

EUROPEAN NEWS

Dane to chair EC central bankers' group

By Hilary Barnes in Copenhagen and Peter Norman in London

MR Erik Hoffmeyer, the Danish central bank governor, was yesterday elected head of the influential European Community central bank governors' committee.

Mr Hoffmeyer, who at 66 is the longest serving EC central bank governor, was elected by his EC counterparts. He is highly regarded by his peers as a straight talking pragmatist, with a dry sense of humour, who played an important part in solving the problems of high inflation and a persistent current account deficit that had bedevilled the Danish economy for many years.

He takes over chairmanship of the EC central bankers' group when important decisions are looming in negotiations on European economic and monetary union. His tenure of office until the end of 1992 is expected to be marked by a continuity of policies from those of Mr Karl Otto Pöhl, his predecessor. But he will be less flamboyant than the former Bundesbank president.

The bankers' committee is already playing a more active role in EC monetary affairs under the arrangements for the present first stage of Emu. It has been described by Mr Jacques de Larosière, the governor of the Bank of France, as an embryonic European central bank and has launched studies on how to move to a single EC monetary policy.

Mr Hoffmeyer will represent

his fellow governors at meetings of EC economics and finance ministers. Here, he will have an important role to play in the discussions over the transitional second stage of Emu and over the treaty and structure of stage three, in which monetary union is due to be achieved.

Both he and the Danish government regard Emu as desirable, and Denmark as one of the "core countries", along with Germany, Belgium, the Netherlands and Luxembourg, which will be among the first to move towards full monetary union.

However, he argues that irrevocably fixed exchange rates require fully co-ordinated monetary policy and a high degree of economic convergence has yet to be achieved.

He does not see much likelihood that the Ecu can be substituted for national currencies in the near future. "It is as if the planners are not aware of the power of the preference of ordinary people of using what they are accustomed to," he told European bankers in June.

Mr Hoffmeyer has a well-developed sense of humour. He once told how he had asked his wife whether Denmark's politicians would take its current balance of payments deficit more seriously if he went on hunger strike. "You may be fat, but not fat enough for that," she replied.

Industrial orders up for east Germany

By David Goodhart in Bonn

JUNE industrial orders for east Germany rose by 10 per cent over the previous month, giving further grounds for cautious optimism for the economy.

However, much of the increase came from promised Soviet orders which increased foreign orders by 63 per cent.

Domestic orders in fact fell by 4.5 per cent and the overall order level remained about 25 per cent down on the average of the last six months of 1990. The main sectors to benefit from foreign interest were heavy machinery, steel, railway wagons and textiles.

EC immigration talks urged

France and Germany are to call a European conference on the prevention of illegal immigration, notably clandestine immigration from Eastern Europe, writes Ian Davidson in Paris.

In addition to the members of the European Community, the interior ministers of France and Germany yesterday suggested that invitations could also go out to the governments of eastern Europe, as well as to Switzerland and Austria.

Poland 'must stay with austerity'

Poland must stick to tight monetary policies despite a recession which could last another 18 months, Mr Marek Dabrowski, central bank governor-designate, said yesterday, Christopher Bobinski reports from Warsaw.

Mr Dabrowski told parliament's budget committee that "an expansion of money supply now would lead to catastrophic hyperinflation". But he admitted that a continuing recession carried "an enormous threat of an unco-ordinated outbreak of social discontent".

Parliament is expected to vote on his appointment at the end of this week.



A Croatian guardsman carrying an unexploded federal army tank shell found near Vukovar

Increased state ownership plan worries Swedes

PLANS by the ruling Social Democrats to increase state shareholdings in industry have emerged as the main issue in Sweden's general election campaign, which ends with voting next Sunday.

The debate has been provoked by a government's plan to expand the role of the compulsory ATP national pension funds in the capital markets.

The funds would be merged with the trade union-affiliated wage-earner funds to create five huge funds with a total of SKr500bn (\$46.7bn) in capital assets. Half of this capital could be used for investment in equities, five times the size of the share portfolio now held by the ATP and the wage-earner funds combined.

The five new funds together would be allowed to acquire a quarter of the voting rights in any industrial company, with the trade unions holding half of that stake.

The government says the proposal will guarantee the future of the country's pension

John Burton looks at what is shaping up as the main election issue

socialists favour full-scale privatisation, albeit over a lengthy period.

The goal is to sell assets valued at SKr10bn per year through general share issues on the Stockholm bourse. An amount greater would swamp the market, where total new share issues averaged around SKr10bn a year during the 1980s. It would take 25 years to finish the privatisation programme at this rate.

Early candidates for privatisation would be the state companies already listed on the bourse, including pharmaceutical and food group Procordia and the steel concern SSAB. Foreigners would probably be allowed to participate in some share offerings and corporate acquisitions, although it is still unclear how the non-socialists would change rules governing foreign ownership.

Foreigners are not allowed to own natural resources, such as mines and forests and may also be prevented from acquiring defence companies for national security reasons.

Dutch under fire over stance on Emu progress

By Andrew Hill in Brussels

THE Netherlands, which holds the presidency of the EC, is likely to face strong opposition from some northern member states if it attempts to abandon the technical paper on economic and monetary union discussed at Monday's meeting of Community finance ministers.

The paper would have allowed a group of economically strong member states to move ahead to the final phase of Emu ahead of their weaker counterparts, based on strict economic criteria.

It was welcomed by the UK and Germany on Monday and yesterday morning Mr Douglas Hurd, the foreign secretary, said on BBC radio the plan represented an acceptance of reality by other EC members.

However, immediately after Monday's meeting, Mr Wim Kok, the Dutch finance minister, said he had not approved the paper and that it had "no political status". He also said he favoured a system of derogations for weaker economies, rather than a two-speed

approach which he described as "a structural impairment" to the Emu process.

Italy - one of the principal opponents of the original paper - would welcome any return to the idea of derogations. It would keep the group of 12 together in the final move to currency union and eliminate the risk of Italy being excluded from the first division of strong economies. An Italian official said yesterday that the country's delegation at Monday's meeting - led by Mr Guido Carli, the treasury minister - were "rather pleased how things turned out".

It remains to be seen whether the Dutch will attempt to incorporate derogations into a formal draft treaty, which they expect to produce before the end of next month. National officials were yesterday involved in discussions about different aspects of Emu and were unavailable to comment on the implications of Mr Kok's comments at the end of Monday's ministerial meeting.

EC cooling-off plan for time-shares

MR Karel van Miert, EC commissioner for consumer affairs, is planning to introduce Community legislation which would allow buyers of time-share properties a "cooling-off" period during which they could change their minds about a deal, Andrew Hill writes from Brussels.

The Commission may produce a draft directive aimed at protecting time-share customers before the end of the year. Mr van Miert, who has already suggested a similar "right of reflection" for mail order customers, said he welcomed the recent introduction in Belgium of a law imposing a statutory cooling-off period, and forbidding promises of perks for commercial ends. Certain time-share operators are notorious for offering potential buyers "prizes" if they sit through pre-

sentations about holiday developments. The free gifts often prove to be illusory or are attached to unreasonable conditions.

The Commission has already put forward a directive on unfair contracts, which would make it illegal for any sales contract to include a clause forbidding a period of reflection. That directive should be adopted by member states before the end of the year, but Mr van Miert wants a separate directive to make a cooling-off period compulsory in time-share contracts.

Such a directive would also reinforce EC legislation from 1986 on door-to-door selling. That obliges salespeople to offer a cooling-off period, but does not cover time-share operations.

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Brundtland may have to seek confidence vote

By Karen Fosell in Oslo

MRS Gro Harlem Brundtland, premier in Norway's minority Labour government, may have to seek a parliamentary vote of confidence next month, after her party suffered its worst vote since World War II in Monday's local elections.

Gains were made by the centre and socialist left parties, with an anti-EC campaign. Mrs Brundtland will seek MPs' backing on her government's

stand in talks between the European Free Trade Association, of which Norway is a member, and the EC for a European Economic Area (EEA) from 1993. Yesterday, she said Monday's elections made it less likely Norway would re-apply for EC membership. Should she lose the vote, she would have to quit. The Conservative party would be asked to form a government.

Lithuanian Poles protest

By Graham Telford in Vilnius

LITHUANIAN Poles have been protesting against the Lithuanian government's plan to introduce a new law on citizenship. The law would require Lithuanians to prove their ancestry to qualify for citizenship. This would affect many Poles who lived in Lithuania before the war and whose families have remained there. The law is seen as a move to restrict the rights of these Poles and is causing significant unrest.



Here's good news for travellers everywhere:
GPA has its 100th new Boeing airliner.

GPA Group plc, the world's largest aircraft leasing company, recently took delivery of a new 737-500, the 100th new Boeing airliner in its fleet.

The twinjet aeroplane was flown to Guangzhou in the People's Republic of China to begin

a ten-year lease to China Southern Airlines.

GPA was the first lessor to place new aircraft on operating lease in China, an increasingly important market.

GPA, with headquarters in Shannon, Ireland, has 97 airline customers in 46 countries.

The company, already Boeing's largest overseas customer for new-technology 737s, has orders and options for 190 more Boeing aircraft, stretching to 1997.

Boeing congratulates GPA on its growth and extends best wishes for continued success.

BOEING

WORLD TRADE NEWS

Customs raids hit US-China links

By Nancy Dunne in Washington

WASHINGTON—Beijing relations have received another jolt following raids by the US Customs Service on the 23 American-based offices of Chinese government trading companies, seizing money and millions of dollars' worth of goods suspected of having illegally entered the US market.

Beijing responded with a strong protest to Mr Richard Solomon, US assistant secretary of state, Zhu Qizhen, China's ambassador to the US, said his government was "shocked and gravely concerned at the unjustifiable development".

US textile interests urged US Customs to continue its investigations. The American Textile Manufacturers Institute (ATMI) claimed the seized goods represent "only a small portion" of the large volume of transshipments of Chinese textiles and apparel.

Ms Carol Hallet, US Customs Commissioner, said three people holding Chinese diplomatic passports were detained and that the corporations involved in the seizure all "deal with products made in mainland China". Customs officials were said to have already seized \$3m-worth of property and cash from the companies involved.

Customs gave little away about "simultaneous search warrants" executed beyond New York City, where most of the trading houses are situated. The seizures follow allegations that the clothing had been mislabelled as originating outside China, including from Macao or Hong Kong, to avoid US textile quotas.

The seizures come as US-China tensions are growing. President Bush promised senators to take tough action against China in a whole series of

China has been able to worry the US farm lobby enough to make Washington 'blink first' in any dispute

trade disputes, including illegal Chinese textile shipments through third countries "if China does not exert effective control". Failure by the administration to act could leave the president vulnerable to Congressional attempts to place heavy conditions on next year's renewal of China's Most Favoured Nation status.

The administration has set a September 30 deadline for receiving specific pledges from Beijing to open its markets to imports. US sanctions can be expected by November if another dispute over China's alleged failure to protect for-

est companies' intellectual property rights.

Chinese officials have so far given no sign they will bend to US pressure. Hitherto, Beijing has made few concessions and has skillfully played its "gratuitous card". By disappearing from the US agricultural market for a time, it has been able to worry the US farm lobby enough to make Washington "blink first" in any dispute.

US textile interests have become increasingly alarmed by the growth of imports during this year's recession. In June, the most recent month for which figures are available, textile imports climbed 8.3 per cent.

Mr Carlos Moore, ATMI executive vice-president, urged the administration to seek ways to curb market disruptions. Instead of continuing phasing out controls with new trade agreements.

Mobile phones plan for Athens

ATHENS is seeking preliminary offers for two mobile phone networks for mainland Greece and some islands. To be set up in co-operation with OTE, the state telecoms company, Karis Hope writes from Athens.

Mr Tzannis Tzannetakis, deputy prime minister, said yesterday that up to 10 consortia would be shortlisted next month and asked to submit bids. Contracts are expected to be awarded next April. Investment is expected to reach \$200m (£118.3m) over five years, with priority given to developing mobile communications around Athens.

Officials say the networks will attract 80,000 subscribers in the first three years. Both will use the GSM system being set up throughout Europe. Athens wants OTE to have a 35 per cent stake in each.

Computer makers rush to fill vacuum in eastern Europe

WESTERN computer makers including International Business Machines (IBM) of the US, Siemens Nixdorf of Germany and ICL, the UK-based subsidiary of Fujitsu of Japan, are jockeying for position in eastern Europe, after the collapse of local computer manufacturing, Alan Cane writes.

Yesterday, ICL said that in a break with its accepted business practice, it intended to market in Poland and Czechoslovakia mainframe computers built by its Japanese parent, as well as its own Series 39 machines.

It claims to lead in supplying imported computer systems in the two countries. Mr Peter Slavid, ICL's corporate systems business man-

ager, said the decision to sell Fujitsu mainframes was a local response to eastern European market conditions and would not be repeated elsewhere. Fujitsu has stressed ICL should be seen as a member of a loose confederation of Fujitsu subsidiaries, free to compete with its parent in world markets.

ICL has decided to sell Fujitsu mainframes in Poland and Czechoslovakia since the Japanese machines are closer in design to the "Ryad" mainframes formerly built in eastern Europe than ICL's Series 39 computers. It will be easier for Polish and Czechoslovakian computer users to move from their obsolete Ryad mainframes to Fujitsu M-series mainframes than to Series 39.

The Ryad range was introduced by the Soviet Union and its east European allies in 1972, based on the design of IBM's mainframe computers. They have become the *de facto* standard in the former Soviet bloc but after local makers closed, they will have to be replaced by western systems.

The Ryad design is no longer adequate for the growing information needs of countries like Poland, Hungary and Czechoslovakia as they try to revitalise their economies. Eastern Europe probably has about 1,200 Ryad machines ready for replacement by modern western computers. IBM can capitalise on the need, with a stock of machines available through its leasing subsidiary.

Brussels tells Japan to get crack(l)ing

AT a buffet next week promising a fine selection of Danish pork dishes, Japanese officials will be expected to chew over a promise by Mr Toshiki Kaifu, Japan's prime minister, to end a pork import fraud allegedly involving Taiwanese pigs and Japanese gangsters, Robert Thomson reports from Tokyo.

Since Mr Kaifu gave this pledge three months ago, Japan's Taiwanese pork imports have kept rising. European exports have kept falling. Tokyo is again arguing no pork problem exists, and the EC is squabbling over lost share of the market. Japanese officials have even hinted that while Mr Kaifu is free to make promises, the government does not necessarily have to keep them. This lack of action has prompted the EC to co-host a seminar with the Danish pork industry next Tuesday, and offer the Japanese market a menu of politically-flavoured

pork loin.

The EC delivered a Note in April complaining some Taiwanese pork is sold at unfairly low prices in Japan because of invoice falsification, and asking Tokyo to "suppress fraudulent pork imports". Falsified invoices are used to take advantage of a "differential duty" system designed to protect Japanese farmers by charging extra duty on imports priced at below a minimum of ¥612 (£2.67) per kg.

By marking invoices at ¥612, the EC say, some Japanese importers slice off a profit on pork bought for, say, ¥400 from Taiwanese suppliers, distributors and retailers also benefit. It is not suggested all Japanese traders are involved, but the EC has made a list of suspect companies, and is awaiting Japanese police action. "It's easy to see something's wrong. The minimum import price is supposed to be ¥612, but you can buy pork for ¥450 in Japan,"



Kaifu: pledge to act

nese stores. If the import price was true, they would be losing ¥200 on every kilo sold," a Danish official said.

In the first half of this year, pork imports from Taiwan rose 28.1 per cent; those from Denmark fell 12.4 per cent. By end-July, Taiwan had a 51 per cent share of the \$1.5bn (£880m) market against Denmark's 22 per cent. The Danish industry

had already recorded a 22 per cent fall in exports last year, and lost its place as market leader. The issue is complicated by the role in meat imports played by a Japanese underclass known as the *burakumin*, traditional slaughterers of livestock, discriminated against and feared. Japanese gangsters are also thought to have won a prime cut of the illegal market by using short-lived front companies and passing themselves off as *burakumin*, whom police can be reluctant to prosecute.

Japan's Ministry of Agriculture insists the EC is exaggerating the impact of the fraudulent imports, and that Taiwan's proximity and its strength in chilled pork are important reasons for the growing share. But the EC says chilled pork sales have hardly fluctuated, and Commission officials are making a tougher approach. If the pork buffet does not work.

Extra \$400m for Japan-Hungary trade cover

JAPAN'S Ministry of International Trade and Industry (MITI) will extend an additional \$400m (£236.6m) of trade and investment insurance over the next two years for Japanese companies doing business in Hungary, a MITI official said yesterday. AP-DJ reports from Tokyo.

MITI will also send a team of government and private officials to Hungary this year to study the Hungarian government's plans to promote industry as well as to offer technical advice.

The visit to Hungary, lasting about one week, should allow MITI to supplement the information it receives from Japanese companies by speaking directly with government economic planners, the official said.

MITI's mission to Hungary was a "new idea", which would be continued "for several years... to help promote Hungarian industry" by discussing sectors and areas where the Japanese trade and investment insurance could be used most efficiently.

The idea of sending such teams periodically to recipients of Japanese government insurance could be extended to other countries besides Hungary.

Kellogg to build plant in Latvia

KELLOGG, the US foods group, yesterday said it had set up a ready-to-eat cereal manufacturing joint venture in Latvia, which recently achieved independence from the Soviet Union, Martin Dickson reports from New York. Its partner is Adazi Inc, a private, employee-owned company. The venture is to build a plant in Riga to come into operation in 1993 and serve Latvia, other Baltic states and Belorussia and Russia.

AMERICAN NEWS

Brazilian insider trade claim

By Victoria Griffith in São Paulo

BRAZIL'S stock market watchdog, the Comissão de Valores Mobiliários (CVM), has revealed an insider trading scandal in the shares of Telebras, the state-controlled telephone company.

Mr Rene Garcia, CVM director, said on Monday two São Paulo brokers fired and eight individuals were involved. The CVM accused the traders of having advance information on large purchases in the market, which led them to speculate on their own account. "We are taking this case to the end, to show to the world that insider trading is not acceptable in Brazil," said Mr Garcia.

Telebras has become a favourite share among foreign investors lately. Over the past five months, the share price has almost quadrupled in dollar terms. As a result, the company has moved from 13th to third place in market capitalisation rankings, and is now valued at about \$1.7bn (£1bn).

The CVM said it would not reveal the names of the alleged offenders until its investigations were completed. The punishment, however, is likely to be light by international standards.

US court nominee is warned over 'evasion'

By George Graham in Washington

JUDGE Clarence Thomas yesterday faced a barrage of tough questioning from senators on the first day of hearings on his nomination to the US Supreme Court.

The eight Democratic members of the Senate Judiciary committee served notice that they planned to question Mr Thomas closely on his views on abortion, civil rights and the constitutional role of the Supreme Court. They warned him that they would not be satisfied with the evasive responses they had received from the last two Supreme Court nominees.

"Many of us are concerned about the direction the court has taken in recent years. It has increasingly abandoned its role as the guardian of the powerless. It has repeatedly sought to turn back the clock on civil rights," complained Senator Edward Kennedy.

"Many fear that we are witnessing the creation of a monolithic right-wing court that is going to favour the state and the power of the state over the rights of the individual," said Senator Patrick Leahy.

Mr Leahy acknowledged that it would be inappropriate for Mr Thomas to be asked how he



Kennedy: "concerned"

would rule on specific issues that might come up before the Supreme Court, but warned that he would not accept this as an excuse for avoiding questions on all sensitive issues, as previous nominees have done.

The committee's Republican minority came to Judge Thomas's aid with glowing praise for his ascent from poverty. "I'm so doggone proud of

you I can hardly stand it," said Senator Orrin Hatch of Utah, who said he could understand Mr Thomas's childhood experience because he, too, had grown up in a home "without indoor facilities".

But even Senator Arlen Specter, a Republican from Pennsylvania, warned that he was concerned about Judge Thomas's apparently low opinion of Congress.

"I believe that deference is due to the president's nomination, but that could change if the trend continues to turn the court into a super-legislature," he said.

Judge Thomas, whose nomination has divided political interest groups, is expected to face three days of questioning from the 14-man committee.

A New York Times/CBS opinion poll yesterday showed that 68 per cent of those questioned had no opinion on the nomination. Of those who had formed an opinion, twice as many favoured Mr Thomas as opposed him.

The poll also showed that 42 per cent of those questioned thought the Supreme Court was too conservative, compared with 30 per cent who thought it was too liberal.

British MP seeks probe into journalist's death

By Leslie Crawford in Santiago

LABOUR MP Mr David Winnick yesterday urged "the most strenuous inquiries" into the death of Mr Jonathan Moyle, the British journalist found hanging in the closet of Santiago hotel room last year. His call to Mr Kenneth Baker, the home secretary, follows a Chilean judge's finding that Mr Moyle was murdered and did not commit suicide as the Chilean authorities originally ruled.

Mr Moyle, the editor of Defence Helicopter World and a former RAF pilot, was found hanging from a sheet in the clothes cupboard of his Santiago hotel in March last year. He was attending the FIDAE air show, the biggest exhibi-

tion of military hardware in Latin America.

Chilean homicide police said he had committed suicide. However, his death gave rise to press reports that he was murdered because of information he had obtained on sales of military technology to Iraq.

Mr Tony Moyle, his father, believes this to be the case. Judge Alejandro Solís's verdict closes an 18-month inquiry dogged by a lack of co-operation from both British and Chilean authorities. The inquiry failed to shed any light on who killed Mr Moyle or why. Mr Solís said he decided to close the case temporarily in the absence of further evidence.

Second quarterly trade surplus in a row for US

THE US recorded a \$3bn (£1.7bn) surplus in foreign trade from April through June, the first time it has posted back-to-back quarterly surpluses in nine years, the Commerce Department said yesterday. AP reports from Washington.

The second-quarter surplus followed an even larger one of \$10.5bn in the first three months.

However, the positive trade numbers in both quarters reflected huge payments made to the US Treasury by other countries, including Japan and Saudi Arabia, to pay for the Gulf war. Without these the country would have suffered a deficit of \$5.2bn in the second quarter and \$8.4bn in the first.

Mr David Wyss, an economist with DRI-McGraw Hill, the economic consultancy, said he expected the deficit almost to disappear this year, falling to around \$6bn. But in 1992, Mr Wyss said, "the deficit will worsen. As the economy comes out of the recession, imports are going to rebound."

Economists said they were looking for the deficit to shoot back up to the \$70bn-\$80bn range in 1992, reflecting the absence of Desert Storm payments and higher imports.

The trade figure covers the current account, the broadest measure of trade, which tracks not only the flow of merchandise between countries but also investment and service transactions.

Poverty scheme boosts Salinas

MEXICO'S President Carlos Salinas de Gortari tries to spend a few days every week inaugurating public works projects under the banner of the "Solidarity" anti-poverty programme. This week he will visit eight Mexican states inaugurating still more projects, in honour of the second national Solidarity week.

The programme, launched in December 1988, has become the president's most visible domestic policy. As Mexico's economy has grown and public finances strengthened, spending on the programme has risen to \$1.7bn (£1bn) this year, a 60 per cent rise on 1990.

Supporters and critics alike acknowledge the critical role of the programme in the government's convincing victory in last month's mid-term elections. Mr Frederico Reyes Heróles, editor of the public opinion magazine *Este País*, says: "The impact was very high. Solidarity has proved a very effective way of exploiting the power of the president."

Government officials are quick to reel off the benefits of the programme. According to the ministry of budget and planning Solidarity money will by the end of this year have helped refurbish 51,000 schools, built 1,000 rural health clinics, sponsored 181,000 student scholarships, 4,819 rural water pipes and so on. Since the government has taken to re-naming existing social programmes as Solidarity projects, the list is almost endless.

Day after day on Mexican television and radio the smiling peasants give thanks to Solidarity for the arrival of roads and electricity. Food coupons for the poor, medical clinics in villages, loans to small farmers, student scholarships all bear the Solidarity imprint.

The programme breaks new ground not just in its size, but in the way in which it is organised. In theory every Mexican community - be it a village or street - can elect a Solidarity committee to decide what public works projects the community needs. The committee then solicits the money for the chosen project from the president or budget ministry. If the money is granted, the committee is responsible for the project's construction.

Mr Carlos Rojas, who heads the programme, says this ensures that small communities obtain the projects they want, rather than as in the past when federal and state bureaucracies thought they should have. There is, supposedly, less corruption than in the past, since the recipients of the money are those benefiting from and carrying out the projects. And the new programme is much nimbler than previous



Mexican slum-dwellers steal electricity from power lines. Bringing electricity to poor areas is one of the Solidarity programme's successes.

ones. "In 1989 and 1990 we carried out 100,000 projects. No other government agency could have done that because of the bureaucracy," Mr Rojas says.

This approach to government spending has obvious political advantages. An architect in the town of Maravatio in Michoacan, in charge of renovating a theatre with Solidarity money, says: "People think the money is coming directly from the president and not from the [opposition] municipal president." Mr Salinas has reinforced this image by inaugurating as many projects as he can.

The Solidarity committees, on the other hand, are said to be breaking the power of local politicians or village chiefs, whose corruption and omnipotence had damaged the ruling Institutional Revolutionary Party (PRI). Some government supporters suggest that the committees will provide the PRI with a new generation of local political leaders. In the

August mid-term elections, three PRI senate candidates had been the Solidarity delegates for their state.

However, critics argue that the political objectives of Solidarity - apart from concentrating presidential power still further - are distorting its anti-poverty ends. The budget is so loose and informal that no-one knows exactly how and where money is being spent. Critics say the programme resembles at times more a giant presidential slush-fund than a carefully targeted anti-poverty project.

One US-based economist specialising in poverty programmes derided the suggestion, made by Mr Rojas, that Solidarity was becoming a model anti-poverty programme closely watched the world over. "Solidarity has an urban bias focusing on slightly higher-income people who vote and have been squeezed by the crisis of the 1980s," the economist claims.

Mexican opposition leaders

in turn characterise the programme, and the huge free advertising campaign that accompanies it, as blatant vote-buying rather than poverty-alleviation.

The Solidarity-financed theatre in Maravatio, Michoacan, for example, is unlikely to help the roughly 20 per cent of Mexicans who are extremely poor and undernourished. Nor are other programmes - such as subsidised loans to small land-owners - helping the very poor, most of whom do not have any land.

As he crisscrosses Mexico this week, Mr Salinas will not worry too much about these criticisms. He can justifiably claim that this latest brand of Mexican populism is not damaging the Mexican economy; thanks to cuts in subsidies and revenues from privatisations, the government budget will be in balance this year. Indeed Solidarity's political success has been critical to continued support for the president's liberal economic reforms.

agreement. Mr Baker said: "We are making tremendous progress and there is increasing good will." Ms Carla Hills, the US trade representative, said she saw no insurmountable problems to reaching an agreement.

Mr Baker said Mexico and the US would remove remaining barriers to agricultural trade. This would be an important Mexican concession, since Mexico's maize sector is now largely closed to foreign competition.



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INTERNATIONAL NEWS

South Korea's two opposition parties to merge

By John Riddling in Seoul

SOUTH Korea's two main opposition parties yesterday announced that they were merging in an attempt to challenge the ruling Democratic Liberal Party in next year's general and presidential elections.

The formation of the new party, which will be called the Democratic Party, represents the first substantial alliance of South Korea's splintered opposition forces since the introduction of democracy in 1987. It will boost the political ambitions of Mr Kim Dae Jung, South Korea's veteran opposition leader and joint president of the new group.

But western diplomats and analysts said the Democratic Party had much to do to present itself as a credible alternative to the government. They said the merger had been forced by the weakness of opposition groups, and in particular their poor showing in local elections held earlier this year.

The Democratic Party will control 76 of the 298 seats in the National Assembly. It will be led jointly by Mr Kim Dae Jung and by Mr Lee Ki Taek, head of the smaller opposition group in the merger.

The ruling DLP formed last year through a merger of the ruling party and two opposition groups, holds 215 assembly seats.

"Through today's merger, a big and strong opposition group emerged in our country," Mr Kim said in a speech before supporters at the national assembly. "Let us march towards the road to victory over the immoral Democratic Liberal Party by the gaining support of the people."

According to Mr Kim, the new party will serve as a catalyst in easing the regional divisions which characterise Korean politics. This is because Mr Lee Ki Taek, the party's co-leader comes from Kyongang



Kim Dae Jung: joint president of new party

province, the traditional rival of Cholla province which is Mr Kim's power base.

The Democratic Party says it hopes to reduce the gap between haves and have nots, work against corruption and enact policies to ease inflation. It says it will oppose the revision of the constitution from the current presidential system to a cabinet system of government. The change is being sought by the largest faction in the ruling party.

An Asian ministerial meeting of the Group of 77 opened yesterday in North Korea's capital of Pyongyang, AP reports. The conference was the first ever held by a UN-related organisation in the communist North.

North and South Korea are expected to be formally accepted as members of the UN at the General Assembly this month.

The Group of 77, formed in 1964 as part of the UN Conference on Trade and Development, aims to promote economic co-operation among developing nations. It now has 129 member countries. Among those attending is North Korea's rival, South Korea.

US group condemns Kuwait killings

By Victor Mallet, Middle East Correspondent

A US-based human rights group has condemned the killings, torture and deportation of suspected collaborators in Kuwait since the country was liberated in February and accused the US administration of a "disturbing unwillingness" to protest.

Middle East Watch, in a report published today, says most of the abuses were committed by the security forces or by irregular armed groups working with them. The state security secret police is singled out as worst offender.

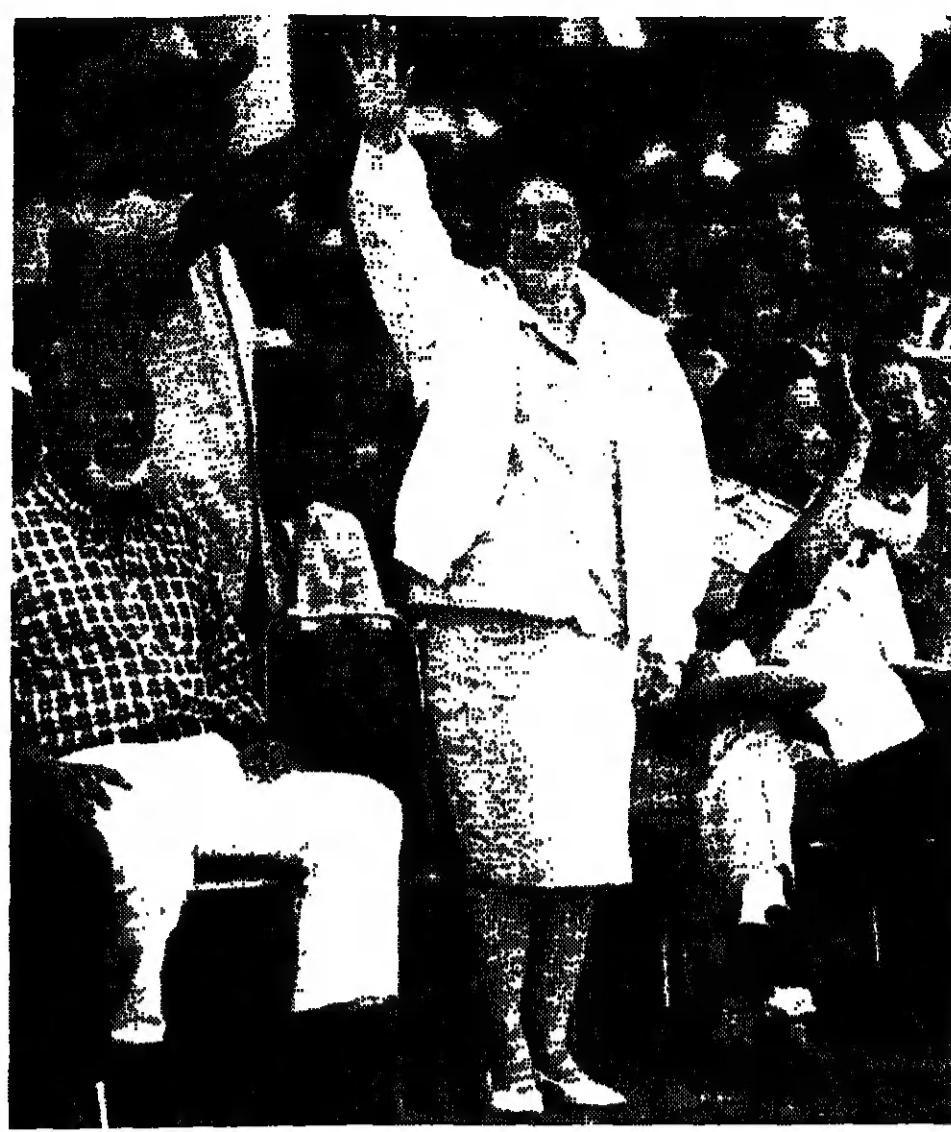
The report says "the highest levels" of the Kuwaiti government shared complicity in the killings because some of those responsible have been arrested and because members of the government have called for Kuwait to be "cleansed" of a supposed fifth column.

"The violence of the early months... is increasingly being supplanted by an inhuman and illegal deportation process which threatens to accelerate in the light of a governmental decree that residency permits of all non-Kuwaiti citizens will expire at the end of October."

Kuwait has detained at least 5,000 people in the six months since the Iraqis were driven out by the allies, and 3,000 remain in detention, including at least 300 being held incommunicado, according to Middle East Watch. Most of the victims are Palestinians, Iraqis or stateless Arabs known as the bidoun.

It said that one Kuwaiti cemetery at al-Rigga holds 54 unidentified bodies of people who have been killed or have died in unexplained circumstances since the week after liberation.

A Victory Turned Sour: Human Rights in Kuwait Since Liberation. Middle East Watch/Human Rights Watch, 465 Fifth Avenue, New York, NY 10017-6104.



President Aquino at yesterday's attempt in Manila to rally people power in support of US bases

MRS CORAZON AQUINO, the Philippine president, yesterday proposed that a plebiscite be held on a US bases treaty now facing rejection in the country's senate, writes Greg Hutchinson in Manila.

Late last night, the upper house met to consider a proposal that would allow about five senators currently opposed to the treaty to cast a yes vote conditional on the pact being approved by a popular vote. Twelve of the 23 senators are known to be against the pact, which needs 16 votes to pass.

Mrs Aquino's attempt to lead a rally in support of the treaty, which requires acceptance by Monday when US leases expire, attracted less than 50,000 people instead of the 500,000 expected, an indication of the wane in people power, the force that helped topple the dictatorship of Ferdinand Marcos 5 1/2 years ago. In an echo of Mr Marcos's politics of manipulation, most of

the people at the demonstration arrived by bus and had their meals provided.

Underlining the groundswell of nationalism, demonstrators opposed to the bases thronged the streets outside the senate building last night. The demonstration appeared far more spontaneous and was at least as large as the government-financed rally.

Gen Lisandro Abadilla, head of the armed forces, accused senators rejecting the bases treaty of taking the line of the country's banned Communist party. But he denied there was substance to rumours that the military might launch a coup to reinstate the Americans. President George Bush has reiterated that there would be no new concessions to entice an eleventh hour ratification by the Philippine senate. After 15 months of negotiations, in which the US made significant concessions, Washington is disinclined to talk further, diplomats say.

NEWS IN BRIEF

Kaifu battles for electoral reform

PRIME Minister Toshiki Kaifu, risking his political future, appealed to parliament yesterday to back his plans to overhaul Japan's cash-driven electoral system. Reuter reports from Tokyo.

Legislators, after weeks of hearings on stock market scandals, finally began to tackle the main business of the current parliamentary session - debating Mr Kaifu's election reform proposals. "I am determined to pass a package of three bills in order to create a new political system," Mr Kaifu told the lower house.

The premier wants to extend his term in office when it expires in late October but leaders of the ruling Liberal Democratic Party (LDP) hope to replace him.

The success or failure of the reform programme may well determine who wins the leadership battle. "I hope you will pass these bills after sufficient deliberation," Mr Kaifu appealed to legislators in Tuesday's session, kicking off several weeks of debate.

Mr Kaifu's package consists of two bills to reform the election law and political funds law and a third calling for controls on political parties. The government hopes to have them passed by the end of the parliamentary session on August 4.

The package involves converting the powerful lower house's 130 multiple-seat constituencies into 300 single-seat districts. The remaining 171 seats would be decided by proportional representation.

Bond tells of guarantee

MR Alan Bond signed a personal guarantee for a \$340m (£201m) loan that both he and the banks knew could not be repaid, the Australian tycoon told the Supreme Court of New South Wales yesterday. Reuter reports from Sydney.

Mr Bond said he believed the guarantee would not be enforced because of an assurance from the then-chairman of the Hong Kong and Shanghai Banking Corporation, Mr William Purves. Mr Bond is challenging bank action to wind up his private company, Dalhousie Investments. The case could ultimately result in bankruptcy for the former chairman of the Bond Corporation.

Hongkong and Shanghai Banking Corp. Bank of New Zealand and Tricontinental Corporation are seeking to enforce a \$19m guarantee given by Mr Bond in 1980 on a \$340m loan to fund the Greenvale nickel project in Queensland.

Hong Kong court finalised

Hong Kong's proposed Court of Final Appeal, one of the most important issues needing to be resolved before the 1997 transfer to China, has been finalised and its establishment is expected to be announced later this month, writes Angus Foster in Hong Kong.

The court, which will replace the Privy Council in London as the highest appeal court, could take more than a year to set up but should be ready late next year or in 1993.

Hanoi praises China ties

MR Nguyen Manh Cam, Vietnam's foreign minister, yesterday described his visit to China as a symbol of the complete normalisation of relations between Hanoi and Beijing, writes Yvonne Preston in Beijing. Mr Cam, was speaking at the start of the first day of talks with Qian Qichen, his Chinese counterpart. While Mr Cam made it clear Hanoi sees no bar to resumption of full ties, an official announcement from the Chinese side is not expected until the end of this week's talks. China has signalled agreement in recent official statements.

Beijing slows down building

China, tightening credit amid a trend in growing domestic debt defaults, has ordered reductions in new building projects, the official China Daily newspaper said yesterday. Reuter reports from Beijing.

The move signalled a firm commitment by Chinese leaders to crack down on debt-ridden state enterprises that are mainly responsible for the building boom, western diplomats said.

Burma junta's 10-year plan

Burma's military junta, which crushed an uprising for democracy then ignored the results of a general election, says it could hold power for 10 more years, Reuter reports from Bangkok.

"We cannot say for how long we will be in charge of the state administration. It might be five years or 10," junta member, General Aung Ye Kyaw, told government officials in the northern city of Mandalay. He reiterated the military's position that it would not transfer power until a new constitution was in place.

Hurd's visit to Kenya will highlight a nation divided

MR DOUGLAS HURD, the British foreign secretary, arrives in Kenya today for a two-day visit to Britain's most favoured former colony and the second-largest recipient of British aid in sub-Saharan Africa, writes Julian Osanne in Nairobi.

He will find a nation gripped by politically explosive newspaper headlines, most recently devoted to President Daniel arap Moi attacking multi-party advocates as "anarchists" and accusing them of a plot to give marijuana to youths to incite them to demonstrate.

He will be told about growing fears among Kenya's international donors

about the concentration of wealth in the hands of politically connected businessmen and mounting government corruption.

And, if Mr Hurd meets the government's critics, he will find deep discontent with Britain's failure to implement a policy, first announced by the foreign secretary himself, linking British aid to democratisation, clean government and respect for human rights and the rule of law.

Since the birth last year of the pro-democracy movement, a collection of former politicians, lawyers and clergymen, things have never been quite the same in Kenya - a country

which for years was praised as a peaceful, pro-western bedrock of stability in an otherwise turbulent region. At least 20 people were shot dead in three days of riots last July, after the government detained a number of pro-democracy advocates. Since then the government has been under constant pressure to implement the kind of democratic political changes happening in other parts of Africa.

Mr Moi, however, has nailed his colours firmly to the mast of the one-party state. The president argues that multi-party politics would degenerate into tribalism.

The government's critics say this is

an excuse for perpetuating rule by an undemocratic elite. They say that Britain's quiet diplomacy has failed and they want Mr Hurd to cut British aid, worth £42m last year.

It is unlikely that Mr Hurd will respond to these demands and most British officials believe the opposition goes too far. More worrying, perhaps, to the British government is the growing evidence of corruption and the concentration of wealth in the hands of senior government officials. Mr Nicholas Biwott, the powerful minister of energy, was accused recently of allegedly asking an Italian company for a £1.7m bribe. Trade with Kenya

amounted to £380m last year and there is at least £1bn of British investment.

Concern is also growing about the scale of takeovers of large local and foreign private companies by Asian businessmen believed to be acting as front men for senior government figures. Mr Hurd will not go into detail about these matters. He is more likely to encourage the government to move towards a more open political and economic system and reassure it of continued British goodwill while reminding it that the world has moved on and that nations which stand still do so at their own peril.

Notice of Extraordinary Prepayment

To the Holders of

Santa Barbara Savings and Loan Association

(predecessor in interest to Santa Barbara Federal Savings and Loan Association)

Collateralized Floating Rate Notes Due September 1996 (the "Bonds")

CUSIP No. 801380AEG6

The undersigned, as trustee (the "Trustee") under the Indenture dated as of September 15, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association (predecessor in interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as receiver of Santa Barbara Federal, disaffirming and repudiating the Indenture and the Bonds pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Bonds to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citibank, N.A.
111 Wall Street, 5th Floor
New York, New York 10043
United States

Citibank, N.A.
Citibank House
336 Strand
London WC2R 1HB
England

Citicorp Bank (Luxembourg) S.A.
16 Avenue Marie-Therese
Luxembourg

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.
Corporate Trust Administration
120 Wall Street - 13th Floor
New York, New York 10043
Attn: Vincent Lopez
Tel: (212) 412-6226

September 3, 1991

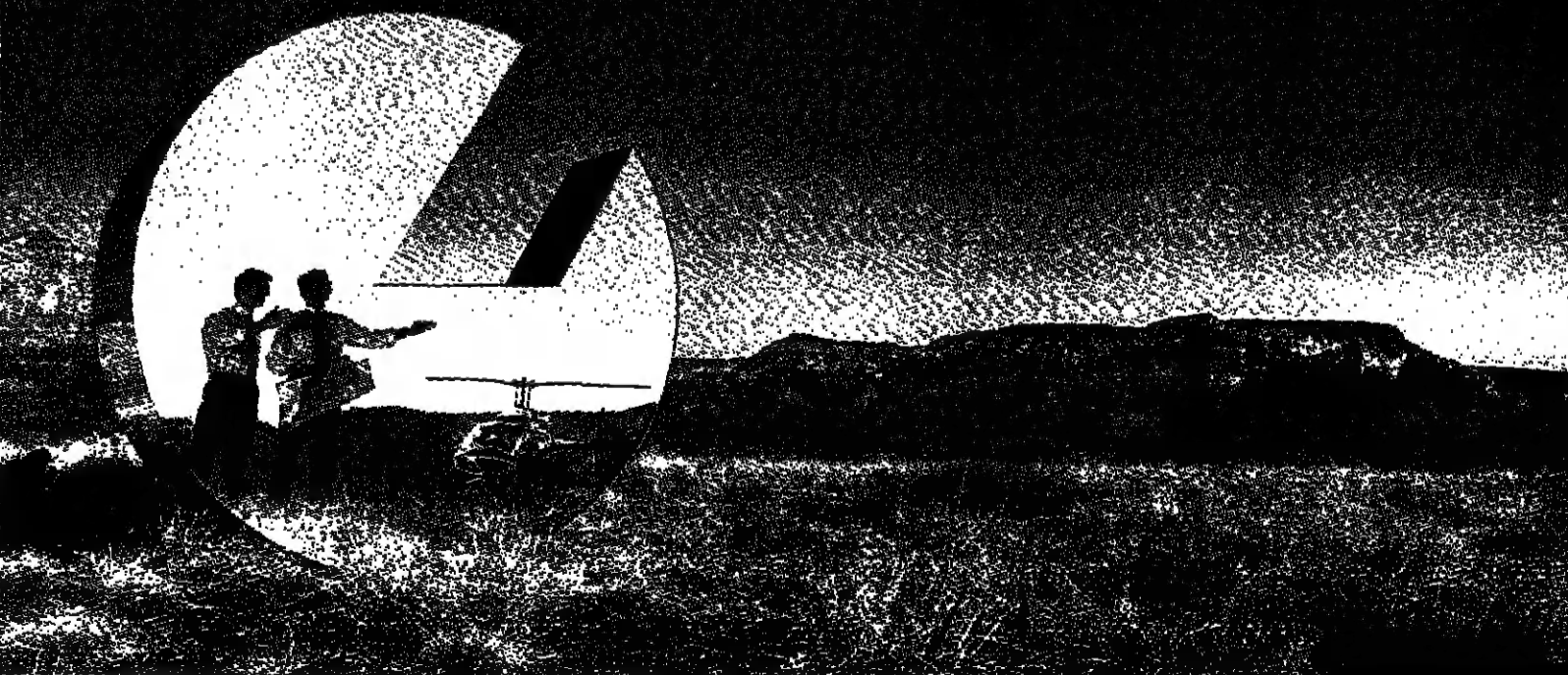
CITIBANK, N.A.,
as Trustee

*This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Santa Barbara Federal nor the Trustee shall be responsible for the selection or use of this CUSIP number, or any representation made as to its correctness on the Bonds or as indicated in this notice.

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 number) or exemption certificate or equivalent when presenting Bonds for payment within the United States.

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DG BANK

UK NEWS

Receivers seek buyer for failed ticket agency

By David Churchill and Norma Cohen

RECEIVERS for Keith Prowse, Britain's largest ticket agency, which went into liquidation on Monday with debts estimated at £7m, have until the end of the week to find a buyer or face a revolt among London theatres and others who are so far honouring agency tickets.

Mr Malcolm Shierston, one of the joint receivers from Grant Thornton, said last night that they had received a "phenomenal" amount of interest yesterday from companies interested in buying all or parts of the group.

"But we are aware that there is a deadline of another 48 hours by which time we have to show something positive for our efforts which will persuade the theatres to stay with us," he said last night.

Receivers were called in to Keith Prowse after two potential buyers pulled out on learning that the diversified ticket agency's losses for the last year were "substantially" larger than the £3m estimated earlier.

The buyers realised that Keith Prowse would need to borrow about £5m to see it through to the year end, in addition to some £8m it has

outstanding. The accountants' report, still in draft form, covered the year to end June 30, 1991.

Keith Prowse's difficulties stemmed, in part, from its ill-fated attempt to import UK-style hospitality events to the US market. The company invested some £5m in the venture since the early 1980's and lost all of it.

Keith Prowse's consolidated accounts for the 18 months ended June 1990 show that its US subsidiary owed over £4m to the parent company, nearly double the level at the end of 1988.

The company had an office in New York and another in Atlanta, Georgia, and attempted to interest Americans in attending sporting events in style, in addition to offering the service at sporting events such as the American football superbowl.

Keith Prowse's difficulties were exacerbated by the sharp fall-off in tourism during the Gulf War and by reduced demand for corporate hospitality by UK businesses pinched by recession. But the company's difficulties pre-date that period.

Borrie voices concern at EC policy

By John Willman

SIR Gordon Borrie, director general of the Office of Fair Trading, voiced concern yesterday at decision-making on EC merger policy and said decisions by competition commissioners had been overridden.

Speaking at a Confederation of British Industry conference on European Community and UK competition law and policy, Sir Gordon questioned the role of the EC College of Commissioners, which helps formulate policy.

"Anxiety arises because some commissioners may favour the Euro champion idea or be influenced by considerations of regional policy and allow an anti-competitive measure," he told the meeting.

He said, however, that only the European Court of Justice could overrule decisions on competition policy, and that would require an appeal by a member state or an interested party. This was unlikely given the process.

Sir Gordon also warned advisers to company mergers against trying to "bribe" the OFT into giving approval in advance to proposals which could be referred to the Monopolies and Mergers Commission. He said that the voluntary pre-notification procedure for UK clearance of straightforward mergers had been welcomed.

Democrat elder statesman faces a grilling



MR Clark Clifford, the former US secretary of defence, has denied that he knew First American Bancshares, the Washington-based bank, was controlled secretly by the Bank of Credit and Commerce International (BCCI).

Mr Clifford, who resigned last month as chairman of First American, has issued his denial on Page 268 of his recently published 700-page memoir.

BCCI's control of First American, which was revealed by the Federal Reserve in July, has dented the image of the 85-year-old Democratic fixer, elder statesman and kingmaker. But his situation has been complicated by the fact that for several years he served not only as First American chairman, but also as a lawyer and lobbyist for BCCI. In his memoir he calls the scandal "an unfortunate controversy".

This morning Mr Clifford - who is being investigated by US prosecutors to see if he misled bank regulators about the actual ownership of First American - will have to do more than dismiss the scandal as "unfortunate". He and Mr Robert Altman, his one-time protégé who resigned as president of First American last month, will face a Congressional grilling before the House banking committee, which is



Clark Clifford: the BCCI scandal was "an unfortunate controversy"

probing the BCCI affair.

The appearance of Messrs Clifford and Altman, who made millions of dollars in the 1980s by borrowing from BCCI to buy and sell shares in the holding company that owned First American, kicks off what promises to be an autumn filled with BCCI hearings in the House and Senate, more indictments from grand juries

in four US cities and revelations about the involvement of BCCI in arms and drug deals.

The BCCI affair reached a fever pitch in Washington in August, just weeks after the bank was shut by the Bank of England and authorities in six other countries, and days after Mr Robert Morgenthau, the Manhattan district attorney, brought the first fraud charges

all over the world, the government of Abu Dhabi this week arrested more than 30 former top executives, including Mr Naqvi.

The arrests are curious because Sheikh Zayed bin Sultan al-Nahyan, the ruler of Abu Dhabi, who along with other institutions owns 7.4 per cent of BCCI, has protested against the bank's seizure.

The newest US indictments were proclaimed with much fanfare last week by the Department of Justice, which has been stung by criticism that for years it had failed to set on a series of explicit warnings from US investigators and bank insiders of criminal wrongdoing.

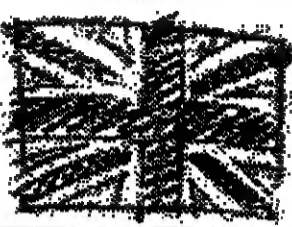
Senator John Kerry, the Massachusetts Democrat whose Senate foreign relations sub-committee has led Congress into the BCCI affair, is also planning new hearings within the next four weeks.

These will provide Messrs Clifford and Altman with a second opportunity to make their representations, but they are also expected to bring auditors from Price Waterhouse before Congress for the first time.

The Kerry investigation is also looking at arms and drug deals involving South American central bank officials and heads of government and at the involvement of the Central Intelligence Agency (CIA) with BCCI.

Alan Friedman

BRITAIN IN BRIEF



Union loses vote over Nissan deal

Workers at a subsidiary of Nissan Motor Manufacturing UK, the British division of the Japanese car maker, have voted against the AEU engineering union being given a recognition deal.

Nissan Yamato, a pressings manufacturer in which Nissan Motor has a majority stake, told the AEU it would negotiate a single union agreement with it if a majority of its non-managerial employees were in favour. The vote is a setback for the union which already has an agreement with Nissan Motor to represent some of its workers.

Call for review of security

Unionist politicians have demanded a thorough review of security at Short Brothers, the Belfast aircraft and missile manufacturer, after the seventh IRA bomb attack on the company in two years.

An explosion, followed by a fire, caused extensive damage to an administration block at the company's east Belfast factory, but a warning had been given and hundreds of employees safely evacuated.

Gas consumers may pay more

Gas consumers may pay an extra £1.50 a year from April, to help improve poorly insulated homes, according to Ofgas, the gas industry's watchdog. Mr James McKinnon, the agency's director general, said that up to £50m could be raised annually.

Vauxhall raises car prices

Vauxhall, the second-placed car maker in the UK new car market, has raised the prices of a substantial part of its range by an average of 2.5 per cent. The increases follow the move taken late last week by Ford, the UK new car market leader, which raised the prices of much of its range by an average of 3.9 per cent. Vauxhall has already raised its prices once this year by an average of 3.6 per cent in January.

Power groups combine forces

Three regional electricity companies have joined forces with Combined Power Systems (CPS), the energy systems manufacturer, to market discount electricity.

London Electricity, Northern Electric, and Norwich, have each formed 50-50 joint ventures with CPS to sell combined heat and power units, which generate electricity and heat from a single source on a customer's site, and at a much higher efficiency rate than a conventional system.

N Ireland in jobs boost

Hyster, US fork-lift truck manufacturer, is creating 340 new jobs in Northern Ireland in a £31m investment programme supported by the province's Industrial Development Board.

Plans for port is unveiled

National Power, the electricity generator, unveiled plans to build a new 5m tonne port facility at Bristol by 1993. This will give the company the option of importing more cheaper coal when its long-standing contracts with British Coal expire at the end of March 1993.

Teachers work longer hours

Teachers are working longer hours but spending less time in the classroom, according to a union survey. Teachers are working almost 52 hours a week on average - 39 minutes more a week than in a similar survey in 1980. However, while teachers are working longer, the time spent teaching has fallen by over an hour a week.

Office fringe benefits cut

Fringe benefits for office workers have been reduced over the past three years as employers have found competition for staff has declined, according to the latest survey of over 600 organisations.

In 1988, 86 per cent of companies offered their office workers life or accident insurance; this has now dropped to 75 per cent. Medical insurance schemes have dropped slightly from 64 per cent to 63 per cent, and discount buying facilities are now offered by 36 per cent of companies, compared with 48 per cent in 1988.

Recession hits hotel industry

The UK hotel industry is unlikely to recover from the impact of the Gulf war and recession until 1993 at the earliest, a survey has found. Hotel consultants Horwath Consulting, part of the Stoy Hayward accountancy group, say that the severity of the recession in the US and other countries meant that rapid recovery after the Gulf war "could never seriously have been expected".

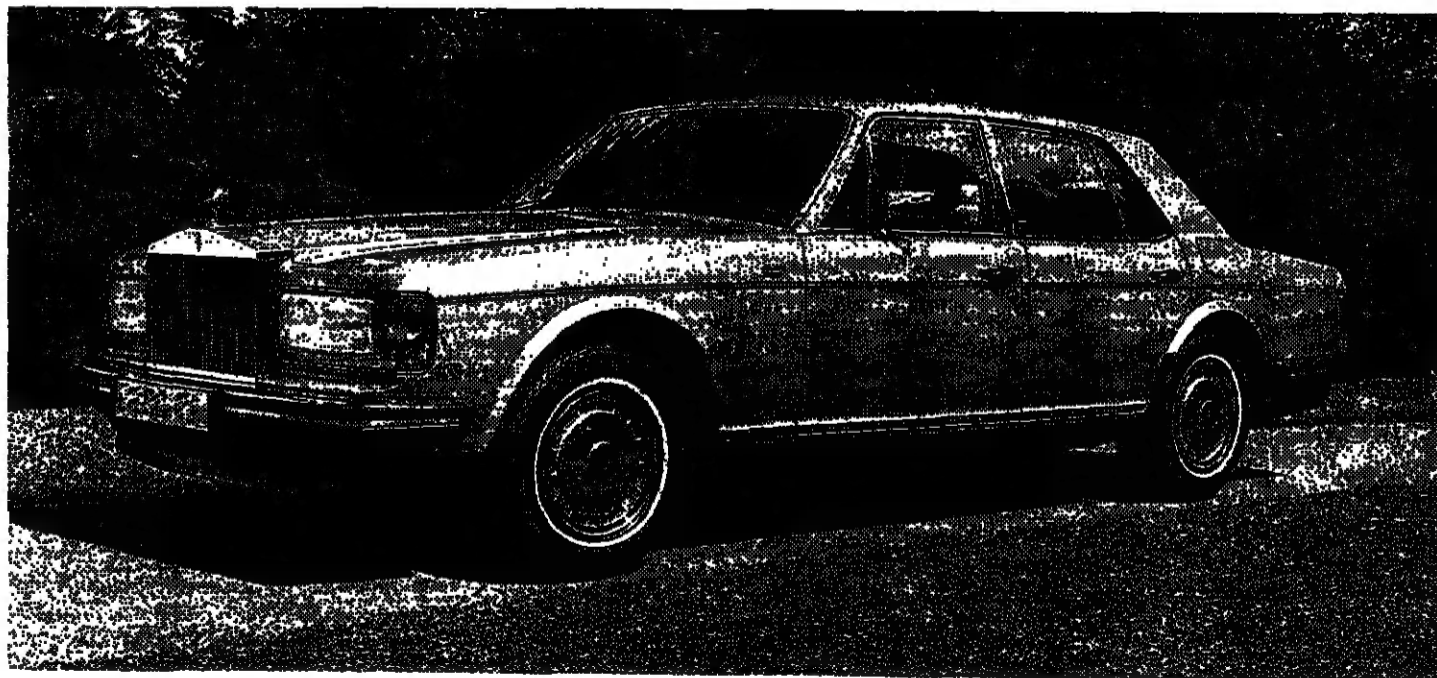
College gets funding

A new type of university college is to be built in north-east England on Teesside, the largest conurbation in Britain without a university. Its buildings will be financed by the government's Teesside Development Corporation and run jointly by Durham University and Teesside Polytechnic. The government has approved £8.4m funding of the first stage of the university college.

UK monarch to visit assembly

Queen Elizabeth will visit the European Parliament in Strasbourg next year. She will address the assembly and will visit the Council of Europe, which is also based in Strasbourg. It will be the first visit by an EC monarch to the parliament.

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UK NEWS

Labour issues warning on consumer boom

By Ivo Dawney, Political Correspondent

BRITAIN'S opposition Labour party yesterday signalled a significant tactical shift in its attacks on Tory economic policies by warning that Britain now faces a return to a short-lived boom fuelled by consumer credit, set to be followed by a new downturn.

The warnings, the first tacit acceptance by the main opposition party that recovery may be underway, came as the Liberal Democrats also opened their own onslaught on government "short-termism" at their annual conference.

Evidence of the impact of improving economic indicators on the pre-election manoeuvring came in speeches by Mr Neil Kinnock, the Labour leader, and Mrs Margaret Beckett, the treasury spokeswoman. Both avoided challenging government claims that a recovery was in sight, preferring instead to predict a rapid return to the "boom-and-bust" cycle.

In Bournemouth the Liberal Democrats' conference approved a package of radical measures in what amounts to the party's first comprehensive economic policy.

Refusing to comment on his likely tactics in the event of a hung parliament, Mr Paddy Ashdown, the party leader, instead tried to shift the spotlight to the package which he claims represents a significant

advance in the party's economic credibility.

Among the measures are efforts to limit politicians' involvement in economic decisions through decentralised pay bargaining and an independent central bank, a tough competition policy, the setting of a national savings target and a switch towards a single European currency.

Mr Alan Beith, the party's Treasury spokesman, told representatives that under the Tories the economic debate had been reduced to a single question: "When will it end?" and described Mr Norman Lamont, the chancellor of the exchequer, as being in "waiting-for-Father-Christmas mode". Labour's conversion to free enterprise was "dictated by events rather than beliefs," he said.

In an effort to head-off Liberal incursions into the Tory vote, Mr Chris Patten, the Conservative party chairman, used a speech in Southampton to accuse the party of being ready to barter their votes "in return for a few crumbs from Labour's cabinet table".

"Voting Liberal Democrat could once again, as in 1974, let Labour in by the back door," he warned, adding that the party would bring in a range of new taxes and end the capping of local government spending.

Liberal Democrats urge aid package for Soviet Union

THE Liberal Democrats yesterday urged the government to give the Soviet Union massive food aid and technical assistance.

Lord Bonham-Carter, the party's foreign affairs spokesman in the House of Lords, condemned government insistence that economic aid would only follow economic reform, and said such reform could only be introduced if it was backed by aid.

In a short debate which emphasised human rights in the Soviet Union, Mr Menzies Campbell, the party's defence spokesman, told the annual conference in Bournemouth

that those trying to fill the void left by the dissolution of the Communist party were facing severe problems with a rudimentary infrastructure and a damaged environment.

Spelling out the opportunities for democratisation and nuclear disarmament which the failure of the coup had brought, he urged western Europe to help to bring stability to the republics.

"We once used an air lift to ensure the continued existence of Berlin against the Soviet threat. Now we need a massive air lift to secure the existence of the people of the Soviet Union."

Police braced for further violence on estate

By Chris Tighe and Ralph Atkins

RIOTING on an estate in North Shields, north-east England, early yesterday erupted spontaneously and was controlled by the police with minimum injury, Mr John Major, the prime minister, was told last night.

However, the police were bracing themselves for further violence amid rumours that public buildings and shops would be targeted by rioters. Eight people had earlier been arrested following the disturbances on the Meadow Well estate.

The scenes of mayhem, which the Home Office believe were not pre-planned, followed rioting in the past

two weeks in three other cities, Cardiff, Oxford and Birmingham, adding to a picture that has become reminiscent of riots in the summer of 1981.

Mr Major, however, said the latest riots, "all seem to have a different genesis and one often gets this copy cat effect. It is just not an acceptable way for people to behave."

On Monday night about 200 police, including members of the Special Patrol Group, struggled to bring the riot under control. Many local people claimed the police had kept away from the area for five hours while the riot was in progress - an allegation denied by police.

The sister-in-law of one Asian shopkeeper said she was told, "we can't do anything" when she repeatedly rang the police in response to a call for help from her terrified relatives.

Mr Doug Henderson, a local Labour party MP, said the rioting in North Shields showed, "law and order has broken down and that crime is out of control in many parts of the region". This week Northumbria reported crime levels among the highest in Britain.

Mr Roy Hattersley, opposition spokesman on home affairs, said the public had to be defended, but believed that, at least in part, "these outrages were a

product of the despair that comes from unemployment".

The government backed the action taken by Sir Stanley Bailey, chief constable of Northumbria, who was praised by officials for his commitment to community policing.

Sir Stanley said the police had deliberately avoided injury to police or civilians. "I would much rather we kept the iron fist inside the velvet glove," he said.

Community policing was not easy, he acknowledged. "It's very difficult on some estates where people feel bottom of the pile."

Anger erupts in desolate northern suburb

Chris Tighe on the background to riots which wrecked property on a housing estate

BY burned out shops a knot of indignant teenagers, one cradling a baby in her arms, assess the riot which the night before devastated some of the meagre amenities available to residents on the Meadow Well estate, in North Shields, north-east England.

The teenagers insist that the cause of the uproar, in which 300 youths armed with petrol bombs rampaged for five hours, lies in a car crash last Friday night in which a local 17-year-old and his 21-year-old friend died following a police chase.

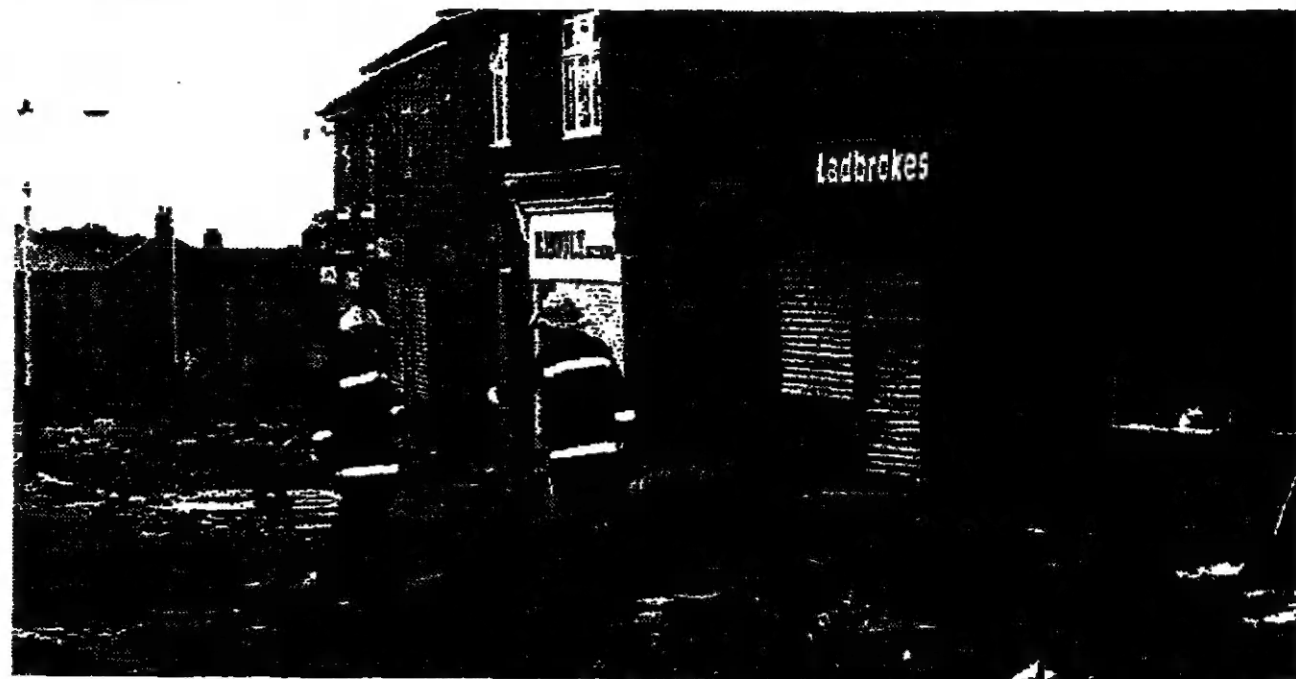
From the Meadow Well estate many aspects of life look different.

A few miles along the River Tyne, at the glitzy MetroCentre shopping arcade, the tills are ringing, but many Meadow Well residents have never been there. Throughout the region, in new Japanese factories and the surviving heavy industry, investment in skills and new technology is the key to success.

The labourers which Meadow Well used to provide are no longer needed. In parts of North Tyneside, only a handful of schoolchildren qualify for clothing grants: at the Meadow Well primary school it's 100 per cent.

Among the Meadow Well's 5,000 residents there remain people such as local credit union founder Mrs Margaret Nolan, struggling against great odds to bring some hope to the area.

She refused yesterday, as she clutched the keys to the Community Rights Centre, to be



Morning after: firemen attempt to clear up some of the debris following Monday night's riots in Meadow Well

down-hearted.

"What happened last night was wrong but it can't be put right just by blaming the people here," she says.

But many people on Tyne and Wear, exasperated by the county's horrendous and escalating rate of car crime, are happy to dismiss the entire population of estates like the Meadow Well as scum. It is just one of a number of estates in the north east of England beset by economic and social change, whose notoriety guarantees their isolation.

Property upgraded during the past 20 years using investment worth £18m was promptly wrecked by vandals.

Government hopes of upgrading council estates through pride in home ownership look unlikely: fewer than 10 of the 1,770 dwellings have been sold, and 27 per cent are empty and boarded against wreckers.

Nearly a quarter of all the children on North Tyneside's 'At risk' register live here, and recently social workers have increasingly had to deal with

terrified people reporting death threats from neighbours.

Estimates of unemployment on the estate vary between 30 per cent and 82 per cent and many young people, the product of homes where nobody has worked for years, have no expectation of ever being in work.

In an attempt to change this, and to defuse criticism that it is providing jobs and homes for the middle classes, not deprived areas, the Tyne and Wear Development Corporation is starting pre-recruitment

training courses in problem estates, including Meadow Well.

But the business people in the front line are the small shopkeepers, trying to make a living on a poverty-line estate. The worst affected are the Asian shopkeepers who sell tobacco and alcohol. One family, who live above their shop, had to take refuge in a nearby house as gangs looted and burned their premises.

Some premises survived the riot - for now. But the air of hopelessness hangs heavy.

Parties seek US advice on how to win votes

By David Owen

BRITISH opposition parties have followed the Conservatives' in seeking advice from US political and communications consultants in the run-up to the general election.

All three leading political parties have established contacts with transatlantic companies offering advice on how to win votes.

Labour's contact with the US companies is Mr Philip Gould, a central figure in the party's Shadow Communications Agency (SCA). Those in touch with Mr Gould have included:

- Mellman & Lazarus, a Washington-based political strategist, which has worked for Mr Boris Yeltsin, president of the Russian republic, and Mr Cesar Gaviria, president of Colombia.

- Sally Hunter Productions, a New York-based group which advised on Labour's 1987 party political broadcast.

- Napolitan & Associates, a New York political strategist which has done work for British trade unions.

- Donk Shrum Associates, one of the most experienced companies of consultants to the US Democrats.

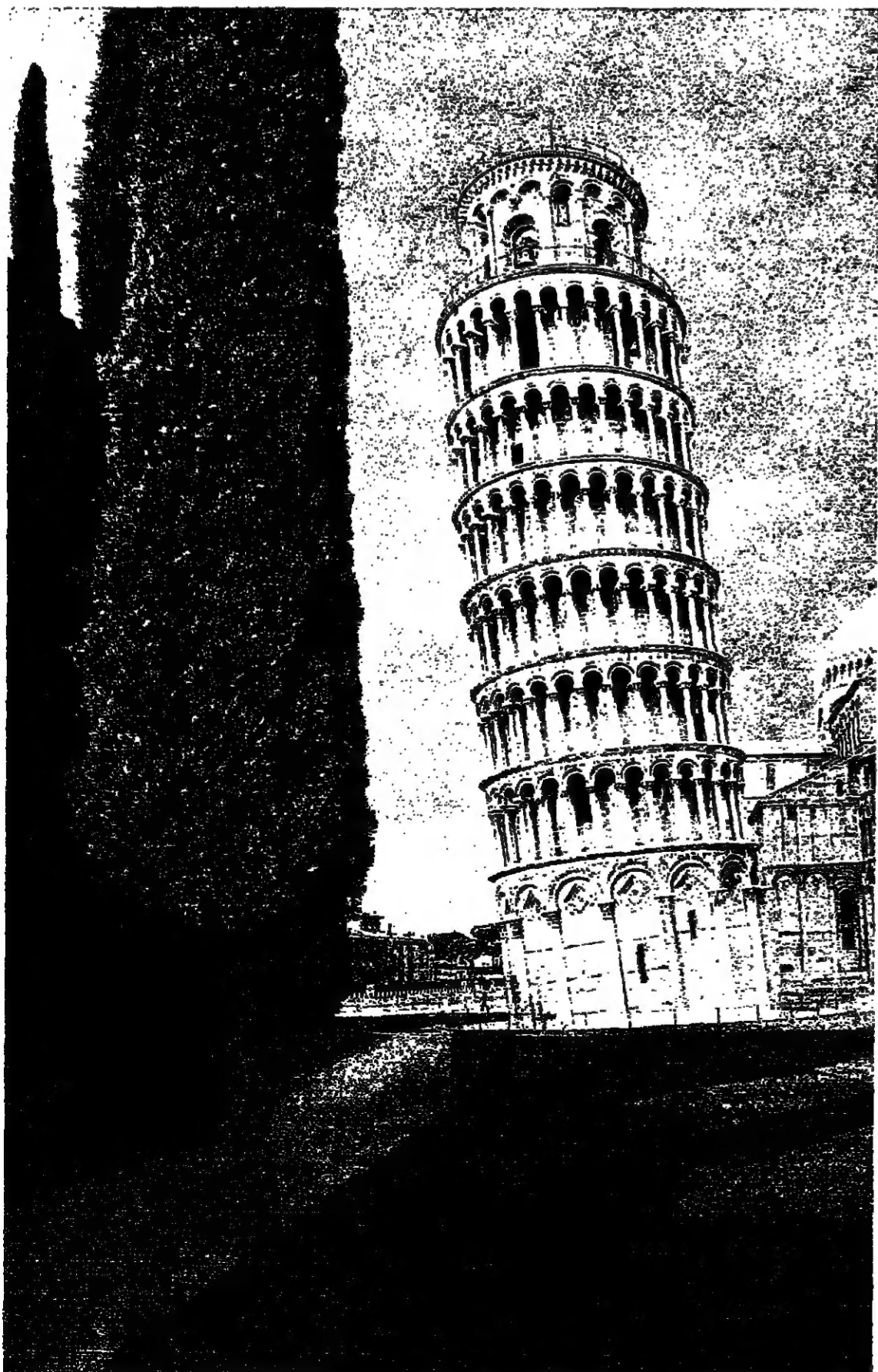
These contacts have been made despite an ambivalent attitude within the party towards accepting US advice directly.

Mr Colin Byrne, a Labour party spokesman, said: "Labour has never consulted American consultants. It is right that Philip (Gould) should acquaint himself with what is happening in America because the Tories are arming themselves with their techniques."

The Liberal Democrats are using Ridder Braden, a Colorado-based company whose clients have included Senators Albert Gore and Gary Hart.

The company has conducted polls and written a book about telephone campaigning for the party.

Finally, the Conservative party still has ties, begun in 1968, with The Wirthlin Group. The Wirthlin Group is best known for its work for Mr Ronald Reagan, the former US president, and other leading Republicans.



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Parties seek
US advice
on how to
win votes

David Owen
BRITISH opposition parties have followed the counsel of US political and business consultants in the run-up to the general election. All three leading parties have established links with established US firms offering advice on winning votes.
Labour's contact with a US company, which has helped a central figure in the party's Shadow Cabinet, has been particularly close. The company, which has worked with Mr. Gorbachev, is called: McMillan & Lamm, Washington based public relations, which has won a contract to advise the British government on the Russian republics.
The Daily Hunter Production, a New York-based group, has advised on Labour's 1992 election broadcast.
The National Association of American Political Consultants, which has done work for trade unions.
The Brookings Institution, one of the most respected companies of consultants to the US Democrats.
These contacts have been made despite an ambivalent attitude within the party towards accepting US dollars.
Mr. Colin Byrne, a Labour spokesman, said: "Labour has never had American consultants. It is not the Philip Morris advertisement business, what is happening is that because the Tories are so close to the Americans, they are trying to get close to them."
The Liberal Democrats, led by Paddy Ashdown, have also had US consultants. The company, which has included Sir Robert Gower and Sir Ian Gower, has been particularly active in the campaign to replace the Conservative government.
The Conservative Party, led by Mr. Thatcher, has also had US consultants. The company, which has included Sir Robert Gower and Sir Ian Gower, has been particularly active in the campaign to replace the Conservative government.

lieved.



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MANAGEMENT

Paying the price of past excesses

Patrick Harverson reports that the US securities industry is reining in salaries and bonuses

A 26-year-old Wall Street trader who earned more than \$2m last year is suing his former employers for not paying him enough. At the same time, the \$23m paid to a trader at a rival securities firm continues to embarrass his employers, long after the payment was first uncovered by the press.

The two huge pay cheques were both awarded at the end of a year which was, by most measures, the worst ever for the US securities industry. In 1990 the seven largest brokerage houses recorded pre-tax losses totalling \$878m, management heads rolled and thousands of employees were made redundant.

At first glance it might look as if little has changed on Wall Street since the boom years of the 1980s, when management handed out - extravagant rewards like confetti at a Broadway parade. Yet the lawsuit over the unpaid millions and the blushes caused by the \$23m payout are evidence of change, not inertia. At the height of the bull market in the 1980s the lawsuit

would have been unlikely because the 26-year-old trader would have earned considerably more than \$2m, and the securities firm that handed over \$23m would not have blushed quite so red at the size of the payment because few would have regarded it as excessive.

Today, the climate has changed. Senior managers at Wall Street firms have learned their lesson from the 1980s, when pay and compensation ate up vast amounts of revenues. According to Sibson, a US human resources management consultancy, between 1985 and 1990 compensation and related expenses accounted for as much as 80 to 85 per cent of distributable pre-tax earnings at the big securities houses.

That might have been enough, when markets were booming. But since the slump in margins and earnings began in 1990, firms have woken up to the need to rein in compensation costs.

The result has been that management is taking a tougher line, especially on the issue of bonuses, which to Wall

Street executives have always been the main course after the salary appetiser. Not only are bonuses now smaller, they are being shared and paid out differently.

Most important of all, management has learnt that compensation costs cannot be brought under control until an organised system for allocating bonuses is introduced to the decision-making process. Vincent Ferro, principal with Sibson, says: "Most firms didn't have, until recently, a disciplined approach to making decisions about bonuses based on contributions."

One new approach on Wall Street, says Ferro, is to treat bonuses as capital investments, subject to the same kind of rules and scrutiny applied to capital equipment. This means regularly reviewing the return a firm gets from each employee, and then deciding if the return is reasonable relative to what the employee is paid.

Introducing performance assessment is not easy. Judging a trader by his profit and loss account is relatively straightforward, but how do

you judge the returns brought in by an investment banker? Not all investment bankers are responsible for initiating and completing a deal. Whole teams will work on deals, with everyone making different contributions.

In the past, the solution was to pay everyone involved a similar share, which meant that those who processed investment banking deals were paid almost as much as those who originated them.

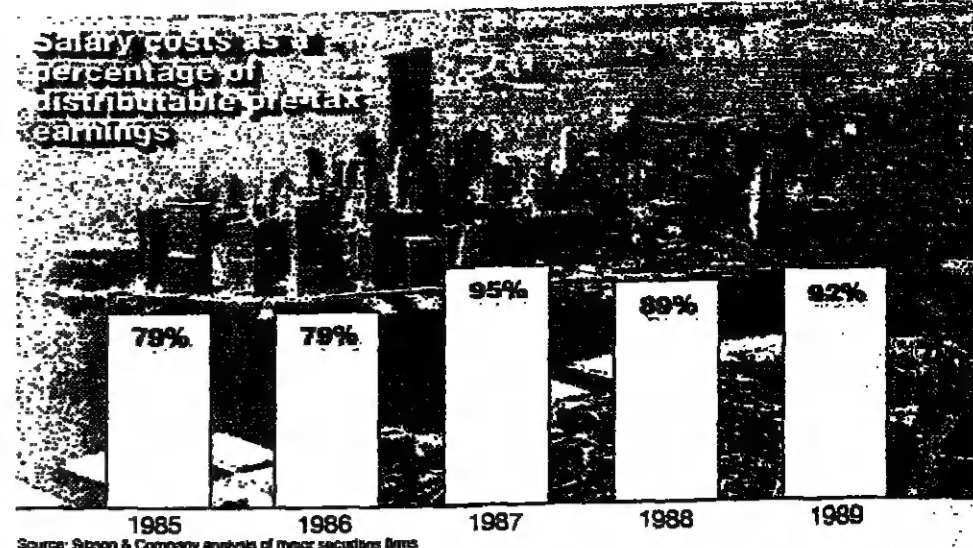
This practice is now changing, with awards more strictly tailored to revenue production. The "rain-makers" - those who originate deals - still make the big money, but the rest are having to make do with a smaller share of team and departmental bonuses.

This process of sorting out the real revenue earners and paying them a lot more than the rest can create tensions within a firm. Wall Street egos have always been big, primarily because the old system of sharing bonuses enabled everyone to feel like a "Master of the Universe".

Pooled bonuses have not been phased out, but managers have become more careful about who gets what, and the size of pools have shrunk under the pressure of slimmer profit margins. Sibson estimates that in 1990, Wall Street bonus pools were cut by 20 to 30 per cent. The decline in bonus earnings per head was sharper because redundancies reduced the number of people sharing the cake, but even then per capita bonuses dropped by an estimated 10 to 20 per cent.

Those who were lucky enough to get a bonus last year (in some firms they were frozen), did not always get their hands on it straight away. Firms have been increasingly paying bonuses in the form of stock or stock options (this has the dual effect of postponing payment and binding employees closer to the company).

Yet employers have had to warn staff not to expect big bonuses. As Joan Zimmerman of GZ Stephens, a New York executive recruiting firm, explains: "Companies are trying to prepare staff for a different attitude to compensation."



Source: Sibson & Company analysis of major securities firms

Street since January have raised expectations of handsome bonuses among many dealers, salesmen, and investment bankers (at least those involved in the booming business of stock and bond underwriting, rather than the still-stagnant mergers and acquisitions).

Yet employers have had to warn staff not to expect big bonuses. As Joan Zimmerman of GZ Stephens, a New York executive recruiting firm, explains: "Companies are trying to prepare staff for a different attitude to compensation."

This new attitude, says Zimmerman, could lead to clashes over pay. "Senior management is cautious [about bonuses], but investment bankers, traders and salespeople are already looking at this year's record profits and trying to calculate their portion of the fees."

Change is not just limited to the million-dollar earners. Pay levels are also being altered at the entry level. During the boom years graduates joining Wall Street (especially those from Ivy League universities like Harvard and Yale) could expect a healthy starting sal-

ary of somewhere around \$50,000 a year, plus a guaranteed bonus, often paid up-front as a signing-on fee. Within a year or so the smart graduate could look forward to a package running into hundreds of thousands of dollars.

Not so today. Starting salaries are modest by the old standards (no more, it seems, than \$60,000), and bonuses are not paid until they are earned. What securities houses are doing is reviving something that seemed to have died out a long time ago on Wall Street: the apprenticeship.

Ask Jan Morovic a straight question and you get a precise, almost too-precise answer. When did the groundwork begin for his ambitious plan to spread management teaching across Czechoslovakia? "April 26 1990."

When was his first meeting with a consultant from the Open University Business School, whose material he is using? "One year later. It was raining - and you were 14 hours late," he says, with a mischievous glance towards Brian Lund, the man in question.

It is the sort of attention to detail required from someone who has developed an idea for management training, chosen a model, identified curricula materials, translated and partially rewritten them, trained tutors and recruited his first class of students, all in 16 months.

Morovic, a senator in the Czechoslovak federal assembly, founded the City University of Bratislava in June 1990 with the aim of teaching practical management skills for the market economy by "distance learning". His institution will be officially opened on September 15.

The strategy relies heavily on the pattern adopted by the Open Business School, a faculty within the Open University in the UK. Stu-

Czechs remove the stigma from planning

Andrew Jack reports on the difficulties of translating a British business course into an east European culture

dents learn at home or workplace using audio and videotapes and workbooks, supported by tutors.

This approach, without the need for heavy central overheads like full-time teaching staff, has allowed the Open Business School to grow rapidly since it was established in 1983. It currently has 22,000 students enrolled on its management courses, and over 3,000 on the MBA programme alone - more than one third of all British MBA students.

Enrolment spread within three years to Belgium, initially for British people working in the European Community, and then for other nationals. It has since opened centres in France, Spain, Germany, Switzerland and Eire, and plans to expand into Italy and perhaps Greece and Denmark next year. Its courses have been marketed under licence to the Budapest Open Management School in Hungary. Now Brian Lund, a consultant with the Open Business School, has helped to develop a partnership with the

City University in Bratislava to use the British course materials.

City University has spent about \$300,000 so far developing the courses, paid for through contributions to an endowment fund from businesses and city and state funding. It has also received \$10,000 from a British Foreign Office fund supporting the restructuring of eastern Europe, and is optimistic of receiving a further \$90,000.

Each new student will pay \$200, compared with \$225 for those who take the courses in the UK. The Open Business School has negotiated a royalty fee of \$50 for each student enrolled, but is considering reducing the fee.

Teaching management skills will not be easy. It requires the development of a new vocabulary. The concept of a "manager" for example, has not previously existed in Czechoslovakia, says Morovic. The nearest equivalent was a "controller", whose responsibility it was to ensure that a state plan was met.

"These people had no free space for decisions, but simply fulfilled the plan," he says.

Other new entries to be introduced into the glossary of business jargon include mission statements, targets, efficiency, effectiveness and even decision taking, he says.

Some managerial ideas have existed in the past, but have been interpreted in different ways. The word "plan", for example, is now heavily stigmatised. Discussing the idea of a strategic business plan sends shivers down the spine of many new entrepreneurs, who associate it with the government plans of the past.

Personnel skills will also present challenges. The concept of managing people in order to bring about implementation rather than simply declare objectives is novel, according to Morovic. So is the idea of career development, which was previously considered both impractical and selfish.

At the same time, there is an

urgent need for training in such areas as financial analysis. Enterprises must learn how to establish their own pricing structures where previously the state determined centrally what could be charged.

The pace and scale of Morovic's approach is extremely ambitious. He recruited 41 English-speaking candidates last autumn, and enrolled them on the basic Open Business School course, "The Effective Manager" in October 1990.

They are now helping translate this first module into Slovak, and will begin offering teaching support for it next month. Morovic stresses the importance of scrupulous translation in that it should reflect the spirit of the words. Some examples and illustrations may also be reworked to make them more relevant to Czechoslovakia.

Of the 36 who completed the course and passed in May, 33 are now studying a second module in English, "Accounting and PC for managers". The hope is to translate

this course into both Czech and Slovak, along with two others, "Managing Health Services" and "Managing Customer and Client Relations", for the next academic year.

"It was very important for us to choose teachers who want to learn a new culture of management, to support the transformation of the whole culture of management," says Morovic. "We picked some young people who can adapt and adopt new concepts." Teaching staff from existing schools with more traditional methods and understanding of business were not selected.

Morovic says his initial target audience includes small entrepreneurs, staff of central and state government bodies and finance and insurance companies. More than 200 students have already enrolled, including recent college graduates and whole boards of senior executives in enterprises. They will spend several weeks learning how to study before starting work on the



Jan Morovic: attention to detail

formal course in November.

Morovic's vision may, as he describes it, "snowball" management training, spreading it rapidly across the country. "The only way central Europe can move is at speed," he says. "But I am concerned about quality. That is why the initial period of the course is very important." It can only be hoped that the snowball does not melt in the haste to put training in place.

BUSINESS AND THE ENVIRONMENT

Bernard Simon on plans to build a hydro-electric grid in northern Quebec's sub-arctic wilderness

The floodgates are open

Measured by the usual standards, Hydro-Quebec is a darling of the environmental lobby. North America's third biggest power utility generates 95 per cent of its capacity from hydro-electric dams on Quebec's fast-flowing rivers, thus providing an abundant, cheap, clean and renewable form of energy.

Far from winning praise, however, the Montreal-based utility has found itself on the defensive over its plans to create a huge hydro-electric grid in the sub-arctic wilderness of northern Quebec.

The advantages of hydro-electric power have been overshadowed by fears that vast new reservoirs, diverted rivers and an influx of European workers and tourists will cause irreparable harm to remote Cree Indian and Inuit (Eskimo) communities on the desolate shores of Hudson Bay.

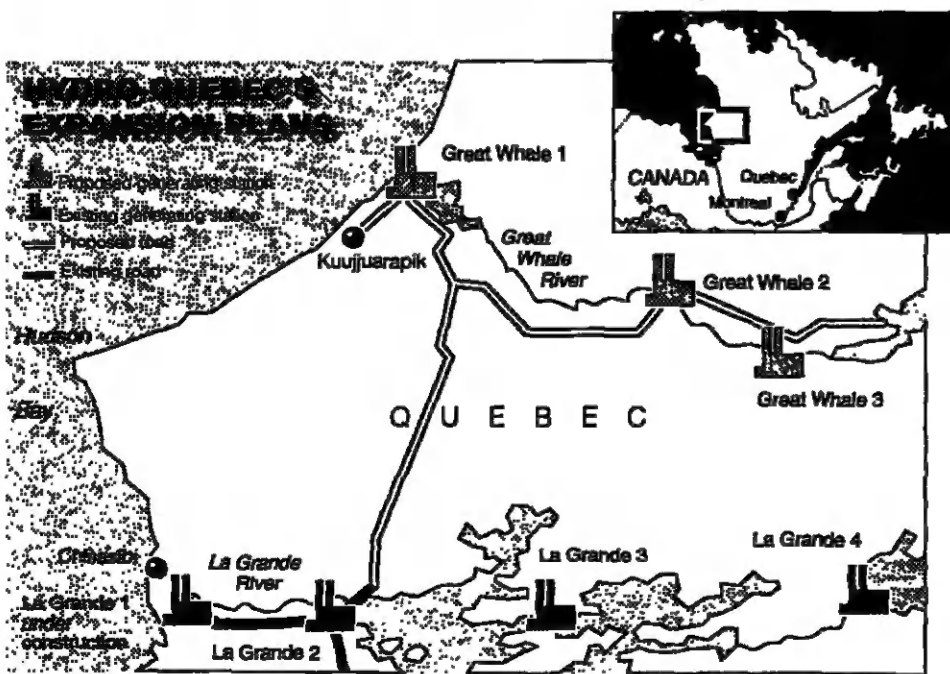
The natives have been joined by a plethora of environmental, religious and labour groups in the north-east US, where Hydro-Quebec is selling a growing proportion of its power output. These groups contend that states such as New York and Vermont, which have signed tentative deals with Hydro-Quebec, would be better off concentrating on energy conservation or supporting local power companies, than supporting Quebec's economy with imported energy.

Hydro-Quebec's chieftain, who won a victory in August when the New York Power Authority and Hydro-Quebec agreed to extend by one year, to November 1992, the deadline for either party to withdraw from a 1,000-megawatt contract due to begin in 1993.

The official reason for the delay is that the recession has eaten into electricity demand, so that the Quebec power will not now be needed as soon as expected. But the extension will inevitably force a closer examination of the ecological impact of the next phase of the development, centred on the Great Whale River.

Hydro-Quebec began harnessing the rivers of northern Quebec in the early 1970s with the construction of the first phase of the La Grande complex around the eastern shore of James Bay (the "ice" at the southern tip of Hudson Bay).

Three generating stations have been built on the La Grande River, producing a total of 10,300MW of electricity. Even this phase includes some of the world's biggest hydro-electric facilities. The underground machine hall at



the La Grande 2 generating station, which houses 18 turbines, is almost half a kilometre long and 47 metres high. The wall of the La Grande 2 reservoir is 2.8km long.

Hydro-Quebec is now in the midst of an expansion on the La Grande and surrounding rivers, which will add another six generating stations and 5,100MW. When this phase is completed, the waters of the La Grande river will produce electricity at seven different sites over a distance of 800km.

The C\$12bn (\$8.1bn) Great Whale project, about 300km north of La Grande, is the next stage of the northern Quebec grid, which could eventually supply a quarter of all North America's hydro-electric power. Located just below the treeline, Great Whale is 1,200km north of Montreal.

Five Cree and Inuit settlements on the coast of Hudson Bay near the Great Whale estuary are accessible only by boat or plane, and winter temperatures average a numbing

minus 23 deg C. Although the 4,000 residents now enjoy modern conveniences such as television and all-terrain vehicles, many still rely on trapping and fishing for their livelihood.

Hydro-Quebec intends to build three generating stations on Great Whale with a combined capacity of 3,169MW. To provide a strong flow of water to drive its turbines, the utility will need to build four dams and divert four rivers.

The dams will flood 3,400 sq km of land. Roads will be built for the first time, opening the area not only to thousands of construction and operations staff but also tourists and outside hunters. The flow of some rivers will increase; in others, it will drop. The volume of fresh water flowing into salt-water Hudson Bay will increase. The warmer fresh water will inevitably change winter ice formations.

Matthew Mukash, community liaison officer for the Grand Council of the Cree in Great Whale, says the natives'

main concern is the higher mercury content of the river caused by construction of the reservoirs. This will severely disrupt fishing in the area, and may also contaminate bears and birds which feed off the fish, he predicts.

The natives have a host of other concerns, ranging from the disruption of traditions to the danger of fatal accidents on the newly-built roads. To support their case, they point to the experience over the past 15 years at the La Grande project. High mercury levels, which were not foreseen when construction began, have led to a total ban on fishing in the La Grande reservoirs.

The Quebec government has handed out about 4,000 permits to non-native hunters in the La Grande area. "They're killing off the economic base for present and future generations," Mukash says.

But Hydro-Quebec contends that many of the costs will be offset by benefits, such as jobs in the market economy, and

spending by tourists. The utility is also confident that mercury levels in the game and rivers will eventually subside, allowing fishing to resume within 20-30 years.

Whatever the rights and wrongs of each side's case, the furor over Great Whale is forcing a much closer assessment of its environmental impact than Hydro-Quebec's earlier projects.

The first phase of La Grande began in the 1970s without any prior environmental impact studies. Hydro-Quebec started monitoring the project's ecological impact soon after, but began only two to three years ago making its findings available to anyone other than a select group of scientists.

A review of the impact of roads and other infrastructure for Great Whale was published last December. A full study of the project itself is due to be released in November. To the annoyance of the Quebec authorities, the federal government in Ottawa has set up its own environmental review.

Hydro-Quebec employs 180 people in its environment division. In an effort to catch up in the battle for public sympathy in the US, it is translating more of its French-language material into English, and now regularly sends senior officials to take part in public hearings in the states where it hopes to sell electricity.

Under pressure from environmentalists, the utility also made a significant change a month ago to plans for Great Whale. Diversion plans for the adjacent Little Whale River has been altered to avoid slowing the flow of the ecologically sensitive Nastapoka River to the north. Hydro-Quebec estimates that this change will reduce the flow through the turbines by 43 cubic metres per second, costing it about C\$600m in lost revenues over the 50-year life of the project.

The protestors, however, are far from satisfied. New York energy conservation groups say they will accept nothing less than the cancellation of the state's contract with Hydro-Quebec. The Cree and their supporters have launched a myriad of court cases aimed at stalling the project.

Barring a slump in demand for power, Hydro-Quebec is unlikely to back away from Great Whale. Robert Bourassa, the provincial premier, has made it clear that, as far as he is concerned, the extra jobs and export earnings which will accrue to the province as a whole outweigh the environmental concerns of a handful of remote native communities.

Aluminium gets top marks for publicity

Ken Gooding examines Greek recycling initiatives

Beaming, bright-eyed children are talking about the environment. The captivating moment is captured by cameras from three television channels.

The children explain how they collect and sell used aluminium cans not only to reduce waste and litter but also for the money which buys extra equipment for their school.

The setting is the island of Skyros where the mayor is hosting celebrations to mark Greece's National Aluminium Recycling Day.

It is one more coup in the aluminium industry's campaign to promote the idea that it produces "green" or environmentally friendly packaging. In the propaganda war the aluminium companies are leaving the steel can makers, their main rivals in the fizzy drinks packaging business, well behind.

Later in the day the children play and distribute leaflets about aluminium can recycling as Skyros' mayor makes a speech and introduces 11 other people, mainly local politicians, who also want to have their say.

Like the 17 mayors from other municipalities who have travelled to the island, half an hour's flight north of Athens, the politicians have had to do their homework. By now they are fully aware of the benefits claimed for aluminium cans: that aluminium is particularly suitable for recycling because it can be melted down into new metal again and again without loss of quality; that up to 95 per cent of the energy used in the production of primary aluminium is saved during the remelting process because the original energy invested is preserved in the metal; and so on.

The idea of linking pictures of happy children with a product or campaign is not original. But the Aluminium Association of Greece also used its national aluminium recycling day for an innovation: it gathered top executives from the aluminium industry and senior members of the European Commission for a colloquium and exchange of ideas.

The industry put its point of

view, the Brussels bureaucrats explained EC ideas about such matters as recycling, packaging, waste management, education, energy and taxation - all topics in which the aluminium industry has a vested interest.

The Greek Aluminium Association started its can recycling campaign as recently as 1985. In that year 22m cans were recycled. In 1990 the total was up to 110m. Today 24 municipalities in Greece and four communities are running aluminium recycling projects. The association also gained Ministry of Education approval to take the campaign into the schools and now has more than 400 elementary and high schools on its list. It provides information material and technical equipment and keeps in constant touch with teachers

and parents' associations. The Greek armed forces also have aluminium can recycling programmes. For example, special containers for collecting cans have been placed on all the Greek Navy's vessels and in Navy training camps.

The Greek association has been able to draw heavily on the experience of the Aluminium Can Recycling Association (Acra), set up to promote the concept throughout Europe by some of the world's biggest producers: Alcan of Canada, two US groups, Alcoa and Reynolds, Pechiney of France and VAW of Germany.

These producers are providing money not only to promote aluminium can recycling but also to help with the necessary collection infrastructure in place.

They have good commercial reasons for doing so. Not only does recycling cut their costs, Europe needs the metal. What used to be called western

Europe consumed 4.8m tonnes of primary aluminium in various products last year while production in the region provided only 3.8m tonnes.

Because it takes so much energy to produce primary aluminium, output of the metal in Europe is expected, at best, to stabilise and might even fall even though consumption is showing a healthy rate of growth. The industry is putting its new production plants in areas outside Europe where energy is cheap. Already 61 per cent of the energy needed to make primary aluminium in the western world comes from hydro-electric power - which the industry constantly reminds customers is an inexhaustible and environmentally acceptable type of power.

Aluminium recycling is already well-established in Europe. About 80 per cent of aluminium used in building and more than 90 per cent used in transport components is recycled. By these standards the can business is not doing particularly well because the industry estimates that by the end of last year its recycling rate was running at about 20 per cent. However, this brought in 25,000 tonnes of used aluminium cans.

Europe's recycling rate lags that in China, where 90 per cent of used beverage cans are collected and re-used. Hong Kong and South Korea also achieve 90 per cent, and more than 60 per cent of aluminium cans are recycled in the US and Australia.

Europe is doing its best to catch up. Recycling rates are growing by 25 per cent a year and events like Greece's recycling day should increase public awareness. The industry is certain that by 1995 at least half of all aluminium cans sold in Europe will be recycled.

It also expects that the efforts to promote recycling will have another spin-off - aluminium's share of the beverage can market will increase even further and that Europe might even follow the US example. More than 55 per cent of the 90bn cans of beer and soft drinks sold in the US each year are made of aluminium - and that uses a lot of metal.

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Wednesday September 11 1991

Soft landing
for Japan

OVER THE past two years Mr. Yasuhiro Mieno, the governor of the Bank of Japan, has been a narrow tightrope. His balancing act has been to keep the yen high enough, for long enough, to puncture the speculative Tokyo price "bubble", but not so long as to force a sharp economic slowdown. So far it seems that he will succeed in this remarkable task. The Japanese government's aim is to ensure that the yen does not have to do it again.

Five discount rates between May 1989 and August 1990 have punctured Japan's "bubble economy". Stock prices fell sharply, and the yen index is now at its lowest point since its peak at the beginning of 1990.

The land market has been slower to respond, particularly in Tokyo, causing the authorities to have policy tight. Turnover has collapsed and many property speculators have been bankrupt. Meanwhile, the collapse has created a series of financial problems which have rocked the Japanese financial community.

So far the real Japanese economy has continued relatively unscathed, avoiding the dual threat of inflation and recession. It is now beginning to slow. Property-related companies are suffering. Housing starts fell 21 per cent in July, and bankruptcies were 63 per cent higher in the first seven months of the year, compared with the same period in 1990, mainly among property companies. Consumer spending is also down, particularly on imported luxury goods. Yesterday's news that seasonally adjusted private machinery orders fell by 1 per cent compared to a year ago suggests that corporate investment is also beginning to slow.

Plentiful capital

A sharp fall in capital spending is the main threat to economic growth. Business investment fell 15 per cent in July, and growth since 1989, against a background of cheap and plentiful capital, has been slow. All that has now changed. The Tokyo stock market has no appetite for new issues, while banks, struggling to meet internally agreed minimum capital-asset ratios, are unable to lend as before.

Corporate fun

THE COLLAPSE of the Keith Prowse group has rocked the UK corporate hospitality industry. It was the largest company in the world, with 100,000 employees and 10,000 shareholders.

Like the industry itself, Keith Prowse had experienced a decade of explosive growth. This growth might appear unexpected at a time when cuts and rising overheads have been a trend since the late 1970s, yet corporate hospitality has proved to be a cost-effective way of marketing.

International trading companies have long known that entertaining clients is a necessary part of doing business in Japan and the Middle East. But it is increasingly part of the marketing armoury of many companies. A survey in 1989 found that eight out of 10 UK companies spent relatively small amounts they spent on corporate hospitality as a means of doing business.

There are dangers in the practice, which can easily be portrayed as a form of bribery. With average expenditure per client of £1,000 a head, the moral dimension is probably not under larger expenditure is not unknown, and many employers will take steps to avoid undue pressures on employees through a policy of disclosing significant treats. A

Brussels cool

IT IS A real pleasure to be able to make a proposal for a Brussels without reservation. Many people have been seduced by high-pressure salesmen, time-share holiday developments; they have signed in haste, found that they cannot rescind their commitment, and repented. Some have even discovered that they have no title to the property they have bought. So Mr. Karl Mier, the EC commissioner for consumer affairs, is proposing a compulsory, Europe-wide "right of withdrawal" for seven days, in which bidders would be free to withdraw.

Excellent (though seven days is a long time to review such a large and legally complicated commitment). This sensible move is a world away from

Annual broad money growth, the counterpart to bank lending, fell to a historically low rate of 3.4 per cent in July.

So far companies have continued to invest by drawing down their liquid cash reserves. They have inevitably reduced their spending plans too. The latest quarterly survey from the Bank of Japan implies that capital spending will grow by 7.9 per cent in this fiscal year, down from 16.7 per cent in the last.

Gradual slowdown

The Bank has responded by easing policy. It cut the discount rate to 5.5 per cent in July, and has injected liquidity into the market, causing the three-month discount rate to fall to 6.7 per cent from 7.1 per cent a week ago.

The evidence supports the Bank's expectation that there will be a gradual slowdown rather than a sharp decline. Growth is expected to slow to about 4 per cent in 1992, lower than in recent years, but still impressive by most standards.

The Bank of Japan has room to ease policy further. The yen has strengthened against the dollar in recent months, easing inflationary pressures. Wholesale prices rose by just 1.7 per cent in July compared with a year ago, and are expected to remain unchanged in August. Nevertheless, the priority must remain to ensure that inflation does not begin to rise again.

High interest rates are a blunt way to offset the supply-side weaknesses which keep urban land prices so high. It is the combination of anachronistic zoning regulations, agricultural protectionism and a system of inheritance taxation that leaves incumbent holders of agricultural land that is to be sold.

The current and preferable solution would be the ruling Liberal Democratic party to put financial stability, and the interests of consumers, before those of the farm lobby which has been dominant for over four decades. The LDP is in a stronger position to act than ever before. Mr. Mieno has acted, and acted well. It is time his political masters followed his example.

company like Sainsbury, which routinely refuses all invitations, places its name on the list.

It is just that the greater damage is done to the industry which is the entertainment. Complaints that philistine businessmen with mobile telephones are drowning out the music at Glyndebourne are exaggerated. But the success of this year's uncheduled Sunday sales at Wimbledon, in which corporate spectators were spending only their own money - not from the company - when the hospitality marquee are erected.

Admitting Mammon to sports, and cultural events can certainly raise significant sums of money. Companies which sponsor institutions such as the Royal Opera House are entitled to be rewarded for their philanthropy with direct access to the box office.

And if the wealthier businessmen are corralled in a high-priced corporate ghetto - as at Wimbledon - the effect may be to make the ordinary spectators who can still buy reasonably-priced seats through the draw. However, a promoter will limit the number of corporate hospitality, and writing the maximum revenue by auctioning the rights to the highest bidder.

Brussels cool

THEir proposal from the same office, which may yet make kippers illegal (astonishing, given the fact that we like kippers and dislike pressure selling - though it is true - but that we like laws to be made at the appropriate level).

Timeshare developments in one country and consumer protection in another, protectionism in the third. National governments are perfectly able to decide whether to preserve their citizens' right to indulge in kippers (if British) or odd kipper. Brussels has often forgotten this, and in aim for a Europe not so much harmonised as homogenised. This kind of proposal deserves a brickbat just as this one gets a bouquet.

This Sunday's general election in Sweden marks the end of a political era, as the Social Democratic party that has ruled the country for all but six of the past 59 years goes down to defeat. The public opinion polls all point to a victory for the five non-socialist parties - though whether they will remain united enough to establish a coalition government that stays the course of a three-year parliament remains in doubt.

If the Social Democrats do lose, it will be a historic reversal. The party has, after all, been virtually synonymous with Sweden for decades. In the eyes of its admirers it is the most successful democratic party in the world. However - although it will remain by far the largest party in parliament and will continue to influence Sweden from opposition - it is set to be replaced by a government that may have fewer inhibitions about changing the country in untrammelled market terms.

Social democracy as Sweden knew it has in any case been dying for some time. The party has been forced to pursue a strategic withdrawal during the 1980s in the face of massive economic and social changes that are transforming the Swedish Model into a more European economy. Over the past years, under Prime Minister Ingvar Carlsson, it has moved a long way to come to terms with market demands for more individual freedom and the internationalisation of the economy.

In one policy area after another - agriculture, retail distribution, privatisation, and anti-monopoly law - the Social Democrats bowed to the market and began to pull down the panoply of controls and regulation that protected much of the economy since the early 1930s.

The removal of foreign exchange controls in July 1990 coupled with this summer's decision to link the krona to the European Currency Unit as a step towards membership of the exchange rate mechanism of the European Monetary System has meant that the country no longer devalues to improve industrial competitiveness.

Party leaders have also questioned openly many of the old Social Democratic shibboleths. They accepted that the conquest of inflation should be a higher priority than the maintenance of full employment and acknowledged that public expenditure must be reduced as a proportion of gross national product is much less than its current 57 per cent.

And in the 1980s, the reforms, the party accepted that the economy must be shifted off income and on to goods and services as an incentive for growth. The party's traditional neutrality - always

Carl Bildt, 42-year-old leader of the Moderate party, will be Sweden's first prime minister after Sunday's election, at the head of a non-socialist coalition government. If he is right, he will become the first conservative prime minister the country has had since 1930.

Elected to lead the party in August 1986, he owed his rapid rise in Swedish politics to his parliamentary battles over defence policy with the late Olof Palme. The late prime minister once accused Mr Bildt of being a "security risk" after he briefed the US State Department on Soviet submarine incursions into Swedish waters.

In fact, Mr Bildt is probably the most knowledgeable politician in Sweden on international relations. He is an old personal friend of Chancellor Helmut Kohl of Germany and a friend of Chris Patten, the British Conservative party chairman.

Since the election to parliament on the Stockholm list in 1978, Mr Bildt has made the place of Sweden in the world his primary interest. Indeed, he has been a fervent supporter of Swedish European Community membership since the 1970s.

It is this commitment which gave Mr Bildt the logic and momentum to push for the regeneration of Sweden - from food policy to taxation, from culture to the environment, he asserts. To Mr Bildt, his country's move into the EC signifies a break with the old notion of Sweden as a middle way, a country balanced ideologically between east and west.

Mr Bildt's policy of convergence with the EC will render much of the country's traditional ideology obsolete. While Ingvar Carlsson often gives the impression he wants to lead Sweden to a "Swedish Europe", Mr Bildt is more explicit.

In his view the domestic agenda of the Moderate party will turn Sweden into a country fit for EC membership. Mr Bildt wants to cut the heavy tax burden, privatise state industry, abolish the public wage award funds, stimulate freedom of choice in the welfare system and encourage the small business. Only by creating through a more robust market strategy, he believes, can Sweden enjoy a competitive advantage when it enters the EC - a move which may come as early as January 1993.

Although the Social Democrats lost in caricature Mr Bildt as a Thatcherite figure hell-bent on destroying the welfare state and creating mass unemployment, he is a conservative much more in the mould of Edward Heath than Margaret Thatcher. But in a political system that divides on consensus Mr Bildt can be seen as a divisive figure. The sociable Ingvar Carlsson cannot disguise his distaste for Mr Bildt.

But the tall, domineering young man will not enjoy complete political freedom to do what he sees fit. The Social Democrats lose on Sunday, his own party can expect to poll only about 20-25 per cent of the national vote.

He must build a broad coalition of non-socialist parties to ensure a majority government - and that will not be easy. He has good relations with Liberal leader Bengt Westerberg. The two men have agreed on a common economic programme - which may have called New Start in Sweden - aimed at opening the economy to market forces.

But to ensure a viable government they also need the backing of the Christian Democrats - a small party to come into parliament for the first time - and more problematically the unpredictable and left-leaning Centre party whose leader Mr Olof Johansson is already laying down the conditions for joining a Bildt coalition.

To add to the probable post-election confusion the recently formed populist New Democracy also looks set to enter parliament. If it secures enough seats to hold the balance of power and to stop the other four non-socialist parties achieving a majority between them, Mr Bildt might find it hard to keep his coalition in line. The Liberal leader has warned that his party would refuse to join a non-socialist coalition that depended on ND for parliamentary survival.

Mr Bildt has never held senior office before, having been only a backroom adviser and co-ordinator in the 1970s non-socialist governments. The Moderate leader knows he is playing for high stakes. If he succeeds in forming a government he could lead Sweden into the EC and start to wean his country away from Social Democratic attitudes. But if he fails he could set back the cause of conservatism in Sweden for another generation.

Robert Taylor explains why Sweden's Social Democrats may face general election defeat

Reshaping the Swedish Model



The way it was: Ingvar Carlsson, who in 1988 appeared to be the victor, is greeted by Carl Bildt, right.

people at work. This was a significant move for the Social Democrats, who had long been seen as a barrier to European integration in the aftermath of the Cold War. This July Mr Carlsson presented his country's application for European Community membership with his party's full support.

The fundamental revision of Swedish social democracy has come as a shock to many non-socialists who viewed the party of steering many of their own electoral clothes. It has been even more confusing to the party faithful.

To the electorate at large, social democracy is showing signs of intellectual exhaustion. The party's election manifesto is almost devoid of ideas, consisting mainly of a plea to the past. To its many critics, the party now lacks the vitality and dynamism to dictate the agenda of Swedish politics.

From the 1930s onwards the Social Democrats won the hearts of ideas. The party combined a pragmatic competence with a clear vision. Unlike democratic left-wing parties elsewhere, it avoided basic schisms and was able to attract other political movements that might have threatened its dominance, such as the anti-

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The freer-market man

Robert Taylor on Moderate party leader Carl Bildt

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Academic enterprise

With Soviet communism collapsed, Harvard University is already picking up the pieces. Its John F. Kennedy School of Government has begun a remarkable exercise to help top former officials to adjust to life after Lenin.

The school is running a two-week course for 28 ex-Soviet leaders, ministry emissaries on the role of the military in a democracy. The course is a primer on the US Constitution to lessons of the wars in Vietnam, the Gulf, and... wait for it... Afghanistan.

Among the guests are Robert Blackwell and Condoleezza Rice, who led Soviet affairs. Guest speakers include joint chiefs of staff Colin Powell, his predecessor Admiral William Crowe, and General John Galvin, supreme allied commander in Europe.

The privately-funded democracy programme is modelled on similar week-long seminars offered to US national security professionals and freshmen members of Congress. This is the first time, however, that the course has been offered to Soviet equivalents.

Given how short a time it is since Moscow would have dismissed the very idea as capitalist brainwashing, the exercise is a tribute to Harvard's responsiveness to change. The John F. Kennedy school in particular - proposer of the controversial "Grand Bargain" economic reform package for the Soviet Union - has captured a niche in what ought to be a growing market.

Good sport

Three cheers for Patrick Whittingdale, an international fund manager with a mind of his own. Against the odds of professional sponsorship

OBSERVER

advisers, he has decided to bet \$1m of his own company's money on training the English cricket team for the next two years.

Whereas bigger sponsors demand set-piece work, at Whittingdale's expense clients, Whittingdale wants the money to be spent on behind-the-scenes training. Nothing more.

For big spenders like the Prudential or NatWest, \$1m is a lot of money. For Whittingdale, who has set up a specialist risk management company for Lloyd's syndicates, it is a modest amount. The 48-year-old Whittingdale, who set up his 35-strong fund management company in 1977, is already one of the best-known philanthropists and his latest gesture is the biggest boost British cricket has had in years.

With an eye to the pension funds he hopes to woo, Whittingdale portrays himself as very much the long-term investor. But his magnanimous gesture could still backfire.

How can he hope to recruit the fund managers such a large part of the company's profits are being sunk into a game with such a poor track record?

Bounders

British Airways' chairman Lord King has suddenly taken off, and in the pages of today's pink 'un at that. The 74-year-old is the first of 26 assorted high-fliers who've agreed to be pictured jumping the joy in advertisements for the Trust, which helps to give a lift to disadvantaged young people. The ads, which appear in the FT every Wednesday for the next half year, are sponsored by Mercury Communications, part of the Cable and Wireless empire.



The identity of the other 25 jumpers is a closely guarded secret. But they're believed to include Lord Blakenham, chairman of the FT's parent-group Pearson, even though Prince Charles himself is apparently loth to leave the ground.

Roundabout

What on earth is going on at the London Stock Exchange? Senior staff are coming and going (and coming again) so fast, it's difficult to see any stability returning to the organisation.

The latest to go are David Bibb, a former Chase Manhattan banker who was director in charge of strategy in the exchange's markets division, and Holloway, former head of market making. Barclays de Zoete Wedd and a special adviser to the exchange on market development. Bibb lasted just 15 months, while Holloway's one-year contract has not been renewed. The exchange claims this

does not signal any disagreement over its proposed new trading strategy, which has already been through more than 100 meetings.

Meanwhile, one old exchange staffer lost in the recent purges has reappeared. Mick Newman, who played a key role in the development of computer systems ahead of the exchange, has been brought back as a consultant to help with Taurus, the troubled trading system. His experience turned out to be invaluable in all.

Ex-poodle

Early days yet, it sounds as if the European Bank for Reconstruction and Development's president Jacques Attali is no longer listening quite so intently to his master's voice.

The man who used to be President Mitterrand's personal adviser was in Washington yesterday urging European leaders to open up their markets to poor Eastern European farmers. Back home his old mentor in the EBRD seems intent on doing the opposite, upsetting everyone by blocking access to European meat imports.

Of course, it may just be that Attali was trying to impress his biggest shareholder on its turf. But then again it could be another telltale sign that Mitterrand's closest advisers are starting to jump ship.

Timeless

Excusing himself for droning on far too long, a longwinded speaker at a conference pointed out that the hall did not contain a clock. Whereupon a

Thank them they've got a calendar.

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WORLD CAR INDUSTRY

Wednesday September 11 1991



After stumbling in 1991, world car sales are forecast to recover in 1992, but producers and their

suppliers face unprecedented challenges through the 1990s.

Kevin Done looks at growing trade conflicts as Japan consolidates its position in the US and Europe

Roads ahead look rough

CAR MAKERS in North America, Europe and Japan are operating in an increasingly harsh financial climate. They face heavy losses particularly in the US, where they are assailed by fierce competition and

In Europe the pattern of demand is precariously balanced. Several volume markets led by the UK, Spain and France, have been hit deeply by plunging sales. In stark contrast, record demand in Germany fuelled by unification, has created an unprecedented order backlog, with which car makers have been unable to keep pace. However, the German industry is warning that demand can hardly continue much longer at such overheated levels.

Sales have weakened in Japan after several years of buoyant growth and the profits of some leading makers are slipping, although they have still to confront problems on the scale of their American and European rivals. The US Big Three, General Motors, Ford and Chrysler, were all deep in loss in the first half of the year.

After stumbling in 1991, world car sales are forecast to stage a recovery in 1992, but

producers and their suppliers still face unprecedented and expensive challenges through the 1990s. Environmental regulations are being toughened with costly demands for still-lower emissions while regulations governing improved fuel economy and the recycling of old cars appear unavoidable. National regulatory developments in the US virtually ensure the electric car will play an increasingly important role on the roads of North America, and probably the world, before the decade's end.

Twelve US states are now considering following California into adopting stringent clean air legislation, part of which would require "zero emission vehicles" (ZEVs) to form a small but increasing proportion of car makers' total sales from the late 1990s.

The most dynamic long-term growth in car sales is forecast for markets where many of today's leading car makers are barely represented - in eastern Europe and in Asia (excluding Japan). The opening up of such markets is happening against a background of considerable political and economic uncertainty, heightening the investment risks.

Investigations in Europe of car makers' pricing policies in different markets is threatening to undermine the industry's long-standing distribution system and could lead to a revolution in the way cars are marketed. The pace of new model development led by the Japanese appears to be accelerating. As model life cycles are reduced the battle by European and US makers to match the leading "lean" producers is intensifying. The gap in productivity, efficiency and quality between the world's leading car makers remains alarming, however, as the battle takes on a global dimension.

The focus of Japanese competition is moving to Europe, where the spectre of overcapacity, already a reality in North America, looms as Japanese car makers establish their first wave of transplant (local assembly plant) facilities.

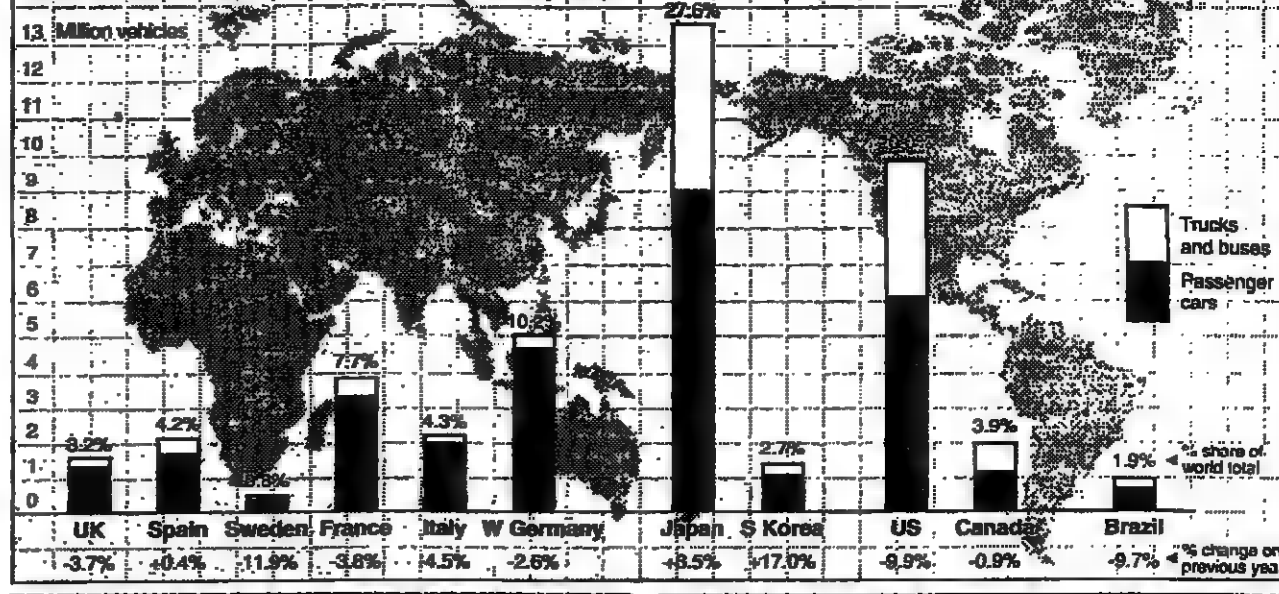
The remarkable run of the Japanese car makers in North America and Europe is being fuelled by trade protectionist pressures, particularly in the US.

The big three US car makers have broken with tradition by joining forces to lobby the US government about the massive trade deficit with the Japanese car industry. Earlier this year Mr Robert Stempel, chairman of General Motors, Mr Harold Posing, chairman of Ford, and Mr Lee Iacocca, chairman of Chrysler, made a joint lobbying visit to Washington for the first time in nearly a decade. In a letter to President George Bush, Mr Iacocca claimed the US car industry was "confronting a serious problem that threatens our survival".

Apparently is little avail, the US car producers have sought a "temporary export sales ban" for Japanese cars in the US, which would allow them to now export 100,000 cars per month. Mr Iacocca has voiced the concern that the Japanese share of the US market reach 40 per cent or more unless they exercise some kind of restraint.

"At a Japanese share of 40 per cent in a depressed industry Chrysler is dead and Ford could be mortally wounded from a competitive stand-

WORLD MOTOR VEHICLE PRODUCTION, 1990



Can the new VW Golf remain Europe's best-seller...



...in competition with the new Opel/Vauxhall Astra?

point," said Mr Iacocca. "Even GM is at risk unless and until we do as a nation what a strategically important industry and should not be allowed to fall victim to Japan's industrial strategy of targeting key industries."

The big three have attacked the threat by filing dumping charges against Japanese imports. They have also filed similar charges against Japanese luxury cars. In Europe, Japan and the European Community have recently ended a long wrangling over trade in cars in

the single European market after 1992, and scepticism remains on how the agreement reached at the end of July will work in practice. But whether the market will in fact be fully liberalised after 1992. Interpretations of the deal among EC member states are already far apart with the UK insisting that it was absolutely no limit on the build-up of Japanese assembly capacity in Europe, while protectionist voices in France and Italy claim privately that they have been agreed.

A process of six monthly monitoring of Japanese exports to the EC, beginning in 1993, has been accepted by Brussels and Tokyo. The monitoring is to be continued throughout the planned seven-year transition to a liberalised market. It is likely to provide fertile ground for repetition of the protectionist debate, as the perception grows of the European motor industry by increasing Japanese sales and the expanding Japanese share of the European market.

While the 1980s was the decade in which the Japanese car makers concentrated on building their production

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largest island". Honda also

Late last month Mitsubishi finalised a deal with Volvo of Sweden and the Dutch government to form a joint venture in the Netherlands with the aim of producing 200,000 cars a year. Suzuki is working in Spain and is planning to produce cars in Hungary, which leaves only Mazda as the leading Japanese maker still to arrange the entry into manufacturing in Europe.

As a harbinger of another line of attack, Honda and Nissan have started to ship cars to Europe from assembly plants established in the US in the 1980s.

Japanese car makers have averaged 11.6 per cent of the total western European market, but what they can achieve in unprotected European markets without a domestic producer is already evident. While they captured a 5.1 per cent share of the "restricted" European markets last year, they controlled more than 30 per cent of the "open markets". With a disturbing competitive advantage in manufacturing productivity, the effectiveness of model development and the speed and variety of new model offerings they pose a formidable challenge.

One race. Four firsts.



The striped beast you see above is the new turbo-charged 300bhp Escort RS Cosworth.

It's got a headstart on competition.

Firstly, it won the gruelling Spanish Rally on its first time out. Secondly, it's the first to employ 'total' body aerodynamics.

The result is a measured amount of aerodynamic downforce, which in fact gives the car excellent stability

exceptionally high speeds and in cross winds.

If you're beginning to think we're wrong in our bonnet aerodynamics, you're right. But not all.

Under it is the third first. A two-stage intercooler cools the air twice before it enters the engine. The cooler the air the greater the power.

The fourth first is an electro-luminescent instrument panel (the same used in jet aircraft), which provides

perfect clarity, essential during fast night driving.

This attention to Motorsport has helped us develop cars which are on the leading edge of technology.

The new Escort's smoother ride, for example, is the direct result of endless hours of hard driving in the most possible conditions.

You see, the fruits of our labours can already be found on today's Fords.

As for tomorrow's Fords, the road-going version of Cosworth will be launched next year.

According to Car Magazine "It's the most exciting dingbat Ford of all".

Our philosophy is quite simple: first on the track, you first on the road.



Everything we do is driven by you.

For a catalogue of your Ford dealer, call the Ford Information Service free on 0800 01 01 12.

WORLD CAR INDUSTRY 2

Kevin Done looks at UK prospects

Japanese march in to expand capacity

THE Japanese are supposed to be the decade of opportunity for the motor industry in Britain.

More assembly capacity is under construction than anywhere else in Europe, and by the end of the decade it is expected to be more than double the current level of the early 1980s. As the Japanese carmakers march in, component suppliers are also expanding.

Surprisingly, output in the first seven months of 1991 was actually 7 per cent higher than in the corresponding period of 1990, although it was still 11 per cent below the level of two years ago. UK car production has been supported by the unexpectedly strong growth in exports to other markets, although the SMDT for export in the first seven months rose by 108.5 per cent to 373,442 from 178,255 a year ago, while output for the domestic market fell by 25.3 per cent to 422,592.

Ford, Rover, General Motors (Vauxhall) and Nissan have all sharply increased exports this year, partly in response to the big jump in new demand in Germany. Production of cars for export in the first seven months rose by 108.5 per cent to 373,442 from 178,255 a year ago, while output for the domestic market fell by 25.3 per cent to 422,592.

Production at Nissan's plant at Sunderland in north-east England, the first Japanese car assembly operation in Europe, which began in 1986, is now rising quickly and is expected to reach 120,000 compared with 100,000 in 1990.

A further boost will be received next year when Nissan begins output of a second model range at the plant and the full capacity of 220,000 cars a year could be reached in 1993.

The export programmes at Vauxhall (the UK subsidiary of General Motors) and Ford, which stem from changes in sourcing policy by GM and Ford's European operations, have helped to cushion assembly plants at Luton and Ellesmere Port (Vauxhall) and Dagenham (Ford) from the impact of the recession.

One benefit from the recession has been the unexpectedly rapid improvement in the UK motor industry trade balance, which has languished in deficit for most of the 1980s. In the first six months the deficit was reduced by 75 per cent to only £617m from £2,397m a year ago. The value of UK motor industry exports rose by 15 per cent to £2,474m, while the value of imports fell by 20 per cent to £6,091m.

The improvement has been driven by the recession, which has sharply depressed imports of new cars and commercial vehicles, and by the market improvement in exports.

In spite of the retrenchment brought on by recession, the accent through the 1990s in the UK car and components sectors is still expected to be firmly on expansion with optimistic forecasts suggesting a leap in UK car assembly

Ford is cutting its UK production and other carmakers, including Rover, Peugeot-Talbot and Rolls-Royce. Cars are also leaving labour in the wake of the downturn in demand.

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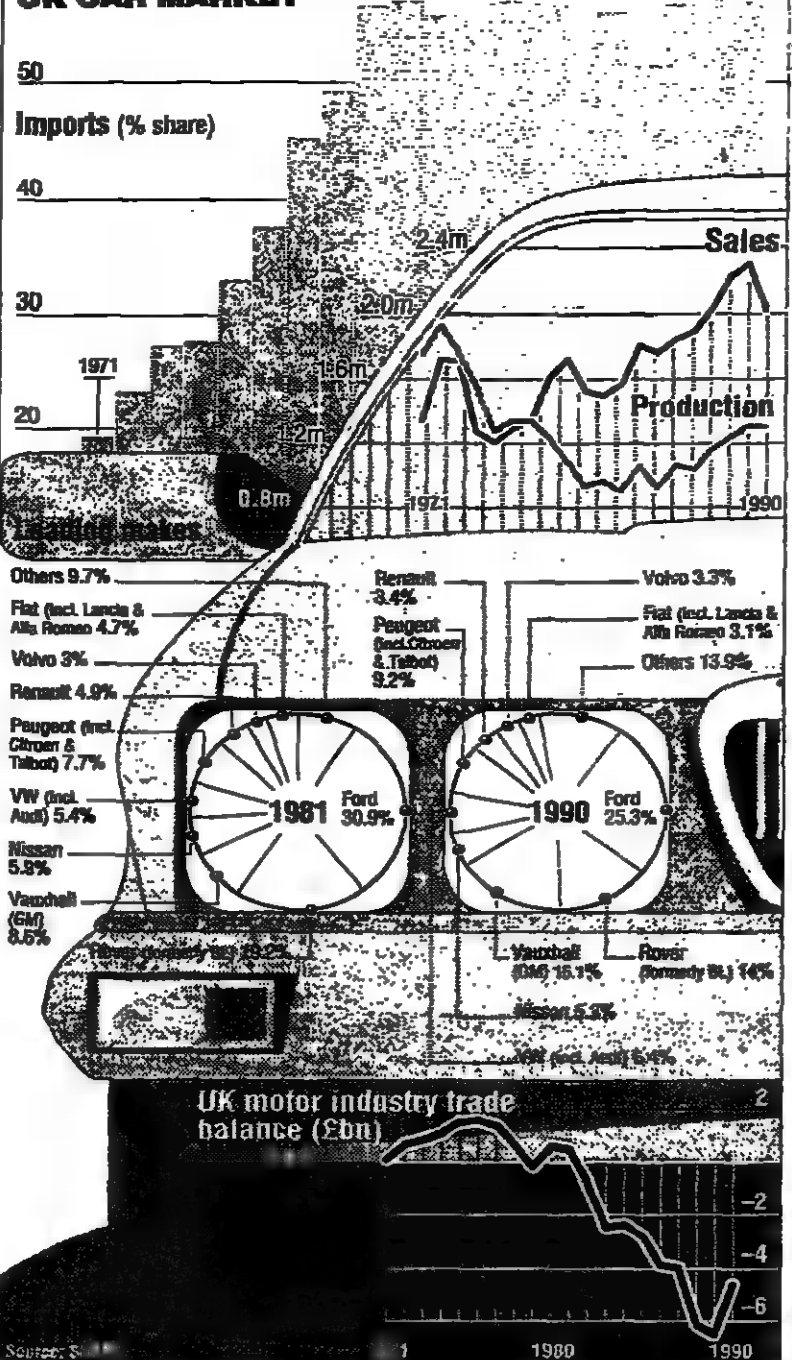
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UK CAR MARKET



capacity from 1.7m in 1989 to 2.7m-2.8m by the end of the decade.

The industry's prospects are being transformed by the wave of inward investment by Japanese car makers into the UK. It appears certain that by the second half of the 1990s Japanese manufacturers will be directly for around a third of UK production of some 2m units a year, helped by total planned investments of more than £1.8bn that have already been announced.

Nissan will build more than 200,000 cars a year at its £700m, Sunderland

plant by 1992-93. Nissan is also investing in UK R&D facilities.

Toyota is committed to building 100,000 cars a year by late 1995, rising to 200,000 cars a year by 1997 at Burnaston, near Derby. It is investing £240m in car assembly and engine plants. Honda is committed to building 100,000 cars a year by 1994 at its £350m Swindon assembly and engine plant. At the same time Rover is producing up to 40,000 Honda cars a year at its Longbridge Birmingham plant. Honda holds a 20 per cent equity stake in Rover's vehicle operations.

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GERMANY

A powerful impetus

THE ADDITION of the car-hungry east German market has given west Germany's motor industry a powerful and timely impetus at a time when sales in other countries are mostly slowing down.

Not only has German unification led to higher sales of western cars in the east, but it has also opened up Germany's second-hand car market and thus helped new car sales. With used vehicle prices showing increases of up to 30 per cent as a result of the boom in the east, the temptation for west Germans to sell their old cars and buy new ones has been immense.

Without the powerful impulse from Germany's five new states, in two of which modern car plants are being built by Volkswagen and Opel, the car industry would be much less buoyant.

Since a high proportion of the western German car industry's sales go to foreign markets, the steep deterioration in export earnings is a cause for concern. In 1991, car exports slumped by 11 per cent to 1.24m units. Total output, however, was up by 4 per cent to nearly 2.5m cars as the domestic market kept on growing.

Sales also spurred in this period. Some of the domestic sales improvement in July was caused by a concentration of buying just before the ending of tax concessions on purchase of cars using lead-free petrol. New car registrations in western Germany shot up by 33 per cent in January-July to 64 per cent over the same period last year and 11 per cent up in June alone.

The fervent hope among car industry executives is that by the time domestic growth tails off, as it inevitably must, foreign markets will have picked up. In Europe, says Capel, the UK stockbrokers, "the phenomenal strength of the German market is at the moment almost exactly compensating for the weakness of other markets, and all producers are attempting to increase their sales into Germany in the advantage of the boom".

For the full year, James Capel expects car sales to show an increase of 30 per cent to 3.98m units, equivalent to 30 per cent of the total western

European market, against 24.5 per cent in 1990. But the pace will slow in the second half as a result of consumer tax rises (including petrol) which help pay for unity, rising unemployment in eastern Germany, and that demand was already high in the second half of last year. It expects a rise of 10 per cent in the third quarter and a 5 per cent decline in the fourth quarter.

Next year, Capel reckons the German market will drop by about 7 per cent. For the car industry, the German sales bonanza could not have come at a better time. It has enabled them to offset the effect of slowing sales elsewhere, particularly in the UK and Spain and in the US. But the volume producers like VW and Opel (part of General Motors of the US) have been unable to produce enough cars to meet total German demand.

Thus importers have also benefited from rising sales in

Unification has increased sales of cars in the east

the enlarged market. Last year, says the German motor industry association (VDA), imports accounted for nearly a third of the domestic market, with new registrations of French cars showing a rise of 20 per cent and the Japanese adding 11 per cent. If the cars made by German producers abroad - as in Spain or Belgium - are included, the import rose to 38 per cent.

West Germany has traditionally been an open market, the import share has tended to be higher than in neighbouring European markets, with the Japanese establishing a strong foothold. But pressures from outside are now increasing and the German producers are well aware that they will be forced to compete even more effectively for the market in the 1990s, especially against Japan.

After 1992, VW will be opened up widely to outside competition, though not all at once. The Japanese will obviously make increasing use of this opportunity, having already begun to sell their new luxury models on the European market in addition to

their constantly evolving family and sports car ranges. With German labour costs higher than in Japan and most European countries, and working hours shorter, the going will become rougher, warns the VDA.

The German advantages of high quality, reliability and performance will become eroded. Car and parts producers have bitterly about the pay of around 7 per cent agreed in the engineering industry this year. Companies are buying an increasing volume of components in lower-cost countries abroad, or shifting output of some products - as in the case of Robert Bosch, the components maker - overseas where output is cheaper.

Germany's two big luxury car makers, Mercedes-Benz and BMW, are well aware that the Japanese have not been idle in their market wars and that they will have to strain to the utmost to keep profits at levels high enough to finance the high development costs of new cars. Mercedes recently brought out its costly S-class executive model at the top of the range, and is charging a higher price for the car. But all the range will come under increasing pressure.

BMW has just produced the latest generation of its successful 3-series at the lower end of its range. Demand has been high and the waiting lists are long. But the company is concerned that if Japanese rivals pitch the sales of their new models too low, this will cut into BMW's profit margins, these depend on the company's ability to offer a variety of style and equipment options within its basic model range, for which it is able to charge premium prices.

Nearly 800,000 employees, the German motor industry plays a vital role in the German economy. As the VDA stresses, the task is to maintain competitiveness in the car industry. In fact, the German companies have coped with high costs, not by producing some highly desirable cars and keeping their performance and environmental standards high. The pressure is on them to continue doing just that.

Andrew Fisher



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Whatever their size or shape, 21st Century cars will feature innovations that will assure the world of a cleaner environment.

As the world's leading producer of catalytic converters, AC Rochester is at the forefront of clean-air technology. And perfectly positioned to make a major contribution to the design and development of tomorrow's cars.

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The Engine Management Team

A Division of General Motors Automotive Components Group.

Worldwide new car sales are expected to decline by 3.3 per cent

Prepare for rising demand in less developed countries

WORLDWIDE new car sales are expected to decline by 3.3 per cent this year to 34.4m from 35.6m in 1990, the sharp downturn since the second oil shock caused sales to collapse in 1980.

According to the world automotive forecast report by DRI/McGraw Hill, new car demand in the previously strong markets of western Europe and Japan will drop by 2.2 and 3.2 per cent respectively, while new car sales in North America are likely to fall for the third successive year, this time by 7 per cent.

DRI suggests the depression in the world industry is likely to lift towards the end of 1991, however, as the rapid resolution of the Gulf crisis leads to a gradual recovery in business and consumer confidence.

It forecasts global car sales will grow by almost 5 per cent in 1992 with further steady growth averaging 3.3 per cent a year from 1993 to 1995.

The downturn in western Europe, which has already had a severe impact on the profitability of several leading European car makers, has been softened by the strength of car sales in Germany in the wake of reunification.

1991 car registrations in former East Germany are included in the western European figures for the first time and thus have a distorting effect on the market.

Without sales in eastern Germany, DRI suggests new car registrations in western Europe would be 4.3 per cent lower this year than in 1990. Excluding Germany, western European sales are likely to be around 8 per cent lower this year.

According to the DRI forecast, the surge in new car sales in Germany will weaken significantly in the second half of the year, and sales in western Germany are forecast to fall by around 9 per cent in 1992 before recovering in 1993-95.

After the "disastrous" decline in UK new car sales in 1990 and 1991, with short-term prospects having weakened since the Budget, DRI suggests that sales could recover to around 1.5m next year, in what will probably be an election year. The 1992 total would still be the second lowest since 1987, however.

DRI says that the recovery in the UK will be slow with the return to a market not expected before 1994 at the earliest.

South Korea will remain one

WORLD CAR SALES FORECAST (000s)					
	1989	1990	1991	1992	1993
WORLD TOTAL	35,600	34,400	35,600	37,000	38,400
Germany**	2,200	2,200	2,200	2,200	2,200
Italy	2,301	2,009	1,700	1,700	1,700
France	2,274	2,309	2,131	2,377	2,377
Spain	1,124	882	885	885	1,337
EC total	12,281	12,154	11,000	11,000	11,000
Western Europe total	13,415	13,197	12,000	12,000	12,000
Eastern Bloc total	1,115	1,207	1,370	1,370	1,370
US	10,855	10,855	10,855	10,855	10,855
North America total	10,855	10,855	10,855	10,855	10,855
Japan	4,404	5,103	4,941	5,000	5,000
South Korea	500	604	675	734	734

WORLD CAR PRODUCTION FORECAST (000s)					
	1989	1990	1991	1992	1993
WORLD TOTAL	35,600	34,400	35,600	37,000	38,400
Germany**	2,200	2,200	2,200	2,200	2,200
Italy	2,301	2,009	1,700	1,700	1,700
France	2,274	2,309	2,131	2,377	2,377
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South Korea	500	604	675	734	734

*1989-90 actual, 1991-93 forecast. **From 1991 Germany total includes East German sales. Source: DRI World Automotive Forecast Report

of the world's fastest growing new car markets, having more than doubled in volume since 1980. The market is forecast to reach a new peak of 676,000 this year.

DRI suggests that, notwithstanding the impact of higher automobile related taxes, South Korea will achieve average growth of 9.4 per cent a year and will be close to being a million unit car market by 1995.

The depression in the industry is likely to lift at the end of 1991

In spite of the present dip in worldwide vehicle demand, in a longer perspective sales and production are still set for strong growth according to the World Vehicle Market Strategic Review and Forecast Database*, an ambitious study published last month by Euromotor Reports. It forecasts that worldwide vehicle sales will jump by more than 50 per cent in the next 20 years to 114.7m in 2010 compared with the 49.3m vehicles sold last year.

According to the report, nearly a third of the growth or 8m units would be accounted for by the net increase in sales in the Asian region, excluding

Japan. Asian vehicle sales will approach 12m units in 2010, an increase of almost 200 per cent from 1990 levels.

The most remarkable growth rates are forecast for South Korea, where annual vehicle sales are forecast to rise to 3.4m in 2010 from 977,000 last year. The study says that sales in South Korea will accelerate at such a pace that the national vehicle fleet will jump from 3.3m in 1990 to 24.5m in 2010.

The next most important Asian market will be China, where sales in 2010 are forecast to total 2.6m, a 248 per cent increase from 1990. As in South Korea, these sales will chiefly be met by domestically produced vehicles, creating "immense" demands for design and tooling services, claims the Euromotor Report.

Strong growth is also forecast in eastern Europe where annual vehicle sales volumes are expected to show an increase of 3.3m units in the next 20 years compared with a rise of 4m in western Europe. With vehicle sales rising from 3.8m units in 1990 to 8.1m in 2010, the eastern European region is set to become a very important motor vehicle market. The study forecasts sales in western Europe in the same period climbing from 14.9m in 1990 to 18.9m in 2010.

Kevin Done

EUROPE is becoming the main battleground in the world automotive industry in the 1990s with Japanese car makers set to increase rapidly their market share with the build-up of local production.

The agreement by the European Commission and Japan at the end of July on the issue of Japanese car sales in Europe, appears effectively to have frozen the level of direct exports of cars and light commercial vehicles from Japan to the EC.

The agreement, reached only after years of negotiations among EC member states themselves as well as Brussels and Tokyo, suggests a level of direct imports from Japan in 1993 of 1.23m vehicles (cars and light commercial vehicles up in five tonnes) compared with 1.24m in 1990.

The agreement has been hailed by Japanese car makers as a significant step towards a more balanced trade relationship with Europe, with no restrictions being placed on Japanese exports to the EC. It also allows Japanese car makers to build up significantly the volume of vehicles imported to Europe, with no restrictions being placed on Japanese exports to the EC.

The deal was announced by Japanese car makers in a statement that it had achieved output of 1.2m in Europe and rise to 1.2m by 1993. Already the interpretations of the agreement have begun to differ greatly, however, with London insisting no limit has been set on the level of transplant production, while French car makers appear to see the 1.2m limit as a ceiling.

The International Intelligence Unit forecast recently that Japanese vehicle manufacturers could produce more than 1.8m vehicles a year in Europe by 1993, including cars and light commercial vehicles, compared with 257,000 in 1990.

Under the deal between the European Commission and the Japanese Ministry of International Trade and Industry, Japan will monitor exports to the EC in accordance with a forecast level of exports in 1993 of 1.23m, based on an assumed level of demand in the EC of 15.1m (cars and light commercial vehicles) in that year.

Most analysts consider sales will easily exceed this level by 2000, however, as the EC forecast suggests only a minimal growth of 0.5 per cent a year from the 13.94m vehicles (cars and light commercial vehicles) achieved in 1990.

Included in the overall export figure of 1.23m are sub-collings for exports to the five EC states - France (150,000), Italy (150,000), Spain (79,000), Portugal (23,000) and the UK (190,000) - which now impose national curbs on Japanese car imports.

The five EC states have

The European road is bumpy

Battleground of the industry

WEST EUROPEAN NEW CAR REGISTRATIONS* January-June 1991

	Volume (Units)	Volume Change (%) Jan-Jun 91	Share (%) Jan-Jun 91	Share (%) Jan-Jun 90
TOTAL	7,355,000	+1.7	100.0	100.0
Volkswagen (inc Audi & SEAT)	1,217,000	+10.7	16.5	16.5
Fiat	979,000	-9.7	13.3	13.3
Alfa Romeo, Ferrari, Innocenti, Lancia	934,000	+9.1	12.7	11.8
General Motors (Opel/Vauxhall, Isuzu & Saab)	899,000	+10.0	12.2	11.3
Opel/Vauxhall	777,000	-18.3	0.4	0.4
Ford (Europe, Jaguar & Land Rover)	885,000	+7.0	12.2	11.8
Peugeot (inc Citroën)	7,000	+7.6	12.0	11.4
Renault	7,000	-35.4	0.1	0.1
Nissan	840,000	-10.0	11.4	11.4
BMW	710,000	-1.5	9.6	9.6
Toyota	246,000	+12.1	3.4	3.1
Subaru	235,000	+17.2	3.2	2.8
Mazda	205,000	+3.7	2.8	2.7
Vehof	190,000	+0.5	2.6	2.6
Mitsubishi	180,000	-12.1	2.4	2.4
Honda	156,000	+8.2	2.1	2.0
Volvo	111,000	-18.4	1.5	1.5
Mercedes-Benz	105,000	+16.5	1.4	1.2
Land Rover	87,000	+8.0	1.2	1.1
Other	586,000	+10.7	7.9	7.9
Germany*	2,368,000	+80.7	32.2	21.7
France	1,327,000	-2.7	18.0	18.8
Italy	991,000	-19.8	13.5	16.4
United Kingdom	802,000	-24.8	10.9	14.7
Spain	484,000	-16.4	6.6	7.5

*Includes eastern Germany in 1991. *Cars imported from US and sold in western Europe. *Data based on car cost and management control of Group companies. *Share based on 1990 car cost and management control of Group companies. *Share based on 1990 car cost and management control of Group companies. Source: Industry estimates

promised to end their national restrictions by the end of 1992, by when the EC will also have introduced a single-type approval for cars, therefore greatly simplifying the engineering of cars for sale in Europe by allowing common specification standards.

From 1993 until the end of the century it will be up to the Japanese to control the flow of their cars exports, following approval for their cars, therefore greatly simplifying the engineering of cars for sale in Europe by allowing common specification standards.

Last year, Japanese car registrations in western Europe increased by 5.5 per cent to 1.54m in a total market of 13.2m representing a market share of 11.7 per cent. In the EC the market share was 10 per cent compared with 30 per cent in the ECU.

Even in the full Japanese market, the EC car market, which of the traditional European producers have found themselves on a bumpy road into the 1990s.

For half a decade the European car industry had enjoyed

Excluding Germany, car sales in western Europe in the first seven months were 10.1 per cent lower at 5.78m.

Germany's car sales in the first seven months this year reached an estimated 2.87m, a 80.7 per cent increase from the 1.59m in the same period a year ago, largely in the wake of currency union.

New car sales in the first six months fell by 9.7 per cent in the UK, 12.7 per cent in France, 16.4 per cent in Spain, 11.7 per cent in Sweden and 24.8 per cent in Finland, the market hit hardest by recession.

Among the big six volume makers in Europe the Volkswagen group, which includes Audi and SEAT, General Motors (Opel/Vauxhall) and Ford, which are the three leading players in Germany.

The Volkswagen group increased its volume in the first seven months by 10.7 per cent, allowing it to consolidate its position as the European market leader with a share of 16.5 per cent a year ago. The challenge from the Fiat group, which includes Alfa Romeo and Lancia, the main pretender to VW's position, has been softened by the Peugeot group, which includes Peugeot and Citroën, and Renault, Peugeot and Ford have all been forced to resort to idling assembly plants in order to reduce production during the last 12 months.

Under the financial Renault, the French state-owned car maker, which Volvo of Sweden has taken a 30 per cent stake as part of the two companies' strategic alliance, suffered an 87 per cent drop in net income last year to only FF9.3bn (\$302m) from FF9.3bn in 1990. In the last half of 1991 it was expected to fall to only FF9.3bn from FF9.3bn in the corresponding period a year ago.

The operations of its Swedish partner, Volvo, also remained in the red in the last half of 1991.

Among the big six volume makers in Europe Ford also suffered a sharp drop in net income in 1990 with its worst result in 10 years. The net profits of its European operations fell last year by 79.6 per cent to only \$263m from \$1.66bn in 1990. The net profit of its European operations alone fell by 79.6 per cent to only \$1.19bn from \$1.19bn a year earlier.

Kevin Done

Kevlar* makes Audi engines last longer. Tyvek* gives every Audi a lifetime identity.

Every Audi is unique. Even cars of the same model have differences in equipment, and keeping track of them is vital. Audi these equipment differences are encoded and printed on adhesive labels which are then placed in the boot and in the vehicle's service handbook. Any subsequent repairs or parts replacement are thus made much easier. To make sure this system runs smoothly Audi uses labels made only from Du Pont TYVEK, because of its tremendous wear resistance and other exceptional properties.



TYVEK for labels you can rely on.

Like TYVEK, KEVLAR is also made by Du Pont, and is no stranger to manufacturers; they've known about the merits of this high strength, low weight fibre for years. KEVLAR, for example, is used to reinforce cylinder-head gaskets and cooling system hoses in high-performance engines. It is also widely used in brake pads, clutch linings and tyres.

The easy strengths of Tyvek.

In developing TYVEK Du Pont was able to combine many of the best properties of paper, fabric and film. This unique spunbonded material is extremely light, yet strong and tear resistant. TYVEK shrugs off water and most chemicals, resists puncturing, is approved for contact with foodstuffs, and retains its remarkable properties down to -70°C. It is also highly printable with a smooth, white surface that's suitable for all processes including computer printers. TYVEK is easily recycled

or disposed of, with no adverse environmental

last label...

big problem.

Labels that get torn, worn or waterlogged can't be read - and as

labels as no one

at all. For instance, what's the point of urgently shipping spare parts if

no one knows what they are? And che-

that have lost their identity can be downright dangerous if

wrongly stored or

it is

of the exceptional physical and chemical

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integrity it provides, that it is specified by

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Paper road maps, city plans and marine charts are great when they are new. But after a while they start to tear at the edges and fall apart at the folds...

and if you get them wet they're simply unreadable.

This remarkable durability is why TYVEK is specified by many leading map makers,

including Edson Cartographiques, Maritimes and Delfino Editrice, and why the yachtsman's

"Blue Book" of ports is printed on TYVEK.

Few things take more of a beating than children's

and few can take the punishment better than TYVEK.

Which is why, for example, Ravensburg Games use it to extend the life of their products.



But maps and charts printed on TYVEK are different; they can be folded and unfolded endlessly, and can't soak up water (drop one overboard and it will not only float, it'll stay completely readable). Even after years of use a map printed on TYVEK will still be pointing the way.

This remarkable durability is why TYVEK is specified by many leading map makers, including Edson Cartographiques, Maritimes and Delfino Editrice, and why the yachtsman's "Blue Book" of ports is printed on TYVEK.

Few things take more of a beating than children's and few can take the punishment better than TYVEK. Which is why, for example, Ravensburg Games use it to extend the life of their products.

packaging industry. Its versatility is useful, TYVEK can be printed, diecut, laminated, bonded with adhesive or stitched. Its smooth surface is perfect for disc sleeves, while its air permeability products to be sterilized, making it ideal for packing applications.

Long-lasting legibility plus people protection.

Labels, envelopes and packaging are by no

means the only uses for TYVEK. The same

advantages of strength and durability

WORLD CAR INDUSTRY 4

EC agreement on Japanese competition buys breathing space for French manufacturers

Considerable weaknesses exposed

LESS THAN two years ago French car makers looked fit and healthy, with strong sales and bright prospects in their home markets and abroad. Then, their considerable weaknesses, including high fixed costs and heavy dependence on a now overvalued home market, have been exposed.

In the agreement hammered with the European Commission in July, state-controlled Renault and PSA, privately-owned maker of Peugeot and Citroën brands, may have bought themselves some breathing space before the Japanese manufacturers' allowed virtually unlimited competition at the end of 1992. But their restructuring and shaping up for the future is likely to be difficult and may be harder than they will ever make it.

One Paris broker, looking at the end of the century, forecasts that the European car market will grow at an average of 1.5 per cent for the rest of the decade.

The Japanese are expected to take a 16.17 per cent share of the total market, a figure already exceeded in some territories, and that of the growth will go to European manufacturers. An individual country analysis for the French prospects looks bleak.

The broker's gloomy scenario in a low French car market is the Japanese manu-

facturers will achieve only a 7 per cent market share, compared with the current 3 per cent official quota.

His gloomy scenario is that Japanese cars will account for 11 per cent of new registrations. As much as the largest suppliers to their home market and heavily dependent on it, Renault and PSA are the most likely to suffer. For PSA, the market share could drop from 21 to 11 per cent and for Renault a fall from 28 to 26 per cent is quite possible.

With Renault and PSA's foreign sales potentials are taken into consideration, the picture is even worse. Italy, Germany and Spain are currently their

The task of restructuring and shaping up for the free market is likely to be difficult

export markets. With the exception of Germany, they are also the most susceptible to Japanese imports after liberalisation.

This gloomy summary takes account of the reactions of



Citroën ZX: new lower-medium competitor

Ford and Opel, the American parent companies, will be left to the red ink over them a small time in Europe.

Nor does it consider the effect of Japanese manufacturing in the US (from where under GATT rules the Japanese are already free to export to Europe) as Japanese plants nearer home in the UK, Belgium and Spain.

Small wonder, then, that the two French manufacturers lobbied hard to keep the restrictions on the Japanese in place for as long as possible. Small wonder, too, that Mrs Edith Cresson, the new prime mini-

ster, whose mission was to be both controversial and patriotic, supported them in her bull-headed way with vitriolic attacks on the Japanese.

Nor is it surprising that, having rejected what was probably the best proposal the French industry could reasonably hope for, Mrs Cresson was pragmatically willing to clutch the Japanese rifle and suggest that France would indeed be a good site for a Japanese satellite factory.

Meanwhile, Renault and PSA this year have been tough. Renault was hit by the recession but unemployment is rising steadily. Consumers have unsurprisingly cut purchases of cars. Although companies have been rising as a proportion of the market for the past two years, Renault is 18 per cent in 1988 to 23 per cent in 1990, there is not yet the same support for the market in the UK. The manufacturers, still largely reliant on private purchasers, have been trying all the traditional means of sales support possible, massive price discounting.

Already hinted off by Mr Pierre Bérégovoy, the finance minister, for increasing their prices above the inflation rate in the past three years, Renault and PSA have both been unwilling to admit they can

New car sales in France (January to July)				
Car	1990	1991	% change	% share
Peugeot	302,000	251,000	-16.9	10.4
Citroën	168,186	147,200	-12.5	12.1
Total PSA	469,758	397,900	-15.3	32.7
Renault	400,765	316,900	-20.9	12.1
Total French	870,523	714,800	-17.9	58.8
Foreign	1,111,111	1,000,000	-10.0	41.1
Grand total	1,981,634	1,714,800	-14.2	100

July 1990 1991 Source: Comité des Constructeurs des Véhicules

last year, has met with only modest success. In direct competition with the 205, it scored only a provisional 7.7 per cent market share in July.

For the future, analysts foresee little change in policies. The drive for productivity is likely to be the main theme for the rest of the decade.

At PSA, it is taking a radical form. In April the Poissy plant, near Paris, producing the Peugeot 309 and the Citroën ZX, began working four-day rotas in shifts of 10 hours each, much to the horror of the government which is trying to reduce working hours in France.

Mr Raymond Lévy, the Renault chairman, probably has more to worry about than Mr Jacques Calvet, his opposite number at PSA, which is generally regarded as having the stronger product range.

Its small but profitable Peugeot 205, despite its age, remains the best selling car in the country, accounting for 9.3 per cent of all sales. The introduction of the Citroën ZX in 1990 this year has helped restore the marque's quality image.

The Renault stable, on the other hand, is beginning to look a little tired. The Clio, its replacement for the RS, introduced in France in the mid of

New car sales France	
Year	Sales
1988	1,981,634
1989	1,714,800
1990	1,714,800
1991	1,714,800

Source: Comité des Constructeurs

PSA, which secured union agreement for the 4x10 system, said it was the only way to increase productivity by a quarter and maintain its guarantee employment. PSA last month acted to

improve the productivity of its sales operation and took the embarrassing decision to pull Peugeot out of the US market, having sold only 2,200 cars there since the beginning of the year.

Renault has approached the problem differently. It says its alliance with Volvo, made possible by Renault's change of status from a state-owned enterprise into a limited liability company, will lead to an "interchange of functions and components" between the two firms and enable the long-lasting gains in productivity and profitability needed for a more secure future.

It already claims a major advance with the arrival of the Clio, which will be developed, Man Lévy involved in assembly, in 18 hours a day, compared with 23 hours for the Super5 it replaced. Body variants fell from 179 to 118. Now Mr Lévy hopes to cut development time.

Yet not only has Renault's profitability been wobbly in the past few years, but it must also begin to pay back the FF6.7bn of state aid that the EC has declared illegal. Its problems are the more pressing, but essentially the same eight-year task ahead of them: grinding out productivity until it is on a par with the Japanese.

Patrick Fraser

David Lane looks at the industry in Italy

Fiat's market share drops

THOUGH nobody is talking about a Fiat crisis, the Turin maker faces testing challenges. Progress in the Italian market by foreign makers has eroded what until recently seemed a secure home base. From 68.5 per cent in 1980, Fiat's share of car sales in Italy has dropped steeply.

Italian sales by the group, which include Lancia, Autobianchi, Innocenti, Alfa Romeo and Ferrari, have not been overtaken by imports. The surplus that occurred during 1988 has been absorbed in the first half of the year, with imports moving further ahead. Figures from the importers' association Unione Nazionale Rappresentanti Autoveicoli Esteri (Unrae) show that Fiat Group's share is now 47.8 per cent.

Visiting Italy in the 1980s may remember the complete dominance of Italian-made cars on the roads. About six cars from every seven made in Italy. Even during the 1970s two out of three new registrations had come from Italian assembly lines.

The position of Italian makers worsened during the 1980s as their average share fell to about 58 per cent. At the end of the decade made-in-Italy cars built by Fiat and the group maintained its share. Fiat Group followed its 1988

cent of home market in 1988 by taking 57.7 per cent in the following year.

Clearly the 1990s have started badly for Fiat, and many ask when the decline will stop. It is unlikely that Fiat's share will ever return to its 1980 level, but its position today is not as bleak as it seems.

It would be taken courage to predict the drop of more than 10 per cent. Fiat's forecasters now tell top management that its share will fall by a further amount over the next three years, as predicted by Unrae.

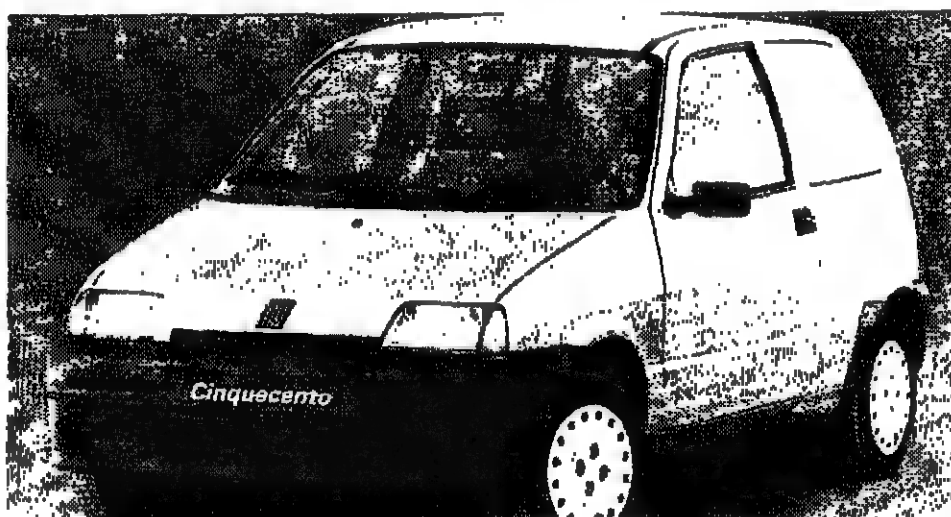
Officials at the importers' association say that in an industry that has been undergoing a process of globalisation, and given Italy's EC membership, it was inevitable for Italian cars to keep their share of the national market.

Other factors have also contributed to Fiat's weakening position. Industry analysts point to a combination of quality problems, an ageing model range and aggressive competition by imports.

Fiat has been unable to live up to its reputation for quality shortcomings. While Fiat emphasises the increasing attention it gives to quality, analysts say it has failed to match the progress of competitors.

The marketing manager of a leading foreign maker suggests

	Fiat			
	1986	1987	1988	1989
Financial data (Lira)				
Revenues	10,384	22,142	25,454	26,424
Operating profit	1,576	1,998	2,138	2,392
Investment	2,060	2,177	1,675	1,444
Research & development	376	556	673	821
Production (units)				
Italy	1,021	1,234	1,346	1,419
Europe (%)	80.5	69.7	59.9	57.7
Europe (excl Italy)	509	636	661	698
Europe (%)	118	5.6	5.8	5.8
Rest of world	181	166	192	167
Total Fiat sales	1,711	2,037	2,189	2,284



Fiat Cinquecento (500): to be launched in early 1992 and produced in Poland

Fiat's strong position at home, with buyers who until now have been reluctant about quality, has been an Italian asset. Fiat has never been up to the task of satisfying the more demanding requirements in export markets. This creates problems if it wants to compensate falling home sales by higher exports, it says.

Fiat's 1988 range also helps explain the inroads that foreign cars are making in Italy. The Tipo, launched three years ago, has not been the winner that was hoped in the highly competitive segment C. Figures for the first half of this year show that the drop in sales of the Tipo has been considerably sharper than for the segment as a whole.

Fortunately for Fiat, the Turin group to maintain a tough stance on transplants. Its biggest hope lies in the immediate future lies with the new Cinquecento Segment A model that is produced by the FSM plant at Bielsko Biala in Poland and will be launched at the beginning of next year. Fiat hopes that its Polish transplants will enjoy the same quality ratings and customer approval earned by Japan's European transplants.

The Polish venture, continuing a longstanding relationship that has involved the production of the 126 and 128 models, is part of a strategic positioning that seemed to give Fiat a valuable competitive edge in Europe opened up by Renault's Clio and Opel's Vectra.

However, competition is no longer limited to the familiar names of Europe's automobile industry. This year is likely to be remembered for the foothold secured in the Italian market by cars with Japanese names. That the market has now been breached is recorded in Unrae's survey.

During the first half of the year Nissan sold nearly 4,000 cars in Italy, followed by Suzuki with 7,000 and Honda and Mitsubishi with 4,900. Fiat at the end of June amounted to almost 35,000, pointing a full year in advance to the all-time total imported up to three years ago. Moreover, there has been a radical change in the type of vehicle brought into Italy.

Ordinary middle now considerably outnumber four-wheel off-road vehicles. Italians are starting to get a taste for the models made by Japanese car makers. And this is a sign of great importance at Fiat's headquarters.

Medium-term prospects, together with expectations of a generalised economic upturn, present a picture of greater complexity of internal and extremely aggressive competition. At this point, there is particular concern about the prospects of large-scale entry by the Japanese automobile

industry into the community market. Fiat chairman Giovanni Agnelli told journalists at the end of June.

That agrees with the line adopted by the hardest European opponents regarding Japanese makers, seeking a gradual lowering of barriers linked to "concrete and credible reciprocity".

However, it is difficult for the Turin group to maintain a tough stance on transplants. Its biggest hope lies in the immediate future lies with the new Cinquecento Segment A model that is produced by the FSM plant at Bielsko Biala in Poland and will be launched at the beginning of next year. Fiat hopes that its Polish transplants will enjoy the same quality ratings and customer approval earned by Japan's European transplants.

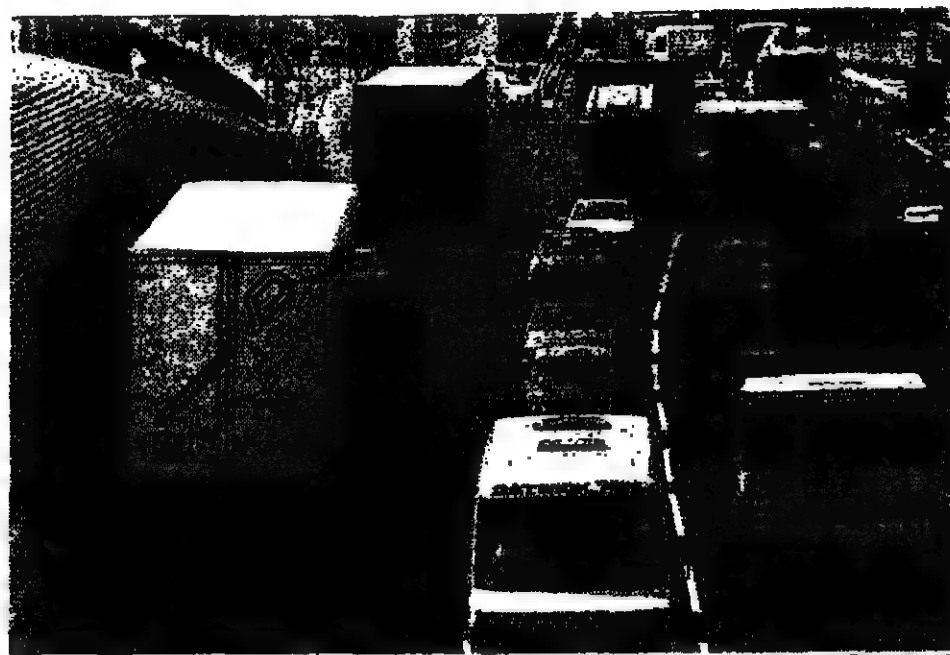
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Bottleneck: most of the congestion is caused by delivery and service vehicles

URBAN CONGESTION

Search continues for the ideal solution

ONE OF the most intractable problems of the motor vehicle, urban congestion, is something with which we are all familiar and for which most of us have an answer. The problem is that the answers are different.

That is why the most common solutions, another for cars to be banned from city centres, have been in the middle come from those who plead that public transport would wear car drivers from their lonely and frustrating journeys.

The answer to this in this case, which asked and never properly answered, is that gravitational forces create a big urban mass. We are, after all, in a city of electronic communication, with a handful of specialised exceptions, our big shopping areas have become the focus of large city centres living and working out of them long ago.

That mass has created a mass and their attendant service industries to agglomerate in the heart of the city or Tokyo. That is why the most common solutions, another for cars to be banned from city centres, have been in the middle come from those who plead that public transport would wear car drivers from their lonely and frustrating journeys.

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environmentally disruptive. A study of urban transport history seems to show that the real purpose of any new public transport scheme is to speed travel along a particular corridor in which congestion is threatening to reach crisis level; and the process continues to this day, as witness the plans to extend London's underground railway system.

The clear implication is that public and private transport must work in unison, not in opposition.

At the more detailed level, there is now great interest in Europe in the potential of electronic controls and computers to ease traffic flows. There is a logic to this, since Europe has by far the largest number of ancient cities most of them suffering severe congestion of horse-drawn traffic 100 years ago - which cannot seriously contemplate tearing up large areas of their centres to install split-level intersections.

Systems have been made to work, by and large, on existing road networks. There is, in fact, a recognition that road space is a valuable commodity and that it should therefore be used to maximum efficiency. This is not the case if a stationary vehicle is sitting on it.

London made an early and too rarely acknowledged start in this direction with its system of computer-linked traffic lights. Critics who doubt the value of such a system should try driving in other big cities (such as Tokyo) which do not have it. Today, however, European minds have moved on.

The umbrella EC-sponsored research project aimed at improving matters is Promethus - the Programme for the Movement of European Traffic. Unparalleled Safety, that of Europe's big car and system manufacturers have undertaken work in some area of the Promethus programme.

As work has progressed, the potential of the programme has become more obvious. Research and development has been split broadly between three areas: communication between vehicles and the environment; between one vehicle and another; and between vehicle and driver.

Communication with the environment - in practice, some form of roadside data link - has several implications. It means information can be relayed to a vehicle in

and to direct it along the fastest route. It also means that road space can be shared as efficiently as possible. It is quite possible to conceive, along this branch of Promethus technology, the computer-controlled avoidance of vehicle conflict, with opposing traffic streams traversing a crossroads in the manner of the motorcycle manoeuvre at the Royal Tournament.

Communication between vehicles offers the possibility. Volkswagen has already demonstrated in the city of its own test track, that cars can be operated in close convoy, automatically controlled to run in a metre apart. Apart from making optimum use of road space, the technique also improves fuel economy by ensuring steady-speed operation and reducing the aerodynamic drag of each vehicle.

Communication between vehicle and driver is proving to be perhaps the most obscure of the problems addressed by Promethus. This is partly because this is the one area where there is a large body of existing technology, but also because systems have to be devised which allow the driver to interface without taking his attention off the road ahead (unless his vehicle is under full automatic control). Thus systems based on multifunction display screens need very careful devising, while the assumption that a driver will hear and react to audio signals - via a synthesised voice, for example - has been called into question by research findings.

Above two fears must be allayed before such research can be exploited on a large scale. Inevitably there is a fear among drivers that electronic systems will amount to a "big brother" tracking them wherever they go, a fear which presumably will have need very carefully answered along with other civil liberties issues. More fundamentally, there is the question of system reliability. Travelling in the centre of a high-speed convoy, or traversing a junction through what might seem a traffic gap between a crossing traffic stream is bound to prompt the thought: what happens if something goes wrong? Which is why one of the biggest issues now being tackled by the Promethus research teams is that of overall reliability and system redundancy.

Jeff Daniels

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Name _____ Title _____

Company _____ Address _____

Tel _____

In 1951 Mercedes-Benz patented an invention so important to motoring safety that it was more than merely another competitive advantage. It was literally a life-preserving breakthrough - the rigid passenger safety cell protected front and rear by energy-absorbing crumple zones.

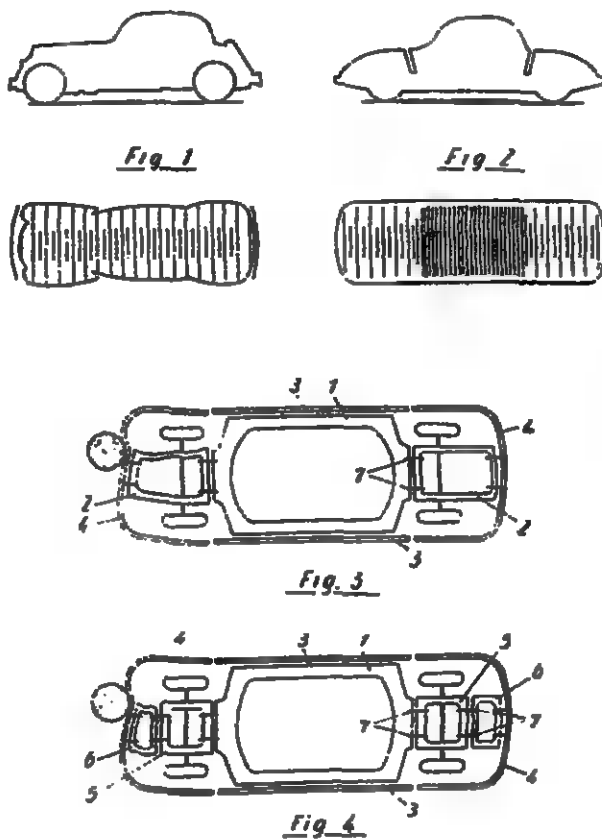
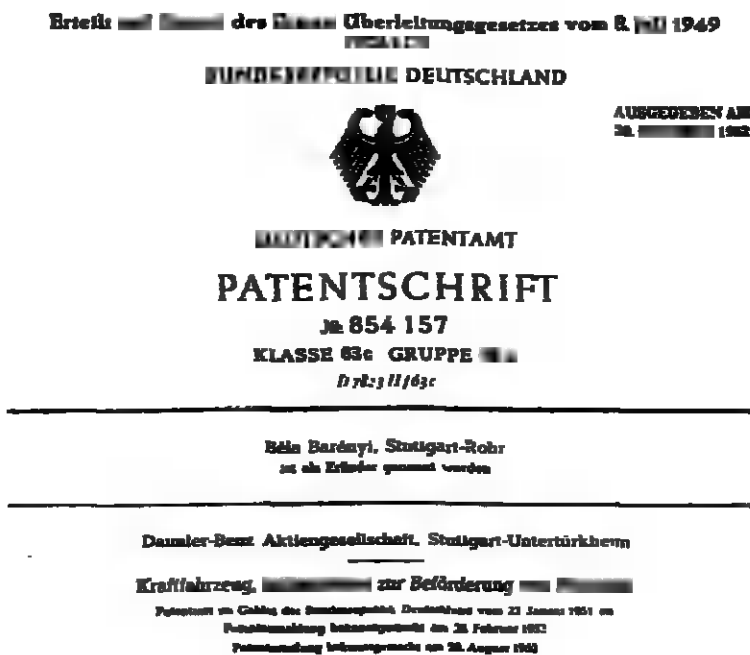
So radical an advance was it that Mercedes-Benz decided it would be socially irresponsible to keep the concept to themselves. It was an idea too good not to share. So, in subsequent years, other car makers gradually absorbed the lessons of such ground-breaking research, Mercedes-Benz did not once enforce their patent rights. As a result, the motoring world has become a safer place.

SAFETY CELL NOW FUNDAMENTAL TO CAR DESIGN

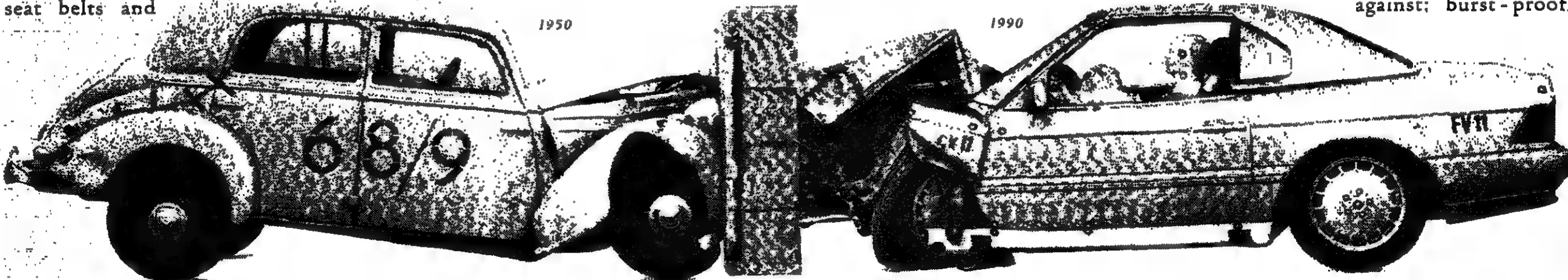
Today the steel safety cell is an almost universally copied concept. But, just as Mercedes-Benz were the only manufacturers in the world with the depth of engineering experience needed to invent the safety cell, they retain their edge today by conducting the most exhaustive crash-testing programme there is.

Copying a principle is one thing. Fully exploiting its potential is quite another. And Mercedes-Benz are ideally placed to know how well they stand in the safety stakes because they crash test competitors' products as well as their own.

Back in the early '50s, however, only one production car, the Mercedes 180, used the rigid passenger capsule. This was a quantum leap by the company that among other things, had also given the volume production car its first independent front suspension, its first anti-lock brakes, its first impact absorbing air-bag, and was among the first to introduce seat belts and



An idea too good not to share



the collapsible steering column. An inventory of safety engineering that is without peer.

REWRITING THE SAFETY RULES

These days, Mercedes-Benz conduct crash tests every week. And today, they have since 1951, Mercedes-Benz demand more of themselves than is ever imposed by the safety legislation of any government.

For example, Mercedes-Benz crash test cars for both the 25% and 40% off-set frontal collisions that their research shows are the most common types of head-on accident. Government statute calls for only 100% head-on collision testing, that is the route the car-making herd follow. But the stresses of all three types of impact allowed for in every car body built by Mercedes-Benz.

The result is a range of cars, from the 190 series

to the new SL sports car, that uniquely well-equipped to reduce the risk of serious injury in a major accident. No car maker crash tested their cars at all until Mercedes-Benz showed them the value of such a programme. And where Mercedes-Benz led, again the world eventually followed.

Gradually the full safety jigsaw came together Mercedes-Benz took the next logical step - improving in-cabin protection. Seat belts, for example, were offered as early as the late '50s.

Then, in 1959, the crash-testing programme taught ergonomic engineers its invaluable lessons, the Mercedes-Benz 220 became the first car equipped with an interior designed to help protect unrestrained occupants during an accident.

New features included a large, padded steering wheel boss; a padded, yielding instrument panel; padded sun visors, window trim and arm-rests; and recessed door handles. And this, remember, was all more than 30 years ago.

COMPREHENSIVE COLLISION TESTING

During the '60s and '70s, Mercedes-Benz consolidated their pioneering role in safety engineering. The company was directly involved in developing a lateral roll-over test now used throughout the world. Today, rear-end, side-impact and roof-drop testing are also central to the Mercedes-Benz programme.

Take side-impact testing. Countless experiments have proven to Mercedes-Benz that car doors must combine two essential properties: great impact-absorbing strength that also spreads the protective effort across the even stronger side pillars, floor sills and roof that they must be braced against; burst-proof.

locks that can nevertheless be easily opened from both inside or outside after a major collision.

THERE IS ALWAYS MORE TO DISCOVER

In the 1990s, Mercedes-Benz are pushing as determinedly as ever at the frontiers of safety research. With many hundreds of important patents to their name in safety alone, they continue to add to a storehouse of knowledge that has been garnered, usually in a pioneering role, over the past 60 years.

That rigid safety cell is a pinnacle in a continuous unrivalled record that began with the introduction of independent front suspension to volume cars in 1931, a measure that made them more predictable and sure-footed vehicles to drive. Yet one more idea that was too good not to share.



ENGINEERED LIKE NO OTHER CAR
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WORLD CAR INDUSTRY 7

EASTERN EUROPE

Potential new market of 420m

THE desire of eastern and central European nations for speedy re-integration into the world economy opens up a potential market of 420m people and opportunities for low-cost production which will dramatically condition the future of the car industry.

The balance of power in the European car market has already been tilted in Volkswagen's favour by the emergence of a strong new market in former East Germany and the strong demand for second-hand cars from poorer buyers elsewhere in eastern and central Europe. Thanks to the German reunification bonus, Volkswagen has taken a big lead over Fiat in the European leadership which it clearly intends to consolidate through its strategic investment in Skoda and Fiat of Czechoslovakia.

Skoda is by far the best-selling producer in the region and has moved smartly to fill a gap at the lower end of the market once reserved for models such as the Trabant. The new Skoda Favorit has been the best-selling model in Yugoslavia and has also done well in former East Germany.

But VW's commitment to inject capital, know-how and its marketing network in return for eventual 70 per cent control ensures that Skoda is well placed to repeat VW's success story with Fiat in Spain. By 1995, VW is expected to manage to take 80 per cent stake and will assemble Passat models as well as gear boxes at its Bratislava plant.

For Fiat, the growth of competition in its own protected domestic market, raises the importance of Poland and the Soviet Union in its overall production and marketing plans. Fiat is the long-term potential of eastern Europe and the Soviet market three decades ago. It concentrated on licensing and production agreements in the two most populous countries of the region, Poland with 38m and the Soviet Union with 280m people. It gained immense experience in negotiating with the Soviet bureaucracy and in solving the logistical, organisational and other specific difficulties of building and assisting production in huge green field plants initially

employing thousands of workers without prior experience in the automotive industry. In this it was able to draw on its own experience of the industrialisation of post-war Italy and in Third World markets.

Thanks to Fiat's Soviet Union became the world's largest producer of Fiat 126 model Fiats, adapted to the Soviet climate and primitive road and service infrastructure. They are still being turned out in their hundreds of thousands from Togliatti, named in honour of the former Italian Communist Party leader. It is a similar story in Poland where the Fiat 126, the baby Fiat 126 and derivative Polonez models need desperately to be replaced by competitive new models.

The balance of power in the European car market has already been tilted in Volkswagen's favour by the emergence of a strong new market in eastern Germany

In the Polish case Fiat is already involved in the FSM plant in Poznan where it has helped fund a massive modernisation of the former Fiat 126 plant to produce 160,000 cars a year around 160,000 new "cinquecento" models of which 100,000 will be exported to western Europe to pay back the investment. Output could rise to 280,000 a year eventually.

It is a different story at the obsolete FSO plant in Warsaw where Fiat would like to build a 100,000 car a year plant. Fiat's proposals to merge FSO and FSM into a new holding structure with a special "strategic investor" role for Fiat fell foul of political opposition to granting it near monopoly status. Fiat also had to contend with a strong lobby which favours more American investment, for political as well as economic reasons.

It is against this background that General Motors made its own feasibility study for a \$100m assembly operation to produce 30,000 to 50,000 saloon cars at FSM. A decision is expected before the end of the year.

GM's approach to Poland is part of its wider European

strategy which has already been amended to take in the potential of the new pan-European market. It has already invested DM1bn in a new plant at Eisenach in former East Germany to build a new Astra model from a green field factory incorporating all the latest in production technology.

GM has also invested heavily in a new engine plant capable of turning out 200,000 engines a year. GM has also invested heavily in a new engine plant capable of turning out 200,000 engines a year.

Not surprisingly, therefore, the foreman in west German industry in the new motor car, VW is building a new plant in Saxony, close to the old Trabant factory, while Opel (part of General Motors of the US) is putting up an assembly plant in Eisenach, close to the Trabant factory, where the Trabant was used to be built, only a few kilometres from the old Trabant.

Through aggressive marketing and its automotive model range, Opel has pushed ahead of VW (excluding its unmarketed Audi subsidiary) in the east German market. In view of VW's past record and recognition factor throughout Germany, this is surprising, in the

east, Opel had a 21 per cent market share in the first half of 1991 against 15 per cent for VW. Obviously, Mr Louis Hughes, the ebullient chief executive of Opel, is delighted. "We thought we could be a bit better, but to have that difference was something we didn't expect."

Not that VW has been slow to appreciate the possibilities in east Germany. It moved quickly to strengthen its links with IFA, the former East German car concern. It began with the small-scale assembly of the Polo model, at the bottom of its range, near Zwickau, the industrial town in the state of Saxony.

It is also forging ahead with investment in a large assembly plant there to build its popular Golf family car. The total investment in east Germany is estimated at around DM5bn, mostly in the new plant.

WHEN THE German border was opened nearly two years ago and west and east could see how the other side lived, one of the most obvious differences was in the types of car people drove.

In Germany, the land of Volkswagen, Mercedes-Benz, BMW and Porsche, the car is one of the most desired of consumer objects. West German roads and autobahns have become more and more congested over the years as the number of car owners has grown in line with the expansion of the economy.

For east Germans, who also love cars but were long deprived of the variety available in the west, it was a galling sight to see their own humble Trabant and Wartburgs compared with the sleek, fast and environmentally cleaner models driven by west Germans. Many east Germans have discarded their old cars, for which they had had to wait patiently for many years, and used their savings to borrow money to buy Opels, VWs or other European and Japanese vehicles.

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HONDA MOTOR has been humbled. The years since the war have seen the wonderkind of the world motor industry. After its last car production in 1985, it grew unstoppably until it became Japan's third biggest car company, the largest in the world. Yet even as the Honda Accord became the best-selling car in the US in 1990, Honda was slipping in Japan, while its competitors grabbed market share. This was a bitter pill to swallow for a company that worked hard to earn a reputation as Japan's most stylish and technically innovative car maker.

In 1988, this year, Mr Hirohiko Kawamoto, president, announced a sweeping restructuring of the company's management in an attempt to regain the lost momentum. This was all the more surprising for a company that had been praised by management gurus as a model for how to cope with rapid change. What ever went wrong at Honda?

It would be easy, and wrong, to exaggerate the depth of Honda's troubles. If anything, indeed, Honda has emerged from having exceeded too much. Honda simply outgrew

its management systems. It had proved so effective for a relatively small, fast-growing company. It is also having to live up to the increased complexity of managing an enterprise that is genuinely multinational as a result of its success in its main markets are diverging. It is more difficult than ever to steer the company as a single unit from the centre.

Honda's growth began to speak for themselves. Honda manufactured 1.7m cars in 1990; last year it made 1.8m cars. The fast expansion of sales in the 1980s also led to a rapid rise in its number of employees, which increased from 55,700 in 1980 to 100,000 today.

Just as important as the pace of growth, however, is the ever-increasing complexity of Honda's business. Fully half of Honda's cars are sold in the US, with Japan taking only about 20 per cent. The com-

Andrew Fisher looks at the impact of German unification

The very models of a modern motor car



Find it the best Trabant off the production line

virtually no choice. The most common vehicle was the humble little Trabant, which became a symbol of freedom after the Wall came down in November, 1989. It carried thousands of people to new lives in the west or simply to have a look at their richer neighbours; the car was immortalised in the film, "Go Trabi Go". Many East German cars were decades old, having been lovingly maintained by their drivers through a network of friends and colleagues; spare parts were often obtained by barter or by waiting for a spare part to be made.

Those days are long gone. The old East German plants have stopped producing their unwanted models, and the new assembly lines are being installed rapidly. Altogether, estimates Mr Achim Diekmann, general manager of the German motor industry association (VDA), around DM1bn will be invested in the German automobile industry in the next four or five years. East German automobile production, totalling less than 100,000 cars a year before the collapse of the Honecker government, will be boosted in 1991.

By the end of the century, east German demand for new cars is estimated by VW and others to be around 500,000 units a year, achieving the 500,000 mark in 1995. According to Opel's Mr Hughes, the industry calculated that by producing its market share, experience shows that shares are higher in areas where the cars are actually produced.

Compared with the population of around 16m, cars are still small. "That is growth potential," says Mr Hughes. In terms of car density, Germany is today where West Germany was in 1955. According to Opel's Mr Hughes, the figure is roughly one car for every 100 people; in West Germany, the figure is roughly one car for every four. Now that East Germany has the D-Mark, car ownership should catch up. "We expect very, very high growth in this market," says Mr Hughes.

Opel's plans to produce 150,000 cars a year in East Germany compared with 250,000 for VW. Other car companies are not investing in new capacity in East Germany, but Opel and VW are the only automotive companies with plants there. BMW, which owned the Eisenach plant until the end of the Second World War, is building a machine tool plant in the area, while Mercedes-Benz will make components in the town.

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Profile: HONDA

Wunderkind humbled

management systems that had proved so effective for a relatively small, fast-growing company.

It is also having to live up to the increased complexity of managing an enterprise that is genuinely multinational as a result of its success in its main markets are diverging. It is more difficult than ever to steer the company as a single unit from the centre.

Honda's growth began to speak for themselves. Honda manufactured 1.7m cars in 1990; last year it made 1.8m cars. The fast expansion of sales in the 1980s also led to a rapid rise in its number of employees, which increased from 55,700 in 1980 to 100,000 today.

Just as important as the pace of growth, however, is the ever-increasing complexity of Honda's business. Fully half of Honda's cars are sold in the US, with Japan taking only about 20 per cent. The com-

pany is also expanding rapidly in Europe. It is now 20 per cent of the Rover group's vehicle operations, and is building an assembly plant in Swindon.

Fewer than half of Honda's employees, however, are Japanese. Honda achieved this stunning success with a management structure that was startling in its simplicity. Mr Soichiro Honda, the company founder who died in August 1990, was an iconoclastic engineer who instinctively distrusted elaborate management procedures and hierarchy.

He succeeded in establishing Honda's reputation as innovative engineering, and left a management system aimed at allowing creativity to flourish. Board members at Honda worked in a large, noisy, open-plan office, and they were not assigned individual responsibilities for specific areas of business. The aim was to encourage a broad outlook.

While the company naturally developed its own hierarchy and division of work, the underlying philosophy was that a common outlook would encourage employees to work in the same direction without elaborate, formalised procedures. Honda set the pace for the Japanese car industry with the speed with which it moved to trends in the market, and the rapidity with which it could turn out new models.

However, as the company grew, and its business became more complex, Honda found its competitors were pulling ahead and that the "one happy family" approach was slowing down the company. This was apparent with the development of the 1990 Acura model, in which engineers in the US and Japan argued over specifications. Although the car was well received in the US, Japanese buyers were lukewarm.

Mr Kawamoto and his two lieutenants, Mr Shiro Hirakawa and Mr Yoshio Munekuni, have taken charge of the restructuring and are rebuilding the company's decision-making from the bottom up. The aim is to give middle and lower management clear responsibilities to prevent confusion being sent up the hierarchy where they are housed around endlessly among senior management.

This will also mean virtually independent operations in Honda's principal markets: the US, Japan, and Europe. Honda has already succeeded partially in re-polishing its image at home with the launch of its hugely popular NSX sports car, and with the sales of the Beat, a sporty mini-car, which have helped to reverse the decline in sales.

Steven Butler

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WORLD CAR INDUSTRY



Mercedes S-Class: seeking a new standard in luxury cars



Rover 220 GTI 16V: the new flagship model



BMW 5 Series: mainstream



Volvo 850: maker's front-wheel drive

Stuart Marshall finds a common theme in this year's new models

Designers opt for a natural improvement

ENVIRONMENTAL acceptability in its widest sense is becoming a crucial factor in the design and marketing of today's cars.

Once, it was enough simply to make cars that were beautiful and luxurious, potent and desirable or merely practical and economical.

Now every new model must be seen to make as little impact as possible on the world in which it operates.

Now every new model must be seen to make as little impact as possible on the world in which it operates.

And, when a long, safe working life is over, it must lend itself to being recycled into the raw materials from which a new generation of cars can be made.

It is a considerable tribute to the ingenuity of the world's car industry that these aims are being achieved without debasing the product or making it less attractive to look at, drive or ride in.

Take, for example, the new S-Class Mercedes-Benz saloons. They are widely held to be the best cars of their kind in the world at present. Not only do they swish silently along the German autobahn at speeds unattainable anywhere else; they are also claimed to be the least polluting as well as the most advanced cars of their class.

The catalytic converters which take the poisonous elements out of their exhausts reach working temperature in half the time of those in other cars.

Some of the new S-Class models would easily exceed their governed top speed of 250 kph (155 mph). But Daimler-Benz says this fact aside is barely relevant. It prefers to draw attention to the fuel efficiency and pollution-reducing capability of the electronic management systems controlling their up to six-litre engines.

Daimler-Benz talks, too, of using as few environmentally damaging chemicals as possible in manufacturing the new S-Class; of coding all its plastic

parts to ease eventual recycling; and even of using only wood from non-harvested tree species for interior trim.

Thus the new big Mercedes is not only a superb machine; it is also a good example of the importance all car makers are now having to attach to environmental friendliness.

In the volume end of the luxury market, Daimler-Benz, BMW and Jaguar are now facing a growing challenge from

Daimler-Benz, BMW and Jaguar are now facing a growing challenge from

Japanese makers, mainly Toyota (Lexus), Honda (Acura Legend) and Nissan (Infiniti). They are squaring up to each other in the opposition.

These Japanese cars may be perceived as more up for it with advanced technology. They are equal to their generally more expensive European rivals in performance and

reliability. Japanese producers have also built a profound impression in the sporting high performance segment. Such cars as the twin-turbocharged Nissan Skyline and the brilliant Honda Integra are in the Porsche and Ferrari class for price, handling, except price and prestige.

Lower down the performance market, the Toyota MR2, Honda CRX and the new Nissan 240Z hardtop coupe, with a highly innovative 24-valve, V6 engine of only 1.8-litre capacity, have been driving European competitors apart from the Lotus Elan and Volkswagen Corrado.

While shying away from producing large volumes of 2+2-bodied sporting cars, Europe's manufacturers offer similar performance in models looking exactly like the family hatchbacks on which they are based.

Prominent among these are the new Citroën ZX, Volvo, 16-valve engine versions of the Renault 19 and Fiat Tipo, the supercharged VW Polo and Britain's Rover 220 GTI.

Many of the cars bought in

Europe are in the supermini, small-medium and medium classes, respectively typified by the Renault Clio, VW Golf and Vauxhall Cavalier (Opel Vectra). The trend has been for all new models in these classes to be a little bigger, more powerful, better styled and cheaper than their predecessors.

This has opened a potential gap in that part of the market where price is all-important.

Responding to public pressure, far less emphasis is being put on sheer performance

As a result, a brand new version of the Renault 5 has been kept in production as a price-leader, although that model has been superseded by the Clio. Peugeot's latest product is a smaller, lighter and cheaper car than its perennially successful 205.

Higher up the market, the introduction of larger and more sophisticated new models has increased the possibilities of substitution.

The new Audi 80 and 100 models are both bigger and considerably better than the cars they replace. It is foreseeable that many 100 owners will find the new 80 models most acceptable substitutes.

They offer virtually everything the larger 100s provide in terms of performance and refinement. All they lack is the bulk. As traffic becomes ever more congested, this is a bonus

and a positive incentive to trade down in the but in nothing else.

On very long journeys with a full load of people and luggage, the attention of driving a large car is onerous. For everyday use, probably by the driver alone, small or at very rate smaller cars become beautiful, especially when the car still has power steering, automatic transmission and perhaps air conditioning.

The Audi 80s are only one example of this new generation of modestly dimensioned, luxuriously furnished and comprehensively equipped cars. Much the same can be said of the BMW 3-series, the Rover 200/400 and the new front-wheel driven Volvo 850 GLT, which has perhaps the best driving characteristics of any car Volvo has ever made. There are many others, especially from Japanese makers.

Responding to the pressure of public and official opinion, far less emphasis is being put on sheer performance. Only a handful of small volume makers of ultra-fast cars for the wealthy now boast of 300 kph (186 mph) maximum speeds that are, mercifully, both illegal and for all practical purposes, unattainable even on the German autobahn.

Instead, more emphasis is being put on the standard fitment of catalytic converters and of the safety features of anti-lock braking systems, of fuel availability of electronic traction control systems or full-time four wheel drive. Scientists are still



Peugeot 105: setting a new trend in small cars



Bentley Continental R: luxury at a price

If the world is really getting warmer due to the pouring of carbon dioxide gas into the atmosphere. But conventional wisdom has it that the best fossil fuel is burned in car engines, the better.

The most common means of the moment to reduce a car's fuel consumption is to fit it with a diesel engine. Diesels will cut consumption by about 25 per cent. Even great econ-

omies are possible with direct injection diesel engines, pioneered by Rover Group and Perkins and now being introduced by such makers as Audi, Fiat and Volkswagen.

Especially when turbo-charged and intercooled, diesel cars have more than enough performance for today's traffic conditions and are little different from petrol-engined cars to drive.

Even Japan has been hit by the slowdown, writes Steven Butler

Hurtling over the bumps

TO LOOK at the statistics, 1991 has been a dull year for Japanese car makers. Total car production in the first half of the year fell by 2.1 per cent, with the mainstream market for small cars hit hardest. For the first time in anyone's memory, all three of the world's principal car markets - Japan, the US and Europe - have slowed down at the same time.

Car company earnings will be affected as a result. Nissan, Japan's second biggest car maker, said last month it was feeling "pressure so much that it would cut capital spending by delaying the start of some projects."

But it would be wrong to see the deceleration this year as anything more than a bump in the road. While the momentum

of the industry may have slowed, it is still hurtling forward with new model designs and technology that will pose a stiff challenge to the world's vehicle makers.

The new products are aimed first at gaining a bigger share of the Japanese market. As in the past, winning on the home turf will certainly be the prelude to stronger sales abroad.

Japan's car makers are aiming for the allegiance of increasingly affluent and fashion-conscious consumers. Nissan, once thought among the dullest of car designers, spotlighted this trend in 1987 with its Cima model luxury car. Until then, large luxury cars were sold almost exclusively as executive cars for corporate fleets.

The new car revolutionised Nissan's public image, and helped reverse years of decline in its Japanese market share. The competition however was quick to respond.

"The car makers now feel that styling is a very important part of selling cars," says Mr Keith Donaldson, an analyst at J.D. Power. Indeed, this year, with a fleet of models, Nissan sales rose sharply.

Toyota, which dominates the Japanese market with a share of more than 40 per cent, followed in the wake of Nissan and has had an even bigger winner with its Lexus marque. Last year Mitsubishi Motor picked up market share after the launch of its Diamante model, while Mazda has been swamped with orders for its Bamba luxury saloon, which

came on the market only in July.

Honda, Japan's traditional leader in both engine technology and design, has been left behind in the race for boldly-designed luxury vehicles and has decisively lost its traditional third place standing in this sector of the Japanese market to Mitsubishi. The Honda Accord, which was relaunched in 1990, lacked the innovative styling offered by its competitors. The car was poorly received in Japan (although it was a big hit in the US) and Honda's image at home has suffered as a result.

Yet Japanese car companies are in a fast-moving race with competitors attacking each other at many different points. A slump in Honda sales has been reversed in recent months

Europe is seen as the main battleground for the 1990s

by the introduction of a sporty minicar, the Beat, and by special editions of the Civic, its basic economy car, loaded with extra features. More luxurious versions of the Accord have also been selling well and the launch of a completely redesigned Civic this month and the Prelude model should also help to revive Honda's fortunes by pandering to Japanese consumers' tastes for new models.

The battle to capture the luxury end of the Japanese market has put the country's car makers in a better position to compete against luxury car makers overseas, particularly in the US, where they have already scored winning punches against European imports. In July, for the first time ever, Toyota's Lexus and Nissan's luxury outboard BMW and Mercedes.

Toyota and Nissan have set up separate distribution channels for the upmarket cars. Competition should heat up as Mazda and Mitsubishi plan to set up luxury distribution channels of their own in the US. By comparison, Japanese car makers have been slow to move into the European mar-

ket, claiming a total share of 11.8 per cent as against 27.8 per cent in the US. That is changing rapidly, as Japanese manufacturing capacity in Europe grows.

Europe is widely seen as the main battleground for the 1990s. The battle will be fought over styling, performance, and price. But Japanese companies are increasingly directing research and development programmes toward coping with stricter environmental and safety standards. As a possible taste of things to come, on consecutive days in late July, both Honda and Mitsubishi announced the development of engines that offer up to 20 per cent higher efficiency with no significant loss of performance. They will be available in models sold this autumn.

Although there are significant differences between the two engine designs, both burn an air fuel mixture that is lean, with a low fuel content. The lean burn allows more complete and cleaner combustion, although lean air fuel mixtures are more difficult to ignite. The two companies overcame this problem by redesigning valves and the combustion chamber.

The race to stay ahead, however, is going to be an expensive one that will not be easy to fund unless sales pick up. Although sales of full-sized cars (over 2000cc) rose by 39.2 per cent in the first half of the year, and mini-car sales grew by 19.4 per cent, the mainstay of the market, small cars, saw an 11.8 per cent drop. Overall domestic sales dipped by 3.3 per cent.

Higher interest rates and the impossibility of raising equity funding because of the depressed Japanese stock market have bitten into cash balances. The leading companies are still strong financially, but like Nissan they are having to ask much tougher questions about capital budgets. The cost of capital in Japan is unlikely to be as cheap as it was in the mid-1980s for a long time, if ever. And with serious labour shortages hitting the industry, making automobiles in Japan is becoming even more capital-intensive.

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WORLD CAR INDUSTRY 10

Martin Dickson sees signs of a gradual fightback by the Big Three

Cautious recovery from the deep red

THE Big Three Detroit motor manufacturers, still bleeding red ink from the US recession of the past year, are beginning to make cautiously optimistic noises about recovery. Yet any optimism ought to be extremely muted, for the industry still faces daunting long-term problems as it struggles to combat more intense Japanese competition.

The Big Three - General Motors, Ford and Chrysler - collectively lost almost \$4bn in the first half of this year as the industry went through its worst downturn in a decade, and none of the companies is expected to return to the black for 1991 as a whole.

In the first seven months of this year, US car and light truck sales totalled 7.34m vehicles, down from 8.48m in the same period of 1990, and while there are tentative signs of an upturn in demand, the recovery is likely to be very gradual. GM is forecasting 1992 industry-wide sales some 10 per cent higher than this year, of 13.5m to 14m vehicles, but still below the long-term trend in volume growth.

There is, moreover, precious little hope of demand coming into balance with manufacturing capacity in the near future, and that is likely to keep downward pressure on prices. Over the past year manufacturers have had to offer

averaging 10 per cent or more to maintain their market position.

Japanese manufacturers, however, have set up a "transplant" assembly plants in the US over the past decade, continuing to expand capacity as they move deeper and deeper into the market. Detroit, for its part, has been able to cut capacity in line with reduced market share.

The top-selling car in the US is Japanese - the Honda Accord - and Japanese models account for more than 30 per cent of the US market - including Japanese cars sold through American dealers.

Their penetration of the market is much more rapid than was the case in the 1970s. For example, in 1970 only 1 per cent of the US car market consisted of heavily imported cars from rental companies, which is the case today. The Big Three, when they are excluded, Japanese cars account for well over 40 per cent of the market, and European and Asian products total the total up to around 50 per cent.

Moreover, Japanese cars are particularly popular among younger buyers and on the trend-setting West Coast. The implication is that as Americans die, their brand loyalty will go with them.

That said, the Japanese are far from foolproof - they have had to introduce discounts on their vehicles and Nissan, in particular, has been finding the US market very difficult. The more arrogant US companies have responded vigorously over the past few years to the Japanese threat, but it is questionable whether they are moving sufficiently far to shore up their position. Moreover, in the counter-offensive include:

Capacity cuts. Worldwide, production capacity is estimated to be in excess of 100m units a year - but some 6m of those units are in, or about to be, the North American market. All of the Big Three have cut capacity, but none will be able to go that far. The most bold, with a large rationalisation in the

late 1990s, and its plants are now running at near 80 per cent capacity. However, the figure for Chrysler is around 66 per cent and for GM is a mere 60 per cent. GM's new chairman, Mr Robert Stempel, has pledged to reduce capacity with

benefits whether or not they worked.

At the same time, to shut capacity is finally admit a permanent loss of markets to the Japanese, and the US manufacturers may be unwilling to concede as much ground just yet. Plant efficiency is also much improved - and well ahead of most European rivals - with Ford again leading the way. More of its assembly works - notably in Atlanta, Georgia, plant - are regarded by industry analysts as almost as efficient as those of the Japanese rivals, thanks to the implementation of better production methods and good labour relations. Chrysler and GM also have substantial ground to catch up.

But the Japanese also have the advantage of green-field sites in rural areas of the US with relatively cheap, young labour. The US companies have also been steadily re-evaluating the way they organise their businesses, learning from joint venture operations they have been running with the Japanese.

Any celebratory ought to be extremely muted, for the industry still faces daunting long-term problems. demand by the end of 1992, although company officials recently said GM could stretch into 1993. Plant rationalisation is a matter of delicate negotiation with the United Auto Workers Union, and the industry's contracts with the union restrict cost-savings that can be achieved in the short term. GM last year signed a pattern-setting three-year deal which guaranteed workers part of their market and

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benefits whether or not they worked.

There has been a gradual movement towards the "lean" manufacturing techniques pioneered in Japan, involving changes in relations with suppliers, human resources departments, and in attitudes to the customer.

The reliability and styling of American vehicles is also much improved, and the quality gap separating them from the Japanese has narrowed, if not disappeared entirely. However, Detroit is still much slower than its Japanese rivals in bringing new products to market - a serious deficiency in a world where technology and the ability to control niche markets is an important ingredient of success.

In spite of all these changes, the US motor manufacturers still have a long way to go to catch the Japanese. A recent survey of the industry by the University of Michigan

asked them to rank eight companies in competitiveness now and in the year 2000.

The consensus was that while the Japanese would also get better and in many key areas continue to set standards. At the turn of the century, said the business leaders, three Japanese companies - Toyota, Honda and Nissan - would remain the most competitive, followed by General Motors and Ford in equal fourth place.

Protectionism. Faced with all these pressures, US manufacturers are looking for political help to stem the Japanese advance. An important landmark came last June when the Big Three, in a rare display of co-operation, filed an anti-dumping suit against Japanese producers of mini-vans, claiming these are being sold in the US market below cost. If that suit is successful, others seem sure to follow, particularly at the luxury end of the US market, where the Japanese have been making big inroads.

The industry has also been lobbying Congressmen for action to limit Japanese sales in the US and for relief from costs which Detroit says gives its rivals a head-start. These include high US health-care costs and onerous safety, clean-air and fuel economy regulations.

Japan is getting closer to the American consumer

Transplant sales are overtaking imports

THE amazing new car from the hills around corners, up hills and over corners. This is the Honda Accord, a Japanese car manufacturer, been proudly advertising a new Accord sedan built at its plant in Marysville, Ohio. It is the first Japanese car to be designed and built solely in the US - although the Accord sedan which it was designed and built in Japan - and some of the vehicles are being exported to Europe and Japan itself.

The advertising campaign underlines the anxiety of Japanese manufacturers to have set up eight factories (so-called "transplants") in the US to be seen as American companies at a time when their ever-increasing advances are again setting off protectionist noises in Detroit.

And the fact that the car was designed and built in the US illustrates a new trend in the Japanese companies' strategy: by researching, engineering and designing their cars in America, as well as building them in the country, the Japanese are getting closer to the consumer and improving their marketing abilities, as well as speeding up the time it takes to bring products to market. And in the intensely competitive 1990s, these could prove crucial advantages as manufacturers respond to fast-changing consumer tastes.

The past decade has revolutionised the Japanese role in the US car industry. In the 1970s saw the first big burst of expansion: thanks to the two successive Middle East oil crises, which switched the fashion to smaller, fuel efficient cars, Japanese manufacturers managed to capture some 17



Toyota Previa: facing US dumping charges

per cent of the US car market by the turn of the decade, entirely through imports.

However, rising US protectionist sentiment led to voluntary import restraints and a realisation by Japanese companies that for further expansion they would need to set up manufacturing facilities in the US. Honda was the first to open its Marysville plant in 1982, but by the middle of the decade it was being followed by Nissan, Toyota and other Asian manufacturers, some working alone and some in joint ventures with US companies.

By the end of last year, nine Japanese and one Korean company had taken some 29 per cent of the car market, and 24.9 per cent of the total truck and van market, up from 27.1 per cent and 23.1 per cent in 1990. When vehicle engineering by the Japanese, but sold by US companies are included, the total car total jumped to around 32 per cent last year.

And among the larger manufacturers, sales from transplant operations had overtaken, or were on the way to overtaking, their imports. The market share of Japanese cars in production over the last few years and expand their distribution network - particularly in the Midwest, which remains a sales stronghold for the American Big Three.

The speed of the advance has so alarmed their American rivals that several leading Detroit figures and the United Auto Workers Union have been calling for new import quotas, or even a cap on the total Japanese share of the US market.

This implies a huge cut in the Japanese import quota, which stands at 2.3m units a year. However, for the past three years Japanese imports have fallen well below that level - 1.7m units in 1990 - and the build-up of production from transplants.

The Honda advertising campaign underlines the anxiety of Japanese car manufacturers

and a huge advantage compared to the worst transplants.

Contributory factors include their green-field sites, their generally younger, non-union labour forces, their temporary freedom from pension costs and their production techniques. But the Japanese have been closing the gap on factory competitiveness, and to maintain their edge as the 1990s progress the transplants will need the flexibility that local autonomy can bring.

It would be wrong, however, to suggest that the transplants are invincible. Numerous teething problems at Detroit have encouraged Detroit manufacturers to their belief that the transplant advance can be halted.

The two most successful have been Honda and Toyota. Honda makes the most popular car in the US, the Accord, and in the first seven months of this year the group accounted for some 9.4 per cent of the US car market. Toyota, the largest car group in Japan, accounted for 8.7 per cent. Both companies have been increasing their market share in the US, but their US rivals they have also been hit by falling volume because of the recession. They have had to follow through on large scale layoffs in their US plants.

Nissan, however, has suffered a succession of problems in the US. Styling mistakes in the early 1980s gave its cars a dull image that it has not entirely shaken off and last year it had to pull its sales mini-van off the market because it was not safe. The group's US sales peaked in 1985 at 1.1m units, but then nose-dived to 0.8m in 1990. A succession of new introductions, including a new sports car, though, the Infiniti, have helped it pick up a little ground this year, but its car market share still stands at only 4.9 per cent.

Mazda, which established a plant at Flat Rock, Michigan, in the unionised heart of the American motor industry, ran into recurrent clashes with its labour force - partly because the Japanese group initially hired workers more than it actually delivered. There were also strains between American executives and the Japanese hierarchy.

Martin Dickson

GENERAL MOTORS

On the road to clawing back market share

A REMARKABLE new vigour is shaking up General Motors. The largest car manufacturer in the world, which spent much of the 1980s in seemingly inescapable decline.

Mr Robert Stempel, who took over as chairman in July last year, the company has been clawing back its market share and moving faster to cut costs and reduce the heavy burden of excess manufacturing capacity.

Mr Stempel should not get all the credit for this. Many of the programmes from which the group is starting to benefit were put in place under his predecessor, the controversial Mr Roger Smith, who tried to force change on the sprawling group by throwing money at its problems.

And the severe impact of the US recession over the past 12 months has forced the group to accelerate change, whether or not it likes it. In the first six months of this year GM lost \$1.2bn and Wall Street expects it to remain in the red for the year as a whole, in spite of signs of a gradual recovery in the US economy and vehicle market. However, Mr Stempel so far seems much more successful than his predecessor in gaining the support of GM's workers for belt-tightening and new working methods.

This is partly because of his down-to-earth personality, and partly because he made clear early on that all GM's employees - managers included - were going to share in its pain. That is a distinct contrast to the 1980s when the group gained a reputation for demanding sacrifices from the rank and file while top executives continued to reap generous pay and perks. The US was

operation operations at the Chevrolet-Pontiac-Canada group, GM's largest North American car-making business. These have been reorganised along the more efficient lines found in rival Japanese companies.

And the group has experimented with an entirely new approach to car building at the plant in Tennessee which builds its new Saturn small car - a model introduced in the early 1990s as an all-out US attempt to beat the Japanese in the small car market.

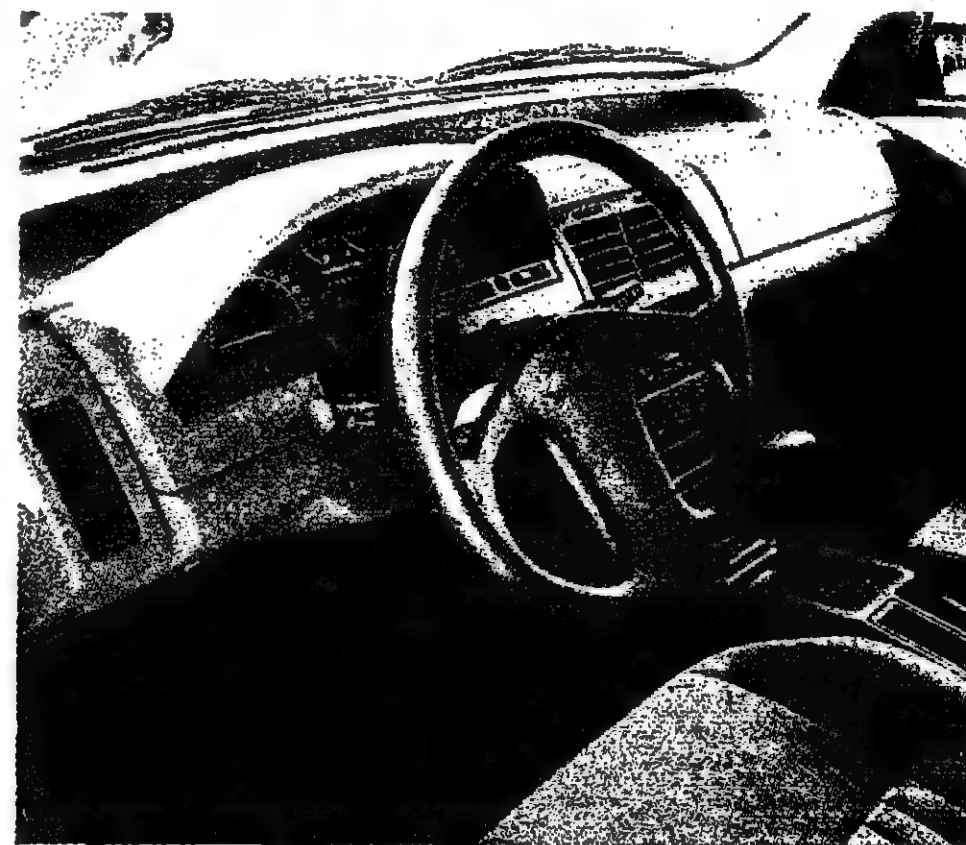
Saturn vehicles went on sale for the first time last autumn but so far the project has been far from a resounding success. The Saturn plant has a production capacity of 1,200 cars a day but production has been notably problems with the car's plastic body - even that output has been running at about half that level.

However, GM seems to have drawn a line. It would defend the 35 per cent share at any cost, and over the past two years it has managed to cut the number of cars in the plant to 1,200 from 1,500.

That is going to be tough, given the intense competition from US and Japanese rivals. GM's first challenge is to produce quality vehicles that excite customers, and this it may now be starting to do, with a very full programme of new model launches.

One of the group's first successes, the Park Avenue, which has been a big hit for GM's Buick division, bucking the recessionary downturn. Buick has been gaining market share, thanks to a US means it may be some time in the future that capacity is achieved.

Still, the new relationship with the unions - essentially trading job security for workplace flexibility - has enabled the company to reach a potentially important agreement allowing an Ohio assembly plant to be operated with three



Saturn interior: GM's all-out attempt to match the Japanese in the small car market

assembly crews - a strategy GM has already used in its highly successful European operations. The European business, which made \$1.9bn last year, is playing a vital role offsetting the red ink in North America, and it will need to do so for a considerable time yet.

GM officials acknowledge that, in spite of all the upheaval and cost-cutting, the North American operations are unlikely to be profitable again until the US market for cars and trucks rises to 15m vehicles a year. And that is not likely until 1993 at the earliest.

Martin Dickson

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LONDON - DETROIT

WORLD CAR INDUSTRY 11

Ecology-conscious countries are seeking to introduce strict regulations on emission control

California sets exhausting standards

CALIFORNIA, the US's most populous and richest state, is a crucial market for expensive cars. But California is also where the world's first laws were enacted to control the emission of noxious gases from car exhausts, and since the late 1960s those laws have been progressively tightened.

It is not, however, merely that California sets its own exhaust emission standards. What makes its standards crucially important is that they have usually been adopted, after a delay of one or two years, as US Federal standards. That, in turn, has been enough to ensure their adoption in other countries, including Japan, which suffer severe air quality problems or which, like Sweden, are acutely ecology-conscious.

The process has sometimes extended over a long period. The California regulations of 1980 were generally applied to all new cars sold in the US from the 1983 model year, and in Japan from shortly afterwards; but those same standards will not apply to all new cars sold in the EC until January 1, 1993. It is unlikely, however, that it will take nearly 15 years for subsequent Californian initiatives to be embraced in Europe. The Germans, in particular, along with the Swiss and the Scandinavians, make more progress in this direction.

The regulations are significant because they involve large additional costs. They can only be met, at least within the foreseeable future, by fitting a catalytic converter within which precious metals induce noxious fumes (carbon monoxide, unburned hydrocarbons, oxides of nitrogen) either to oxidise or to decompose into harmless - in a toxic sense at least - carbon dioxide, water vapour and nitrogen.

A typical catalytic converter costs perhaps \$100 but it is only beginning. For the converter to work properly, the contents of the exhaust gases entering it need to be carefully controlled. The temperature must be correct (most converters "light off" at around 300°C but begin to suffer if they get too hot) and there must be enough residual oxygen to permit the oxidation process to take place. These requirements can be met only by fitting the engine with an electronically-controlled injection system, adding at least another \$100 by comparison with a system with a carburettor.

The reason the EC took longer than any other part of the industrialised world to bite the bullet of this extra cost was political. Its ecological hawks, the Germans and their allies, spent years convincing those governments that this was really no alternative. Now the EC must look to the next stage, because California has not stood still and the rest of the world is already following.

The scene is shifting. It is now widely acknowledged that the emission standards set for California for model year 1994, which are likely to be even more stringent, will require the use of more sophisticated hydrocarbons and

oxides of nitrogen, represent something close to the limit of what can be achieved with a conventional engine. In most cases the US94 limits can be met by further refinement of existing systems by fitting catalytic converters with electrical

Fleets of methanol-fuelled cars are being run in California by US car makers and Japanese and German importers

heaters to bring them more quickly to operating temperature, by recirculating a proportion of exhaust gas back to the engine intake, and similar measures which will not, by and large, involve an incremental cost like that of adopting the catalytic converter and electronic fuel injection.

California is not, contrary to some fears, about to ban overall

emission standards to the point where its citizens will have to junk their cars and return to public transport or the bicycle (though the diesel engine manufacturers still have some technical problems to solve). Instead, it appears to have decided that the most realistic way to achieve further reductions in emissions is to adopt what might be called a "proportional" approach. Accordingly, the state has already proposed that by a series of target dates stretching into the next century, sales of new vehicles should include a proportion of what are defined as Low Emission Vehicles (LEVs) and Zero Emission Vehicles (ZEVs).

The LEVs will use alternative fuels, most probably methanol, which will among other things help to reduce the state's dependence on oil. California is as keen as anywhere of the world to reduce its oil consumption.

Fleets of methanol-fuelled cars

cars are already being run in the state by the "big three" American car manufacturers, and the big Japanese and German importers. The ZEVs will inevitably be electrically-powered.

The Californian approach poses problems for the car manufacturers, who will have to ensure that sales in California from (about) 1998 will have to include the requisite proportion of LEVs and ZEVs. First, they will have to develop suitable vehicles, a process which is already under way. GM, for instance, has shown a series of electrically-powered prototypes and is seriously about putting them into small-scale production, and BMW has announced its own variation on the theme.

The manufacturers' second problem is that almost certainly, they will have to "buy" the state's ZEV sales. The limited range and performance of electric cars make them unattractive unless they can be sold cheaply,

and the cost figures emerging from technical discussion look anything but encouraging. Consequently, it seems certain that pricing policy will involve conventional cars subsidising electric vehicles.

This will be no problem as long as the required proportion of ZEVs is small. If it rises to a significant level, anything over 10 per cent, then market distortions will begin to arise. The simplistic assumption that by the year 2010 every Californian household will have a ZEV to take into town and a conventional car (or LEV) for long journeys takes no account of cost differences - just as most calculations of electric vehicle running costs assume the exclusive use of cheap off-peak power.

In this respect, California is doing the rest of the world a service: if the crunch comes (bearing in mind that the state has no farmland and is unlikely to have any ultimate confrontation with either a highly motorised population or those who provide the vehicles) then we shall all be in a position to learn. The most likely conclusion, however, is that California will continue to point the way which the rest of the world will develop, after an inevitable interval.

Jeff Daniels

SOUTH KOREA

Out of the pits

SOUTH KOREA'S car manufacturers are getting back on track after a protracted stay in the pits.

Exports, which slumped so sharply in the past few years, are recovering, while the domestic market continues to show strong growth. Improved design and technology are also apparent in the host of new models which have been taking to the streets.

Total production for the six Korean car manufacturers reached 617,138 units in the first half of the year, an increase of 19 per cent over the comparable period last year. Exports, however, fell by an impressive 50 per cent to 164,000 units, while domestic sales rose by almost 20 per cent to 342,933 units.

There are several reasons for this improvement. On the export side, the Korean car manufacturers have had a fair degree of success in diversifying sales away from the flagging US market. Eastern Europe, south-east Asia and the Middle East have seen the strongest gains.

At the same time, labour and labour disputes at the car manufacturers and at their component suppliers, which have caused serious disruption every year since 1987, have been less frequent this year. As a result, production has been smoother and there have been fewer quality problems which have dogged overseas sales in recent years.

On the domestic side, progress has also been steady. The continued rise in South Koreans' disposable incomes has created ready customers for the new models which have been rolling off the production line. Sales of just under 1.1m are expected in the Korean market for the full year.

But beneath the picture of improved performance there remain a series of challenges which must be overcome. For all the factors which lie behind the increases in production and exports there are caveats which may take some of the wind from the Korean car makers' sails.

In the case of the new markets, for example, there are limits to the amount of growth which can be expected. Eastern European countries, in particular, face constraints on hard currency and may find it difficult to maintain their appetite for imported cars.

"I don't believe we will continue to see the same growth from eastern Europe," says Mr N.M. Kim, managing director of export marketing at Hyundai Motors, Korea's largest car maker.

Mr Lee Dong Hwa, general manager of the Korea Automobile Manufacturers' Association, subscribes to this view. "Management and labour have learned that there is little to gain from strikes. They are now more experienced in solving problems through negotiation."

With the improvement in labour relations, Korean car companies are now able to devote more time to the problems of upgrading efficiency and productivity and enhancing design and quality.

Hyundai's Daegu plant - which supplies the Sonata to the US market - is running at less than 50 per cent capacity while shipments from Korea south of the 38th parallel have been falling since 1987 and 1988 levels.

"Everyone is saying that the US economy is starting to recover," says Mr Kim. "But I don't see any improvement in the car market yet."

The Hyundai executive is more optimistic about labour relations. His company, like most of Korean industry, experienced a surprisingly peaceful wage-bargaining season.

But in terms of engineering and production technology the Korean manufacturers still have a lot of catching up to do with their international, and particularly Japanese, rivals.

A recent report by Kia Economic Research Institute, a respected think tank on the local automobile industry, argued that failure to increase productivity in line with Japanese manufacturers was eroding the competitiveness of the Korean carmakers.

It cited the fact that a four-door Hyundai Excel has seen its price in the US increase from \$7,850 to \$8,115 over the past year. The price of a Toyota Tercel, one of the Excel's competitors, has, by contrast, fallen from \$8,198 to \$8,092.

Reduced wage increases and the introduction of new production lines by several of the Korean car makers should help reverse this erosion in competitiveness. Along with continued improvements in technology and design capabilities these are the principal factors which will determine whether the Korean car industry can resume its inroads into international markets.

BY ANY standards, the Australian car industry is guilty of one of the world's great missed opportunities. In the late 1960s, when Japan was still recovering industrially and psychologically from the effects of the Second World War, Australia was the world's seventh largest car maker, and the biggest in Asia.

That combination, combined with the country's high standard of living and access to international capital, provided the Australian industry with an opportunity to develop a big exporting industry.

It never happened. A little over 30 years later, Australia produces only about 1 per cent of annual global car production and around 100 units, roughly equivalent to a small Japanese manufacturer.

The opportunity was missed because Australia chose to insulate its economy behind high tariff walls and import quotas, rather than face aggressive competition in world markets.

The strategy encouraged foreign manufacturers to set up assembly plants in the country to produce vehicles for the growing domestic market. As a result, Australia's 17m people are served by five domestic car makers, Ford and General Motors' Holden's Automotive Unit of the US, and Toyota, Nissan and Mitsubishi of Japan.

But while the five companies competed strongly for domestic sales, the lack of international competition led to a high cost structure which depended on protection for its survival. This delicate arrangement of cards began to tumble in 1984, when Mr Bob Hawke's recently elected Labor government began deregulating and opening up the Australian market to the world.

In the car industry, the changes took the form of the United Car Plan, named after Senator John Button, the industry minister who was its chief architect and regulator. The plan was based on the belief that the existing structure of the industry - five manufacturers producing 13 models with annual production averaging 28,000, but in some cases as low as 10,000 - was unsustainable in an open market.

The solution, Mr Button and the car makers agreed, was for protection to be progressively reduced, gradually increasing the pressure for more efficient production through rationalisation of the model range and co-operation between manufacturers.

Under the first stage of the plan, tariff protection has been cut from a maximum rate of 57.5 per cent in 1985 to 37.5 per cent, and will fall to 35 per cent in January. In addition, import quotas have been abolished,

together with an 86 per cent local content scheme for domestically produced cars.

The plan also provides an export facilitation scheme under which manufacturers are encouraged to increase production runs of more popular models in return for reductions on tariffs on imported components.

So far, the plan has produced mixed results. It has succeeded in reducing the number of models being manufactured from 13 to eight, all of which have production runs of more than 20,000. But average production is still only 46,000 - low by world standards.

There have also been two co-operative agreements - a product-sharing arrangement by Ford and Nissan which has enabled them to share components at several plants, and a merger between Toyota and GMHA under which both companies' production will be owned by a single jointly-owned holding company.

However, the joint venture agreement has yet to be implemented, and there has been little sign of rationalisation - no assembly plants have closed since GMHA shut its Queensland plant in 1985.

Exports are up 112 per cent since 1985, largely thanks to shipments to the US of Ford's open-top Capri, but total volume remains insignificant at 22,478. There are also doubts about the viability of export sales without the import duties provided by the export facilitation scheme.

Importantly, the gap between Australian and Japanese production costs is still around 50 per cent - enough to wipe out the domestic industry in a relatively open market.

Against this background of government intervention, the industry is now being asked to tighten the efficiency squeeze on the industry. Mr Hawke announced in May that tariff protection would be cut by 11 percentage points a year from next year, to a target of 16 per cent by 2000.

The policy tightening was opposed by all five carmakers, some of whom hinted they might be forced to end Australian production if protection was removed further. Nissan has yet to accept the threat, but Mr Norman Iddles, Toyota Australia's vice-president for sales and planning, spoke for many when he warned recently that the industry would "change dramatically" in the next decade.

In Mr Iddles' words, the manufacturers face a choice between quitting Australian manufacturing and cutting costs through heavy capital investment and labour reform. So far, only Toyota has committed itself to significant capital investment, although its plans to spend \$400m on a new manufacturing plant in Melbourne will also benefit GMHA through the joint venture agreement.

Ford, however, says Mr Jac Nasser, president of Ford Australia, says the company will continue to manufacture the Australian-designed Falcon until at least 1996, but Mr Iddles

AUSTRALIA

Missed opportunities

old Poling, chairman of Ford's US parent, says the group will not be in Australia for a couple of years whether long-term manufacturing in Australia is viable.

Nissan and Mitsubishi have both said they intend to continue building cars in Australia for the foreseeable future. However, Nissan has accumulated losses of \$500m over the past 15 years, and has been hit hard by a fall in prices caused by the Button Plan. Mitsubishi makes only one model in Australia - the Lancer.

In the short term, the manufacturers are suffering badly from the combined effects of government and tariff protection. Nissan made a record \$125m net loss on domestic Australian operations last year, while Ford lost \$10m, and Mitsubishi and GMHA have not yet revealed results.

In the longer term, they will need patience and deep pockets to survive. Mr Bill Scales, chairman of the Automotive Industry Authority, a government advisory body, says all five manufacturers can survive if they make the right investment and marketing decisions. Senator Button appears to agree. He has been talking in terms of three survivors.

Kevin Brown



Hyundai Excel: new launch in US and Europe

"The overall trend is much better," says Mr Kim. "This is perhaps the turning point." Executives at Kia Motors, the second largest manufacturer, are, however, unlikely to agree. A protracted labour dispute in July halted production for several weeks and caused a downturn in year-on-year production figures for the industry as a whole in that month.

The disruption at Kia shows that the risk of labour unrest has not been removed. But it also suggests, on a more encouraging note, that there is a process at work which is creating improved workplace relations.

Unlike Hyundai and Daewoo Motors - a 50:50 joint venture with General Motors - Kia has hitherto seen very few industrial disputes. The fact that it is now experiencing a strike, while its counterparts are enjoying relative industrial peace, suggests that there is a learning process at work. Management and labour which Kia executives are only just confronting.

with their international, and particularly Japanese, rivals. A recent report by Kia Economic Research Institute, a respected think tank on the local automobile industry, argued that failure to increase productivity in line with Japanese manufacturers was eroding the competitiveness of the Korean carmakers.

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Citicorp expected to sell Italian unit for \$300m

CITICORP, the leading US bank seeking to dispose of assets acquired through its capital base, is expected to sell its substantial Italian banking subsidiary toward the end of this month in a deal likely to be worth around \$300m.

The bank has already held talks with all local two private buyers - Banco Ambrosiano Veneto, Banco di Sicilia and Deutsche Bank - which controls the 100-branch Banca d'America (d'Italia (BAI), a profitable retail banking business it acquired from Bank of America in 1986) thought might be sold.

The Bank of Italy will be final one in who acquires Citicorp Italia and believed to be leaning towards Deutsche Bank as a potential buyer.

Citicorp branch network as a foreign-owned franchise.

The Italian central bank has long welcomed foreign banks in Italy in an effort to stimulate competition among the country's financial institutions.

Citicorp paid around \$120m for the 100-branch bank in 1986 from the state-owned Banco di Roma, a part of the IRI holding group.

Citicorp's own valuation of the branches, located mainly in southern Italy, was about £400m (\$315m). The bank was understood to be offering around £360m for Citibank Italia.

Citicorp's Italian subsidiary has \$28n of deposits and \$2.7bn of loans. It is 75 per cent owned by Citicorp's parent, with the remaining 3 per cent traded on the Milan over-the-counter stock market.

At the time of its purchase of the Italian network, previously known as Banca Commerciale Sud, Citicorp planned to use the network as a base for retail banking services in an effort to blanket the Italian peninsula.

Aside from the bank's substantial funds in Italy to strengthen its capital, Citicorp has also found its combined strength did not work well as a basis for a niche approach to Italian activities, mainly in the retail and small business markets.

Lloyds Chemists to acquire Macarthy

MACARTHEY, owner of a chain of UK chemists' shops which had attracted the attention of three bidders, had capitulated to the highest offer of £140m (from Lloyds Chemists.

Lloyds' bid was the highest since Granplan Holdings, a Scottish mini-conglomerate, set the ball rolling in May. The Office of Fair Trading's decision to refer UniChem's bid to the Monopolies and Mergers Commission was the other strong contender from the field.

Although UniChem, the pharmaceutical wholesaler, might have returned to the

BMW sales up 2.5% at 8 months

BMW's world-wide car sales increased by 2.5 per cent in the first eight months of this year despite recession in some major markets.

Mr. Ebehard Kuenheim, vice chairman of the firm, recorded despite "ruinous petition" created by Japanese manufacturers.

Describing Japanese manufacturers as having "an aggressive policy of conquering markets," he pointed out that Japanese manufacturers' share of world car production had risen to 31 per cent, up from 25 per cent in 1985.

Domestic US manufacturers had been the main casualty. Europe was now the main market for Japanese competition following the recent EC-Japanese "understanding" on the gradual opening of the EC market to Japanese competition by 1989.

In the year's first eight months, BMW produced 100,000 cars, up 2 per cent on year.

levels, lifting group turnover by █ per █ DM19,006bn (\$10.14bn) Unit sales rose to 367,500.

The █ due to the 3 series range which went into production █ year. Output █ the series is running at 1,200 a day compared with 400 a day at the start of the year.

BMW also unveiled the E1, a battery-powered electric "concept" car which is expected to form the basis for the company █ comply with █ standards requiring █ manufacturer █ to a certain proportion █ "ultra-low" and "zero" emission vehicles from █ onwards.

The company also

announced another initiative on car recycling, under which it will offer to take back "all" recycling at the "end" of their useful lives all models in the current range, even those first registered several years ago.

■ And unveiled what is described as "a design study" for a two-seater sports car, based on an aluminum "body" and tubular aluminum frame.

■ The unveiling of the vehicle, which uses a similar drive shaft to Audi's recently unveiled V6 engine, immediately prompted speculation that it would emerge as a production car to provide Audi with a rival to Japan's sportier sports car sector.

Générale de Banque rises 9%

GENERALE de Banque, Belgium's biggest commercial bank, pushed up net profit by nearly 10% in the first half of 1991, but as the time increased provisions against loan losses to the light of continuing economic uncertainties.

The group made BF4.61bn (\$129m) in the first half, against BF4.51bn in the equivalent period last year. As the increase in profit was due to a rise in Belgian franc interest income, despite shrinking margins, an improvement in foreign exchange margins

income, and continued the controls, which helped the company's earnings overhauled slightly.

"All things being equal, the improving trend in profitability demonstrated during the first half-year should be maintained during the second months," the bank said.

Depreciation charges and provisions rose by 14 per cent to \$11.4 million from \$9.9 million, of which the bulk was provided against bad debts.

A Générale spokeswoman said yesterday: "We have a tradition of being very prudent as far as provisions are concerned."

The group ~~was~~ that lending to the private sector had risen by 8.8 per cent to BFR1,114bn, against BFR1,041bn, while public sector lending ~~remained~~ slightly to BFR611bn from BFR626bn.

The profit included extraordinary charges of BFR700m - the penultimate decade of staff restructuring costs - whereas the extraordinary charges and gains offset each other in the first six months of 1991.

The further BFR700m of restructuring costs will be taken in the second half, completing a BFR3.4bn staff reduction plan.

Although UniChem, the

pharmaceuticals wholesaler might have returned to the fray after an MMC inquiry, Mr. Ian Parsons, MacCarthy's chief executive, said: "The prospect of another three months' uncertainty was diabolical."

Lloyds' offer of one share plus 15 pence for each of MacCarthy's shares at 168p each. This compares with 168p on the eve of Gramplan's first bid. Lloyds already owned 10% of the company.

The attraction of MacCarthy, which owns the Savory & Moore chain, included the recession-resistant nature of chemists' shops and a government-imposed barrier to entry in the industry.

Porsche earnings fall victim to recession

PORSCHE, the German luxury sports car maker, suffered a drop in earnings to be financially weak to July 31, 1991 and said it will have a struggle to maintain profits ~~and sales~~ in 1991.

Mr Arno Bohn, the executive, said he did not see an end to the recession in the US or Britain. "The weakness in western European countries continues. The trend is not turning around and poorer conditions will prevail," he added.

In the past few years, the company has been recovering from a slump in US sales, triggered by its ~~new~~ ~~model~~ ~~range~~ ~~of~~ ~~new~~ ~~models~~ and the weakness of the dollar in upgrading its sales and reducing its dependence on North America.

But the ~~market~~ ~~weakness~~ ~~in~~ ~~the~~ ~~US~~ ~~market~~, which has ~~affected~~ ~~all~~ ~~foreign~~ ~~imports~~ ~~has~~ ~~dampened~~ ~~its~~ ~~program~~ ~~for~~ ~~the~~ ~~past~~ ~~year~~ Porsche said yesterday that its turnover ~~has~~ ~~fallen~~ ~~slipped~~ ~~by~~ ~~3~~ ~~per~~ ~~cent~~ ~~to~~ ~~DM3,650~~ ~~million~~ ~~(\$1.7bn)~~ ~~from~~ ~~DM3,650~~ ~~million~~.

It ~~is~~ ~~one~~ ~~of~~ ~~its~~ ~~profit~~ ~~figures~~, but the company has already indicated that net income will

between DM60m and DM50m from 1982-83 (a rise of 26 per cent on average).

Much of the weaker earnings trend in the past financial year stemmed from the weak sales of the dollar, which accounted for some DM60m of the DM100m sales decline.

Model changes and the economic uncertainty caused by the Gulf war also hit business, as did the recession in key markets. Porsche recently cut its sales target for 1991 by 10 per cent, and it is expected to slide in sales there as far as 1991.

Porsche also noted that the car

Exports fell by 18 per cent from 31,226 million yen in the 1990-91 financial year. Most of the fall in deliveries and the fall in foreign sales, the proportion of its output sold abroad fell from 68 per cent to 55.5 per cent.

The financial year, Mr. Honda said, sales and profits could be maintained at the previous year's levels "only with the greatest effort". He said that Japan "one bright spot" however, every sixth Porsche is currently in the country.

Frankfurt securities market probe widens

THE INQUIRY into the allegation of illegal trading in Frankfurt securities has widened, with up to 150 firms being investigated for tax-related offences.

The progress of the investigation is slow and it will be several weeks before charges are brought, according to the city prosecutor's office. The office had indicated that

In June, a series of anonymous letters alleging improprieties in the securities department of Deutsche Bank sparked an insider commission investigation as well as wider enquiries by the Frankfurt city prosecutors.

from an unspecified number of banks and brokerage operations, are intended to raise equity warrants. Capital gains are only 50% tax if securities are held for longer than six months. Equity warrants, which are often highly geared instruments, can move in price dramatically within days or hours.

Lloyds still has gain

Unichem because of intense competition in the wholesaling of prescription drugs.

If the bid is cleared, the additional 175 shares will be at a total of \$10, consolidating its position as number two in the market, which has 1,069.

It will be the group's second big acquisition this year, following the Kingswood chemicals' \$100 million takeover of Holland & Barrett health stores acquired for \$65m in May, financed by a \$75 million rights issue.

Alma Lloyd, chairman, said Savory & Sons' profitability would be improved by cutting central costs, improving purchasing power and introducing higher margin own-label products.

Bilspedition takes 20% of French transport group

BILSPEDITION the Nordic region's largest private transport group, has acquired 20 per cent of the shares in the Fattion group, which is one of France's leading transport and haulage companies.

The purchase of the stake in the Lyons-based group has been carried out through Bilspedition's French subsidiary, Scanspex, which has co-operated with many years with the Fattion group and had a leading position in transport between the Lyons area and Scandinavia.

The Swedish company and the equity link formalises its long-standing relationship into a strategic alliance which was aimed at widening co-operation with Scanspex across Europe.

Fattion will retain 20 per cent of the shares and the other 80 per cent is controlled by the Bilspedition group.

Scanspex has also acquired a stake in the Fattion group, which is coming into a lively period of expansion designed to fulfil the company's strategy to become one of Europe's largest transport companies.

Magnusson to take over chair at Nobel Industries

MR BERNT Magnusson, one of Norway's most famous corporate restructurers, has been appointed chairman of Nobel Industries, the chemical ~~and~~ defense group.

The choice of Mr Magnusson, who transformed the former Nordstjernman group from an unwieldy industrial conglomerate into a more secure long-term investment concern under the NCC name, has increased speculation that Nobel may be broken up and sold.

Nordbanken, the state-controlled bank, last month took over a 40% stake in the company, and Mr Magnusson, who is also a shareholder, Mr Erik Penne, defaulted on ~~the~~ loans. Mr Jacob Palmstierna, the deputy chairman of Nordbanken, will become deputy chairman of Nobel.

Nordbanken has raised SKr5bn (\$500m) in new capital through a share issue to help with the rescue of Nobel, with the state subscribing to 70 per cent of the offer and underwriting the rest. Nobel lost SKr6.4bn through investments by its finance company subsidiary Gjensidestaden.

NOTICE TO THE HOLDERS OF

TVO

Teollisuuden Voima Oy

FRF 500,000,000

Retractable Bonds due 2001


Notice is hereby given that pursuant to clause (b) of paragraph Interest of the Terms and Conditions of the Bonds, the Bonds shall bear interest for the five-year period commencing October 23, 1991 at a rate which shall be equal to 0.90 % per annum above the yield of the OAT 9.90 % 1996 quoted on the Reuters page CDOT by the Caisse des Dépôts et Consignations at noon (Paris time) on October 21, 1991, such rate being rounded to the nearest whole multiple of 1/8 %.

The new interest rate resulting from the above-mentioned formula will be published in accordance with the Terms and Conditions of the Bonds on October 24, 1991.

Notice is further given that pursuant to paragraph Prepayment at the Option of the Bondholder, the holder of any of the above Bonds will have the option to have such Bonds redeemed by TVO at par on October 23, 1991 (=the Interest Option Date).

To exercise such option, the holder must surrender such Bonds to be redeemed (together with all coupons appertaining thereto which mature after such Interest Option Date) to the Paying Banks, at the addresses mentioned on the Bonds, against issuance by any paying bank to which the Bond has been surrendered, of a receipt, not more than 30 nor less than 11 days prior to the Interest Option Date.

Luxembourg, September 11, 1991



The Fiscal Agent

KREDIETBANK

S.A. 1000 BRUXELLES

Notice of Early Redemption

Kingdom of Sweden

Issue of up to £75,000,000 11% per cent.

Bonds due 1993

NOTICE IS HEREBY GIVEN that the Bondholders that, in accordance with Clause 11(b) of the Terms and Conditions of the Bonds, the Kingdom of Sweden will redeem all the outstanding Bonds at 100% per annum of their principal amount on 15th October, 1991, (the "Redemption Date"), together with all accrued interest up to the Redemption Date.

Payment of principal and interest will be made on or after the Redemption Date at the specified address of any of the Paying Agents listed below against surrender of the Bonds, together with all unmaturing interest.

The accrued interest payable upon presentation of each Bond will amount to £93.75 per £5,000 denomination.

PAYING AGENTS

Bankers Trust Company

1 Appold Street

Broadgate

London EC2A 2HE

Bankque Indosue, Belgique S.A.

1000 Bruxelles

B-1000

Swiss Bank Corporation

1 Aeschenvorstadt

CH-4002

Bankers Trust GmbH

Bockenheimer Landstrasse 1

6000 Frankfurt am Main 1

Bankue Indosue, Luxembourg

Allée de la Liberté 1

L-2520 Luxembourg

Bankers Trust Company, London

11th September, 1991

Agent Bank

RIDDELTON LIMITED

HK\$1,000,000,000

Floating Rate Bonds due 2000

Guaranteed by

ISE DEVELOPMENT INTERNATIONAL LIMITED

Notice is hereby given that for the interest period from 1 September, 1991 to 30 September, 1991 (both dates inclusive) the interest rate has been fixed at 1.25% per annum, interest payable on 1 December, 1991 will amount to HK\$21,000,000.00 per HK\$1,000,000.00 of the Bond.

RIDDELTON LIMITED

HK\$1,000,000,000

Floating Rate Bonds due 2000

Guaranteed by

ISE DEVELOPMENT INTERNATIONAL LIMITED

Notice is hereby given that for the interest period from 1 September, 1991 to 30 September, 1991 (both dates inclusive) the interest rate has been fixed at 1.25% per annum, interest payable on 1 March, 1992 will amount to HK\$20,000,000.00 per HK\$1,000,000.00 of the Bond.

Commonwealth Bank tumbles 45%

By Kevin Brown in Sydney

COMMONWEALTH has had a **Australian** island recession and increased bad debts for a 45 per cent fall in net operating profits to A\$272m (US\$214.1m) for the year to the end of June.

The result, which was in line with market forecasts, comes in a year before Commonwealth's share of the Australian Stock Exchange following the flotation last month of just under 10 per cent of the stock.

Most of the fall in net profits was accounted for by a 110 per cent increase in provisions for changes for bad and doubtful debts following the balance of the 514th bank of Victoria (SBV) last year.

The A\$1.6bn acquisition of SBV is part of a rescue package agreed between the federal and Victoria state governments in

Analysis had revealed a significant increase in Commonwealth's bad debt portfolio because of 85% exposure to corporate failures in Victoria, the centre of Australia's steel industry.

However, Commonwealth said SVB had begun to contribute to operating profits in the second half. The purchase of SVB had been of "major strategic value", and would yield further gains as the banks were completed, it said.

Commonwealth said net profit had risen to \$100 million, including abnormal gains of \$95.7 million. The net abnormal gain was a result of gains from the bank's supernun-

tion fund in 1985, surplus contributions to profit and loss account in 1986 and 1987. "The bank's performance in 1987 was exceptional," said Mr. Don Sanders, managing director, said. "The bank followed a 'conservative' provisioning policy in the light of the recession, facing customers as a result of the recession."

"The bank's operating profit was affected by the very conditions which slowed the economy, contributed to a fall in demand for finance and led to increased and doubtful debts," said.

Mr. Sanders said weak domestic activity and depressed world markets for key exports expected to limit opportunities during 1988. "We will intensify competition for quality lending."

"However, Commonwealth Bank is well positioned to share in [] benefits when the economic [] gets under way," [] said.

The board said the bank expected [] pay its first interim dividend on April 30 and its first final dividend in October. [] was likely to [] higher than returns [] the government in [] [] the directors said.

The federal government raised A\$1.3bn from the flotation of just under 30 per cent of Commonwealth Bank, the biggest flotation in Australian corporate history.

The flotation [] oversubscribed by A\$600m, indicating that [] [] would [] a significant profit when the bank is listed tomorrow.

Ashok Leyland cash call to fund truck development

TNT, the Australian-based transport group, yesterday said its 16 per cent stake in Petroleum Securities Australia, an oil and minerals exploration company, as part of its investment of non-core holdings, writes Kevin Brown.

The group said it had sold 14.17m shares held by Primera, a subsidiary, and 1.25m shares held by TNT Superannuation Fund for a total of A\$2.47m (US\$1.9m). The group said the sale price represented a profit of A\$2.47m, indicating the holding had been written down to zero.

The company associated with senior Petroleum Securities executives, including Mr Adrian Fletcher, the chairman, and Mr Terry Fern, the managing director, are not commenting.

Petroleum Securities operates in the mining, basin of

Company

Western Australia, in Papua New Guinea, and in the US, where it has economic oil and gas interests, including a joint venture in the Rocky Mountains with Ampco Exploration.

The company has also held gold mining interests through its subsidiary, Claret Mining and Salamander Gold Mines.

TNT has been disposing of its shareholdings in reporting a net loss of \$4517m in 1991. The mine are intended to reduce debt, following work over the group's liquidity.

Last month, TNT sold half of its 10% per cent stake in Normandy Poseidon, the Australian rare earth group, for \$100m.

TNT has also taken steps to reduce heavy losses from its waste delivery business in Europe, where it has formed joint ventures with a number

ALLEN Leyland, the Madras-based commercial vehicle manufacturer, is restructuring its operations in an attempt to stimulate growth, writes Gita Datta in Bombay.

In the first phase of the shake-up, the Madras plans to spend Rs 100 crore on developing a new series of vehicles, the Allen Leyland 4000, with payload capacities of 4 tons.

Mr R. K. Shanbhay, managing director, says "It is a global concept. We want to bring together technology from Germany, Italy, Japan and Korea." He says the company will give up its competitive edge in world markets.

To help finance the development process, Allen Leyland is launching a new issue of partially convertible

The company, a member of the Hinduja Group, a diversified international trading house, recently announced good results for the fiscal year ended in March 1987.

Sales, at Rs 32, were up by 34 per cent, while net profit was Rs919m compared with the year's Rs729m.

The company sold 24,698 tonnes locally and exported 1,189 tonnes after tax were paid.

At the same time, Ashok Leyland, which is an important player in financial services, has probably cut into margins.

With interest rates soaring and the rupee steadily weakening against other currencies, the cost of the new capital borrowed may turn out to be heavier than anticipated, however.

GT CHILE GROWTH FUND LIMITED

The Directors of GT Chile Growth Fund Limited announce the unaudited results for the six months to 30 June 1991.
This is the second interim report of the Company.

KUALA Lumpur Kepong (KLK), a leading Malaysian plantation group, is proposing to buy all the plantation assets of **Batu Kawan**, its largest shareholder.

The M\$218m (US\$79m) deal, paid with 58.1m KLK shares at M\$3.75 each, will give Batu Kawan a 42.6 per cent stake in the plantation group.

ASSETS
Investments
Net current
NET ASSETS
Issued Shares
Net asset value p
Un diluted
Diluted
INCOME
Dividends
Deposit interest

Management
INCOME
Earnings per share
Basic

100

The non-callable debentures are expected to be priced at a spread of 145 to 150 basis points above the Treasury's 10-year bond.

The debt securities are expected to be rated Single-A2 by Moody's Investors Service and Single-A by Standard & Poor's.

	First FIRM for Issuing on 11/25/91	First FIRM for Issuing on 11/25/91	First FIRM for Issuing on 11/25/91
1/2 hour period ending	Price \$/share	Price \$/share	Price \$/share
0000	16.10	15.04	15.64
0100	16.10	15.05	15.63
0200	16.10	15.07	15.61
0300	16.10	15.07	15.61
0400	16.10	15.51	15.51
0500	16.10	15.51	15.51
0600	16.10	15.51	15.51
0700	16.10	15.51	15.51
0800	16.10	15.51	15.51
0900	16.10	15.51	15.51
1000	16.10	15.51	15.51
1100	16.10	15.51	15.51
1200	16.10	15.51	15.51
1300	16.10	15.51	15.51
1400	16.10	15.51	15.51
1500	16.10	15.51	15.51
1600	16.10	15.51	15.51
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1800	16.10	15.51	15.51
1900	16.10	15.51	15.51
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2100	16.10	15.51	15.51
2200	16.10	15.51	15.51
2300	16.10	15.51	15.51
2400	16.10	15.51	15.51
2500	16.10	15.51	15.51
2600	16.10	15.51	15.51
2700	16.10	15.51	15.51
2800	16.10	15.51	15.51
2900	16.10	15.51	15.51
3000	16.10	15.51	15.51
3100	16.10	15.51	15.51
3200	16.10	15.51	15.51
3300	16.10	15.51	15.51
3400	16.10	15.51	15.51
3500	16.10	15.51	15.51
3600	16.10	15.51	15.51
3700	16.10	15.51	15.51
3800	16.10	15.51	15.51
3900	16.10	15.51	15.51
4000	16.10	15.51	15.51
4100	16.10	15.51	15.51
4200	16.10	15.51	15.51
4300	16.10	15.51	15.51
4400	16.10	15.51	15.51
4500	16.10	15.51	15.51
4600	16.10	15.51	15.51
4700	16.10	15.51	15.51
4800	16.10	15.51	15.51
4900	16.10	15.51	15.51
5000	16.10	15.51	15.51
5100	16.10	15.51	15.51
5200	16.10	15.51	15.51
5300	16.10	15.51	15.51
5400	16.10	15.51	15.51
5500	16.10	15.51	15.51
5600	16.10	15.51	15.51
5700	16.10	15.51	15.51
5800	16.10	15.51	15.51
5900	16.10	15.51	15.51
6000	16.10	15.51	15.51
6100	16.10	15.51	15.51
6200	16.10	15.51	15.51
6300	16.10	15.51	15.51
6400	16.10	15.51	15.51
6500	16.10	15.51	15.51
6600	16.10	15.51	15.51
6700	16.10	15.51	15.51
6800	16.10	15.51	15.51
6900	16.10	15.51	15.51
7000	16.10	15.51	15.51
7100	16.10	15.51	15.51
7200	16.10	15.51	15.51
7300	16.10	15.51	15.51
7400	16.10	15.51	15.51
7500	16.10	15.51	15.51
7600	16.10	15.51	15.51
7700	16.10	15.51	15.51

GT Chile Growth
IGPA Index
IPSA Index

Collateralized Floating Rate Notes Due 1996 (the "Bonds")

The undersigned, as trustee (the "Trustee") under the Indenture dated as of August 1, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association (predecessor in interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby通知 you that the Trustee has been appointed receiver of the Santa Barbara Federal ("SBAF") pursuant to the Resolution Trust Corporation ("RTC"), as receiver of Santa Barbara Federal, dissolving and liquidating the Indenture and the [redacted] pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC [redacted] appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS WRITTEN TO THE TRUSTEE TO ADVISE US ON THE PREPAYMENT DATE OF THE BOND PRINCIPAL AND INTEREST PAYABLE TO THE TRUSTEE AND ON INTEREST THEREON REALLY ACCRUE ON AND AFTER SAID DATE.

Holders should present their Bonds to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citibank, N.A.
111 Wall Street, 5th Floor
New York, New York 10043
United States

Citibank, N.A.
111 Wall Street, 5th Floor
New York, New York 10043
United States

Citicorp Bank (Luxembourg) S.A.
11 Avenue Marie-Therese
Luxembourg

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.
Corporate Trust Administration
100 Wall Street—13th Floor
New York, New York 10038
Attn: Vincent Lopez
Tel: (212) 412-6226










September 3, 1991

CITIBANK, N.A.,
Trustee

* This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Santa Barbara Federal nor the Trustee shall be responsible for the selection or use of this CUSIP number, or in any representation made as to its pertinence to the Bonds or as indicated in this notice.

Withholding of 20% of gross redemption proceeds if any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1996 (ITDCA) if the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting Bonds for payment within the United States.

The Directors of GT Chile Growth Fund Limited announce the unaudited results for the six months to 30 June 1991.
This is the second interim report of the Company.

	6 Months to 	15.2.90 	to 
	US\$ 	30.6.90 	US\$ 
ASSETS			
Investments	187,333,947	78,508,200	106,746,225
Net current 	5,276,766	23,408,240	13,186,000
NET ASSETS	\$192,610,713	\$101,916,440	\$119,932,231
Issued Shares	10,073,694	10,000,000	10,000,000
Net asset value per share:			
Undiluted	\$19.12	\$10.19	\$11.95
Diluted	\$17.66	\$10.16	\$11.95
INCOME			
Dividends  bond interest	7,410,519	5,191,895	16,724,106
Deposit interest	121,952	925,803	1,495,304
	7,532,471	6,117,698	18,219,410
Management 	(1,484,969)	(555,395)	(1,641,203)
NET INCOME	\$6,047,502	\$5,562,303	\$16,578,110
Earnings per share:			
Basic	\$0.60	\$0.56	\$1.66
Fully diluted	\$0.58	\$0.53	\$1.51

	Percentage change:		
	6 Months	1 Year	Since Launch
GT Chile Growth Fund (undiluted)	+59.5	+87.6	+91.2
IGPA Index	+64.0	+90.9	+103.9
IPSA Index	+90.0	+137.5	+159.0
<hr/>			
	30.6.91	30.6.90	31.12.90
	%	%	%
Chilean equities	90	38	69
Long-term Chilean bonds	6	26	20
Short-term Chilean bonds	2	13	-
Fixed income assets	2	23	11
	100%	100%	100%

**Source: GT Capital Management Inc. Expressed in US Dollar terms with income reinvested.*

Optimistic expectations expressed by the Chairman in February, have been fulfilled and the Directors are pleased to report excellent performance for the first half of the year. By 21 August 1991 – the latest practicable date before the announcement of these results – net assets per share had risen to \$23.42 (\$21.18 after allowing for full conversion of ■■■ Warrants) as against the launch price of \$10 per share in February last year. Whilst remaining confident for the next half, the Directors feel that the excellent rates of stockmarket performance may not be fully repeated in the coming few months.

In accordance with the Company's distribution policy, the Directors will not recommend a dividend before December 1992.

The Company's Interim Report will be despatched to Shareholders as soon as possible. Copies of this Report will also be available from GT Management PLC, a member of IMRO, 8th Floor, 8 Devonshire Square, London EC2M 4YJ, United Kingdom.

BY OF THE BOARD

David Smith, Secretary

David Smith, Secretary
The Bank of Bermuda Limited, Bank of Bermuda Building, 6 Front Street, Hamilton, HM11.

SECOND INTERIM RESULTS



SCREENS DIM FOR FOREX DEALERS IN TOKYO

Tokyo foreign exchange markets have seen a drop in volume as banks are reluctant to open their operations to the public.

The decline has been especially affected by foreign banks, some of which have closed their foreign exchange trading as a measure to cope with the Japanese financial market's reaction to the recent rise in the yen.

Last week, dollar-denominated trading through the Tokyo market fell to a seven-month low, with daily average volume down to 100 million dollars from 150 million in August.

Mr. Shunichi Kojima, a dealer at the Bank of Tokyo, says that much of the decline is due to the fact that foreign banks are packing up their operations as the credit squeeze hits foreign exchange trading.

Foreign banks are packing up, shutting their operations as the credit squeeze hits foreign exchange trading, writes Emiko Terazono.

There is also a decline in the yen-denominated market, with daily average volume down to 100 million yen from 150 million in August.

Mr. Kojima says that the decline in the yen-denominated market is due to the fact that foreign banks are packing up their operations as the credit squeeze hits foreign exchange trading.

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Bill Coleman, talented amateur photographer and investment banker with an environmental focus.



Bill Coleman believes the environment is a sound investment.

Bill Coleman is not an ecologist, he's a banker.

He looks at the world's growing preoccupation with environmental issues from a different perspective. One which has begun to influence the advice he gives investment clients at James Capel & Co. in London.

"There can be no doubt about the scale of opportunity for companies which help bridge the gap between the demand for energy and the realities of protecting our environment", says Coleman.

"We are seeing the emergence of a new business spanning a range of energy and environmentally-related technologies that is going to rank alongside such things as microelectronics, telecommunications and genetic technology in importance.

"Nature's energy resources are undervalued assets in more ways than one."

Electrical engineering will be a key technology in the twenty-first century. The facts are simple. By the year 2000, the world's energy demands will have increased by 30%. There will be one billion new consumers whose needs must be met whilst the effects on our environment must be minimized.

A hundred years of expertise in

- Power Generation, Transmission and Distribution
- Industrial Automation • Transportation
- Environmental Systems

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ABB Asea Brown Boveri Ltd
Reader Services Center
P.O. Box 522
CH-8021 Zurich, Switzerland

INTERNATIONAL CAPITAL MARKETS

Argentina breaks the lull with \$300m two-year deal

By Simon London

THE DEARTH of new issues in the Eurodollar market broken yesterday with contrasting high-yield and very low-yield deals launched by Argentina and the European Investment Bank.

Argentina added its \$300m two-year deal, lead-managed by J.P. Morgan Securities, and priced to offer investors a semi-annual yield of 11.3 per cent, a hefty yield spread over US Treasury bonds of 510 basis points.

Participants in the deal reported strong demand from continental Europe and offshore US investors, the two areas which have been most consistent buyers of Latin American paper. The bonds were priced up from a bid price of 100 to 101 1/2 by the close of trading.

Like Brazil, which has tapped the market this year through the Petrobras oil company, Argentina has not agreed a full rescheduling agreement with the bank creditors. In view of investors' concerns about credit quality of the issuer, the deal includes a put option with one year.

A contrasting deal came from the European Investment Bank, which launched a \$500m five-year issue lead-managed by S.G. Warburg. The deal carried a coupon of 7 1/2 per cent and was priced to yield 26 basis points over US Treasury bonds of this maturity - considered to be very tight by many inter-

mediaries before the bond was launched. However, doubt proved unfounded. The deal saw strong demand from European investors and traded up from a bid-reoffer price of 99.754 to 100 1/2 by the close of trading.

INTERNATIONAL BONDS

over Treasuries in 10 basis points.

Sandoz, the second largest pharmaceuticals group, made a rare visit to the international debt market, launching a \$500m warrant bond issue, lead-managed by UBS Phillips & Drew.

The seven-year bonds pay a coupon of 4 per cent, and the warrants allow the right to buy Sandoz shares at a price just \$5.10 above the bid price of the issue.

There are two classes of warrant convertible either into Sandoz shares or participation certificates, which are treated as debt.

Participants in the deal said that the terms of the issue were not seen as generous enough to elicit an enthusiastic response from international investors.

In addition, the deal was larger than the \$300m to \$500m issue the market had been anticipating.

After a promising start, the deal fell from an issue price of

per to 98 bid by late afternoon, just inside full of 2 1/2 per cent.

Ontario Hydro's fourth Canadian dollar global bond offering will be a 30-year deal, launched as soon as market conditions are right, the borrowers said. Joint lead managers to the deal will be Goldman Sachs, IBJ International, RBC Dominion and Wills Gundy.

Union Bank of Switzerland will not issue new debt in its synthetic medium-term bond future. Its bid follows the announcement by the Swiss Options and Financial Futures Exchange (SOFEX) that it would offer a medium-term interest rate future contract on October 3.

Paul Dimmick has been named as head of trading at Chemical Bank Corp, which is being formed by the merger of Chemical and Manufacturers Hanover. Reuter reports from New York.

Mr Dimmick is currently president of Manufacturers Hanover Securities, the primary dealership of Manufacturers Hanover.

Mr Dimmick's areas of responsibility will include Treasury, municipal, mortgage and commercial bank and exchange-traded futures and options.

He drew, currently a managing director at Chemical Bank, will be responsible for the management of US dollar interest rate sensitivity and liquidity. Her area will include domestic investment portfolios of the bank.

US bank earnings down 12% for quarter

By George Graham in Washington

BANK earnings dropped in the second quarter, but Mr William Seligman, chairman of the Federal Deposit Insurance Corporation, said he expected a slight improvement in earnings for the full year.

The FDIC, which supervises and insures bank deposits, said commercial bank earnings totalled \$4.6bn, down 12 per cent from the same period a year earlier.

Mr Seligman (pictured below), who is shortly to leave the FDIC chairmanship, said that earnings for the total \$18bn in 1991, compared with a total of \$19.7bn in 1990.



The FDIC chairman showed that 88 per cent of banks were profitable in the April-June period, and were half reported higher earnings than a year earlier. However, this was not by continued commercial property loan problems, especially in California and northern Texas.

"Unfortunately, the second-quarter figures could be characterised as the banking industry bumping along the bottom of the recession. It doesn't look like it is getting much worse, but it doesn't look like it is getting much better," Mr Seligman said.

He repeated his call for Congress to pass more money to the bank insurance fund, although he expected the fund still to have a positive balance by the end of this year.

Investors await stream of issues

By Sara Wadell

INVESTORS can expect to be bombarded by a steady stream of international equity issues from Europe and the emerging markets, but fewer issues from the US, in the final quarter of this year.

The recent boom in world stock markets is likely to encourage equity offerings from currently unlisted companies about to float. These companies raising new capital and secondary market trades, which a major shareholder wishes to sell all or part of his share in the company.

A total of \$3.043bn was raised through international equity issues in the first quarter, and \$7.154bn in the second quarter, according to figures from International Financing.

With the market lull drawing to a close, corporate finance departments are expected to be busy with steady pick-up in activity. "The market is for a very busy quarter, particularly if we have one or two big deals," says UK house.

However, the final quarter may see quite high activity in the second, given that many US companies are expected to launch international equity issues in the final quarter of the year.

The main large European companies likely to be

second quarters of 1991. "Most of the obvious financing has been done - from now on only expect to see smaller deals emerging from the US," says one American house.

In Europe, a handful of large international equity issues are expected in the next months.

The British Telecom scheduled for November is expected to amount to more than £5bn. Other companies are unlikely to have any large offerings at the moment.

BT so far in 1991 competing for investors' funds. However, corporate finance departments are expected to be busy with steady pick-up in activity.

Italy, Spain and, to a lesser extent, Portugal are seen as promising sources of international equity issues in the next few months. Partial privatisations are expected in France, and possibly Sweden, during 1992.

The main large European companies likely to be

large international equity issues in the next few months are: Banco di Napoli and possibly Credito Italiano, as a result of the planned reorganisation of the Italian banking sector; Repsol, Spain's state-controlled oil producer and refiner, which has already been partially privatised; Total, the French state-controlled oil group which some investment banks believe could raise about \$500m; Beazer, the heavily-borrowed construction and building materials group, which plans to float its UK-based housebuilding and contracting businesses.

Among the emerging economies, Mexico is earning a reputation as an interesting market for investors. International offerings have been launched recently by Grupo Carso, a holding company, and Empaque, a forestry company, while Televisa, the television and publishing group, is preparing an estimated \$500m equity offering for November or December.

"Mexico has replaced Korea as the number one emerging market," says one UK house which expects to participate in forthcoming Mexican deals. "People think it is a hot mar-

ket, and generally view it as a bit more stable than some Far Eastern markets. It's close to the US and some Mexican companies are seeking listings on the NYSE."

Mexico has the additional advantage that Far Eastern markets such as Korea and Taiwan of allowing direct equity investment.

Until recently, foreign investors have had to invest in Korean and Taiwanese convertible bonds or, in the case of Korea, through country funds. However, the situation will change soon as Korea has promised to allow limited direct investment in certain equities next year. The announcement has raised interest in the Korean market among UK and European investors recently.

Already a stream of Korean and Taiwanese deals - mainly convertible bonds and bonds with warrants - is in the pipeline. These include: Far East Textiles, Taiwan's largest textiles group (lead-managed by Salomon Brothers); Pacific Electric Wire Cable, Taiwan's biggest cable maker (lead-managed by Schroder); as well as KIA motors, Hyundai Chemical, and Daewoo Cement in Korea.

Japanese banks' debt ratings downgraded

JAPAN CREDIT Agency has downgraded the long-term debt of Japan, Tokai Bank, Sanrei Bank and the Toho Bank, reports from Tokyo.

Japan Credit said it had downgraded the long-term debt of the Long-Term Credit Bank of Japan to Aa from Aaa, and the Toho Bank to Baa from Aa.

The agency also downgraded Tokai Bank's debt to Aa from Aaa, and Sanrei Bank's debt to Baa from Aa.

The agency said the downgrades were due to the banks' narrowing profit margins and declining assets.

Securitisation study by American Express

AMERICAN Express may launch the first credit card securitisation issue this year, AP-DJ reports.

Mr Michael P. Monahan, chief financial officer, says the company "will make a decision within a month or so" on the initial test of the credit card securitisation market.

American Express said in July it was looking at securitisation of mortgage receivables on the books of Boston Co, the asset management arm of Shearson Lehman Hutton currently being restructured.

Mr Monahan is touring Europe to meet with bank managers and other financial investors, said, however, that American Express had expanded its review of securitisation to

include credit card receivables. He said the company was looking at a minimum \$500m to \$100m securitisation of credit card receivables alone and a similar amount for Boston Co's mortgage receivables.

"We haven't made a decision yet on the exact dollar amount," Mr Monahan said. "However, we did say it was possible that the company would securitize at least \$400m of its credit card and mortgage receivables by the end of the year."

Iraq is opening its first private bank with an initial capital of 100m dinars, the Iraqi News Agency reports.

The bank, to be known as the Dija (Tiger) Bank, would offer shares to businessmen and other investors.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS		Tuesday September 10 1991		Mon Sep 9		Fri Sep 7		Thu Sep 6		Year ago (approx.)	
Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change
1 CAPITAL GOODS (183)	-0.5	870.85	-0.5	870.85	-0.5	870.85	-0.5	870.85	-0.5	870.85	-0.5
2 Building Materials (24)	-0.2	120.62	-0.2	120.62	-0.2	120.62	-0.2	120.62	-0.2	120.62	-0.2
3 Contracting, Construction (31)	-0.2	1183.07	-0.2	1183.07	-0.2	1183.07	-0.2	1183.07	-0.2	1183.07	-0.2
4 Electronics (11)	-0.4	2468.28	-0.4	2468.28	-0.4	2468.28	-0.4	2468.28	-0.4	2468.28	-0.4
5 Electronics (24)	-0.5	1796.63	-0.5	1796.63	-0.5	1796.63	-0.5	1796.63	-0.5	1796.63	-0.5
6 Engineering-Aerospace (45)	-0.1	400.31	-0.1	400.31	-0.1	400.31	-0.1	400.31	-0.1	400.31	-0.1
7 Engineering-General (45)	-0.8	498.93	-0.8	498.93	-0.8	498.93	-0.8	498.93	-0.8	498.93	-0.8
8 Metals (11)	-0.8	445.72	-0.8	445.72	-0.8	445.72	-0.8	445.72	-0.8	445.72	-0.8
9 Motors (12)	-0.4	367.51	-0.4	367.51	-0.4	367.51	-0.4	367.51	-0.4	367.51	-0.4
10 Other Industrial Materials (20)	-0.1	1687.45	-0.1	1687.45	-0.1	1687.45	-0.1	1687.45	-0.1	1687.45	-0.1
11 Textiles (10)	-0.1	1570.07	-0.1	1570.07	-0.1	1570.07	-0.1	1570.07	-0.1	1570.07	-0.1
12 Brewers and Distillers (22)	-0.2	1928.30	-0.2	1928.30	-0.2	1928.30	-0.2	1928.30	-0.2	1928.30	-0.2
13 Food Manufacturing (19)	-0.2	1233.68	-0.2	1233.68	-0.2	1233.68	-0.2	1233.68	-0.2	1233.68	-0.2
14 Food Retailing (17)	-0.1	2708.92	-0.1	2708.92	-0.1	2708.92	-0.1	2708.92	-0.1	2708.92	-0.1
15 Health and Household (22)	-0.1	2679.50	-0.1	2679.50	-0.1	2679.50	-0.1	2679.50	-0.1	2679.50	-0.1
16 Hotels and Leisure (23)	-0.7	1376.03	-0.7	1376.03	-0.7	1376.03	-0.7	1376.03	-0.7	1376.03	-0.7
17 Media (26)	-0.6	1526.44	-0.6	1526.44	-0.6	1526.44	-0.6	1526.44	-0.6	1526.44	-0.6
18 Packaging, Paper & Printing (18)	-0.3	770.43	-0.3	770.43	-0.3	770.43	-0.3	770.43	-0.3	770.43	-0.3
19 Stores (32)	-0.7	1028.49	-0.7	1028.49	-0.7	1028.49	-0.7	1028.49	-0.7	1028.49	-0.7
20 Textiles (10)	-0.1	1570.07	-0.1	1570.07	-0.1	1570.07	-0.1	1570.07	-0.1	1570.07	-0.1
21 OTHER GROUPS (107)	-0.2	1288.52	-0.2	1288.52	-0.2	1288.52	-0.2	1288.52	-0.2	1288.52	-0.2
22 Business Services (12)	-0.3	1438.22	-0.3	1438.22	-0.3	1438.22	-0.3	1438.22	-0.3	1438.22	-0.3
23 Chemicals (21)	-0.3	1475.98	-0.3	1475.98	-0.3	1475.98	-0.3	1475.98	-0.3	1475.98	-0.3
24 Transport (13)	-0.1	1498.31	-0.1	1498.31	-0.1	1498.31	-0.1	1498.31	-0.1	1498.31	-0.1
25 Conglomerates (10)	-0.1	1498.31	-0.1	1498.31	-0.1	1498.31	-0.1	1498.31	-0.1	1498.31	-0.1
26 Electricity (16)	-0.2	1245.78	-0.2	1245.78	-0.2	1245.78	-0.2	1245.78	-0.2	1245.78	-0.2
27 Telephone Networks (6)	-0.5	1545.79	-0.5	1545.79	-0.5	1545.79	-0.5	1545.79	-0.5	1545.79	-0.5
28 Water (10)	-0.9	2494.68	-0.9	2494.68	-0.9	2494.68	-0.9	2494.68	-0.9	2494.68	-0.9
29 Insurance (16)	-0.3	1314.48	-0.3	1314.48	-0.3	1314.48	-0.3	1314.48	-0.3	1314.48	-0.3
30 ALL-SHARE INDEX (1661)	-0.4	2630.81	-0.4	2630.81	-0.4	2630.81	-0.4	2630.81	-0.4	2630.81	-0.4
31 FT-SE 100 SHARE INDEX	-0.4	2630.81	-0.4	2630.81	-0.4	2630.81	-0.4	2630.81	-0.4	2630.81	-0.4

RISES AND FALLS YESTERDAY

British Funds	Rise	Fall	Same
Corporations, Dominion and Foreign Bonds	66	0	13
Industrial	230	32	942
Financial and Properties	61	124	499
Oil	9	34	45
Others	33	1	9
Totals	435	664	1,635

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Underwritten	Placed	Unplaced
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100

FIXED INTEREST STOCKS

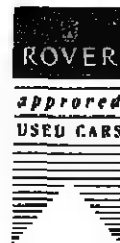
Issue	Amount	Price	Yield	Rating	Underwritten	Placed	Unplaced
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100

RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating	Underwritten	Placed	Unplaced
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100

TRADITIONAL OPTIONS

* Based on the FIVE YEARLY average of dividend, cover and price based on latest annual earnings. † Dividend and cover based on prospectus or other official estimates for 1991-92. ‡ Dividend and price based on prospectus or other official estimates for 1992. † Four Forecast, annualized dividend, cover and price based on prospectus or other official estimates. W Pro Forma figures. † Offered to holders of ordinary shares as a "right" † introductory, † placing price. † Reconstruction. † Listed securities market. † based in connection with reorganization, takeover or takeover. per Price at a premium.

[illegible][illegible]

UK COMPANY NEWS

Options running out as bond holders threaten reconstruction
Crisis deepens at Brent Walker

By Robert Peston and Roland Rudd

BRENT WALKER'S directors were last night in a crisis meeting with Standard Chartered, its lead bank, to discuss how to respond to the threat of holders of its convertible bonds to back a reconstruction plan.

Earlier in the day, Mr Ken Scobie, chief executive of the troubled leisure group, had met with Mr Christopher Spurborg, deputy chairman of Hambros Bank, who is advising the dissenting bondholders. Mr Spurborg told him that there was no question of enough bondholders backing the reconstruction plan to allow it to go through.

This came as a blow to the group, which had hoped that a statement put out the

previous day by the bondholders would have some effect on negotiations.

"The reconstruction plan is dead," commented a bondholder. He added that Brent Walker's directors had only two options.

They must either agree to negotiate with Lomrho, the trading group which it wants to acquire Brent Walker, or they must put the company into receivership.

He said there was a very real third option. The dissenting bondholders, led by Mr Michael Smurfit, his company, Jefferson Smurfit, would accept a revision of the reconstruction plan which the bondholders security stood in a new structure of preference

shares being issued in the banks.

However, the banks said yesterday that they would never agree to this, as a point of principle.

Brent Walker's banks had also been united in their opposition to Lomrho's offer. But one of them broke ranks yesterday and said they would be prepared to consider an offer, if Lomrho was prepared to provide financial support to Brent Walker while it was inspecting the leisure group's assets, a process known as due diligence.

The banks' concern was that they would lose the fund Brent Walker had raised, which carried out due diligence inspection, only to find

Lomrho was not prepared to make an acceptable offer. The banks would have been an important increase in the bank's exposure to Brent Walker.

"Lomrho will have to put up around £20m," said a banker.

Lomrho yesterday said it would be willing to provide the necessary £20m loan. But a Lomrho director has been a vocal critic. "It is not our business to come in and have our money back first on the basis of whoever puts in the funds last gets them back first."

One banker said last night he did not believe that any money put in by Lomrho should rank ahead of the banks' loans.

Ramar shares suspended

By Richard Gourley

Shares in Ramar Textiles, a supplier to Marks and Spencer, have been suspended at 14p after Samuel Montagu withdrew its underwriting for a rights issue and share placing for the garments company.

Ramar said its poor financial position had caused production difficulties which meant it was unable to meet orders.

Suspension of the shares came before today's extraordinary general meeting where shareholders would have voted to approve the £3.2m placing and £3.2m rights issue.

Samuel Montagu said yesterday that it was not yet clear how the company's financial position could have changed so rapidly.

On August 16, at the time the rights issue and share placing were announced, Mr Ronald Metzger, chairman and finance director, said Ramar was profitable at the operating level.

What he called "one-off costs" had resulted in a loss before tax of £5.73m for the nine months to end-March this year but "these matters" had been largely resolved, he said.

Samuel Montagu said Ramar directors had been forced to reassess their previous statements ahead of the EGM.

EIS bucks depressed sector trend with advance to £7.1m

By Jane Fuller

EIS GROUP bucked the recessionary trend in the engineering sector by raising both its interim profits and dividend.

Turnover rose by nearly 6 per cent to £7.06m (£6.68m) in the first half of 1991.

If the specialist engineer delivers pre-tax profit expectations of £1.45m this the full year £1m target of 1990, it will have achieved 21 years of growth.

EIS also announced yesterday the £3.85m purchase of Flightspares, a distributor of aircraft parts, but said the £18.3m raised in a rights issue in April remained intact, giving it scope for further acquisitions.

Interest received had risen by about £200,000 as a result of the issue.

Turnover of £92.1m (£88.4m) was helped by just over £23m from last year's acquisition of Davall, a maker of gear products.

Mr Howard Wormsley, commercial director, said inflation had been irrelevant. "We decided it would be exceptional to pay any supplier any increase." However, EIS's

customers had often taken a similar view.

The group had been fleet of foot in terms of finding new applications and geographic destinations for its products.

Mr Peter Haslehurst, chief executive, said the strongest performance had come from the Flexibox seals and couplings division, where demand had been buoyant from oil refiners.

Aircraft and precision engineering was similar to the first half of last year, while process equipment had shown some vulnerability to the motor and consumer goods sectors.

The group was protected by the geographic spread of its operations.

Two thirds of turnover lies overseas, with almost half of £1m in continental Europe. There are factories in 11 countries and the group operates in 25.

Earnings per share, adjusted for the 1-for-4 rights issue, was 14.21p (13.96p).

The interim dividend was 3.175p (3.025p).

● COMMENT
One virtue of the UK recession has been to force the

from the chaff, giving a company like EIS a chance to shine. It has proved particularly adept at passing on its disciplines to acquisitions and the cash it has in hand will enable that process to be simply repeated.

Flightspares should prove a classic example, for behind its messy 1990-91 pre-tax profit of £200,000 lies sales of more than £11m and operating profit of nearly £1m.

April's rights issue price of 56p, at quite a discount to the market price of 327p, looks even cheaper at yesterday's close of 370p, a new high. Souquets aside, there are two slight dampers. One is that the extra shares in issue, coming only two years after the last rights issue, will keep earnings per share flat this year and next, even on another forecast rise to £16m in 1992.

The other is that EIS is short on recovery potential, although in 1993 a late-cycle upturn in process equipment should coincide with the full benefit of acquisitions picked up in the recession. On a prospective p/e of less than 12, it is at a discount to recovery stocks in engineering and a strong hold.

Molins to fight Leucadia takeover

By Bronwen Maddox

MOLINS, the international packaging machinery group, yesterday announced its intention to fight a takeover bid from Leucadia National, the US manufacturing and financial conglomerate which already owns 48.5 per cent of its shares.

The company has urged shareholders to reject Leucadia's resolutions to replace the board and alter the articles.

Molins has also declared a 3 per cent fall in interim pre-tax profits to £6.2m (£7.0m) for the six months to the end of June.

Leucadia has steadily increased its stake since its failure to offer for Molins in May 1990.

Molins had now requested the EGM and will propose to remove three non-executive directors of Molins and appoint three of its own nominees.

Molins argues that Leucadia is attempting to secure control without making a full offer to shareholders, "consistent with its corporate history but at odds with the generally accepted principle in the United Kingdom".

It points out that the Molins share price of about 357p is above Leucadia's offer of 275p per share in May 1990. Recent share purchases by Leucadia have been at 40p.

Despite a 29 per cent rise in turnover to £75m, Molins managed only a 5 per cent increase in trading profits to £6.2m (£6.5m).

Margins were hit by price competition in both the packaging machinery and the North American packaging, and by the failure of SNOW UK security printing to make profits following a deferral of expected orders.

Pension costs fell by 2p to 1.8m (£1.5m). Earnings fell 5 per cent to 16.4p (17.3p) and the half-year dividend is maintained at 3p.

Molins' advisers are Lazard Brothers and Leucadia's are Hambros Bank.

Better trend at Singer & Friedlander

Singer & Friedlander, the merchant banking and property group, yesterday reported a dip in interim pre-tax profits but a recovery from last year's poor second half year when bad debts hit its banking business.

Profits emerged at £2.11m against £2.72m in last year's first half and £4.85m in the second half. An unchanged interim dividend is declared from earnings of 2.65p (2.6p).

Banking profits slipped to £4.28m (£5.03m) reflecting "quiet conditions in most of the areas in which the bank operates," the group said.

Property made a flat contribution of £1.51m with the portfolio virtually fully let. The group resumed buying property earlier this year after a near three-year gap while the market peaked then slumped.

Interest and investment income rose slightly to £3.25m (£3.15m) with higher earnings from real estate companies more than offsetting declining interest on cash balances.

Templeton Galbraith, the company's chairman, said that the company was in a strong cash position, the recent performance of which he was confident about the future of the group.

The shares rose 3p to 230p.

Templeton's statement had a characteristically political message, citing the decline of communism as "one of the major turning points in world history. The largest worries of the past 40 years have largely evaporated. One was the danger of nuclear war. The other was the announced determination of the communists to dominate the earth."

Templeton believes that the recent changes will lead to more rapid increases in prosperity and a greater willingness to invest across international markets.

In the six months to June 30,

Arjo Wiggins Appleton meets City forecasts with £136m

By John Thornhill

ARJO WIGGINS Appleton, the Anglo-French paper group which was formed last year through the merger of Wiggins Teape Appleton and Arjomat Proulx, yesterday reported "encouraging" progress against a difficult trading background.

Profit for the six months to June 30 rose to £136m (£128m) against a notional comparable figure of £142m.

The profits were in line with expectations but analysts were disappointed that the dividend was only held at 3.3p.

The shares fell 17p to close at 272p.

AWA's sales slipped 1 per cent to £1.1bn with prices disguising a marginal increase in sales volumes. Earnings per share amounted to 10.7p (11.7p).

Mr Stephen Walls, chief executive, said the process of merging the two companies was progressing well - if at a slightly slower pace than he had originally hoped.

"If we look at the benefits of the merger then they certainly exceed those that we anticipated at the time of the deal," he said.

Mr Walls said the merger had adversely affected by negative currency movements and the group's continued exposure in the high-tech pulp sector.

He said that AWA was at an advanced stage of discussions with Wiggins, the British



Stephen Walls: sale of Portuguese mill stake progressing

African paper group, regarding the sale of its 42.9 per cent stake in the Portuguese Soporcel pulp mill. A decision is expected before the end of the year.

A previous attempt to sell the stake for £125m to Stora of Sweden fell foul of the Portuguese government on competition grounds.

AWA's paper manufacturing activities saw a strong increase in operating profits from £126.5m to £142.2m as Appleton Papers in the US recorded strong gains. But paper merchandising was badly hit by depressed prices and profits fell from £14.3m to £8.8m.

The company's forestry and pulp operations experienced a sharp reversal in their fortunes

as a result of weakening prices and fell from a profit of £12.5m into a £4.9m loss.

Mr Walls said he remained cautious about the prospects in the second half with recovery being delayed by the continuing over-capacity in some sectors of the paper market.

But he added that demand in the US had begun to pick up and that there were "glimmers" in the UK. "There are the first signs of improvement in activity levels but it is very fragile," he said.

France remained an uncertain market and Germany, which had remained extremely buoyant in the first six months, was beginning to soften, he said.

See Lex

Shortfall in orders cuts P-E by 33% to £1.8m in first half

By Bronwen Maddox

P-E International, the European management and computer consultancy, reported a 33 per cent slump in pre-tax profits for the first half of 1991, from £2.8m to £1.8m, as a result of a shortfall in second quarter orders which fell 4 per cent.

Turnover rose by 4 per cent to £15.5m (£14.8m) helped by a 15 per cent rise in overseas fees, particularly in systems and computer services, and by a brief recovery in UK fees after the Gulf war between the second quarter's disappointment.

In the UK the systems group performed well but management consultancy, information technology and computer services were hit in the second quarter as their customers cut back.

Mr Hugh Lang, chairman,

said "project work was postponed and 134 new enquiries were converted into firm orders."

Total costs rose 7 per cent, partly because more fee-earning staff were needed to secure new business.

Earnings per share fell 11 per cent to 2.2p (£2.4p) as a result of a 33 per cent increase in shares from the acquisition of SNJB. The interim dividend is maintained at 2p.

The £9.8m purchase of Handley-Walker in August was the group one of the UK's largest independent management consultancies.

● COMMENT
The acquisition of a management consultancy allowing staff costs to rise in a recession makes for very comedy. Yet

P-E has little choice but to retain key, expensive staff in order to get a share of the scanty available business. The pause in acquisitions while Handley-Walker is digested will give a chance to judge the success of the acquisition.

Other small acquisitions can make a difference to success. A full year pre-tax figure of £4.85m (£4.2m) and earnings of 14.4p (15p) scarcely look demanding given Handley-Walker's inclusion. But nor does it leave room for the kind of nasty surprises that other acquisitions "people businesses" have delivered such as car parks that can be satisfied only if the whole group does well.

A prospective p/e of 12.4 reflects the group's strong market position but will be vulnerable to further disappointment.

CLF Holdings buy-back deal in £39m restructure

By Norma Cohen, Investments Correspondent

MR TONY Barnes, former chairman of CLF Holdings, has agreed to buy back the shares of the company from lenders in CLF Yeoman for a nominal sum.

He said his company to be a large-scale leading operation, in 1988 for £39m.

CLF Yeoman, said yesterday that its banks had agreed to restructure £39m in debts in exchange for a deal to spin off the company's troubled CLF subsidiary.

Mr Barnes said that it had been unable to find a buyer for CLF, that it believed the subsidiary had no value, and that it had written its valuation down to zero. CLF is a small ticket leasing company with operations in the UK and France.

Trading in the company's

Acquisitions lift Bodycote to £5.52m

By Peggy Hollinger

Acquisitions and the absence of interest charges helped push Bodycote International, the metal technology group, with holdings in packaging and textiles, ahead by almost 10 per cent for the six months to June 30.

Pre-tax profits rose from £5.03m to £5.52m on turnover down 16 per cent at £22.6m. The group received interest of £43,000, against charges of £835,000 last time.

"All our mainstream businesses performed well," said Mr Joe Dwek, chairman. Bodycote, the packaging arm, was the strongest business with a 25 to 30 per cent rise.

Despite its dependence on the aerospace industry, metal technology continued to show strong growth, contributing about 60 per cent of pre-tax profits, against 50 per cent.

Earnings rose to 13.4p (12.7p) and the interim dividend is lifted to 3.5p (3.25p).

An encouraging performance

The key points from the Group's Interim Report were as follows:-

"Against a background of increasingly difficult trading conditions... the Group's performance... has been encouraging."

"Significant progress has been made in implementing actions to achieve the benefits from the merger."

"The Group's paper manufacturing operations produced an excellent performance."

"Caution needs to be exercised in considering the second half-year outlook."

"The Group is better placed than most of its competitors to perform effectively."

"We remain confident about the prospects for the Group once overall economic conditions improve."

FINANCIAL SUMMARY

	6 Months £'m	Proforma 6 Months £'m
Turnover	1,258.8	1,394.8
Pre-tax Profit	135.5	142.3
Operating Profit - Paper Manufacturing	142.2	126.9
- Paper Merchandising	8.8	14.3
- Forestry & Pulp	(4.9)	6.8
Total Operating Profit	146.1	148.0
Earnings per share	10.7p	11.7p
Dividend per share	3.30p	3.30p



Arjo Wiggins Appleton

The leading paper group in the EEC.

Templeton Galbraith eases by 5% to \$33.6m

By Philip Coggan, Personal Finance Editor

TEMPLETON Galbraith, the Bahamas-based fund management group, yesterday announced a 40 per cent increase in its interim dividend despite a 5 per cent fall in first half pre-tax profits.

The company said that the dividend increase reflected its strong cash position, the recent performance of which he was confident about the future of the group.

The shares rose 3p to 230p.

Templeton's statement had a characteristically political message, citing the decline of communism as "one of the major turning points in world history. The largest worries of the past 40 years have largely evaporated. One was the danger of nuclear war. The other was the announced determination of the communists to dominate the earth."

Templeton believes that the recent changes will lead to more rapid increases in prosperity and a greater willingness to invest across international markets.

In the six months to June 30,

Templeton's operating profits dropped by 11 per cent to £11.2m (£12.6m) compared with £21.1m in the first half of 1990.

However, substantial rise in income from its liquid assets to \$6.67m (\$3.63m) helped restrict the fall in pre-tax profits at \$33.6m (\$35.3m).

Funds under management at June 30 were \$17.5bn, up from \$15.9bn at the end of 1990. This increase was due to the rise in world stock markets. There was a net inflow of \$100m to redemptions. First half turnover was \$104.2m, because of a decline in commission income derived from initial charges on fund sales.

Templeton said that administration charges were 11.24 per cent over the first half of 1990 because of the purchase of Dais, a US quantitative research group and the conversion of Time Assurance into Templeton Life Assurance.

Profits per share were 18.6 cents (19.8 cents) and the interim dividend is 7 cents (5 cents).

DIVIDENDS ANNOUNCED

	Current payment	£ of payment	Corresponding dividend	Total for year	Total last year
Arjo Wiggins	1.25	21	3	2	4
Bentley (James)	1.4	1	1.4	-	8.35
Beecher	1.4	1	1.4	-	5.2
Bodycote Int'l	3.5	1	3.5	4	7.75
Bodys	1.4	1	1.4	-	8.75
CLF	3	1	3	-	4
Delta	3	1	3	-	14
ES	3.175	1	3.175	-	11.4
Ferrum	1.1	1	1.1	-	2.25
Galbraith	3	1	3	-	2
Handley-Walker	3.25	1	3.25	-	8.5
Leasing Countries	2.75	1	2.75	-	8.25
Linklaters and Payne	4	1	4	-	11.25
Macro4	7.175	1	7.175	11	8.0
Metals Trust	1	1	1	-	9
Molins	0.5	1	0.5	-	1.5
Molins	3	1	3	-	12
Oprey	10	1	10	-	2.7
Parmab	1	1	1	-	1.8
PCT	0.55	1	0.55	-	1.55
PCT	2.4	1	2.4	-	6.4
P-E Int'l	21	1	21	-	0.25
Pillard Garner	1	1	1	-	3.2
RPS	1.4	1	1.4	-	1.5
Scot Heritage	1	1	1	-	2.5
Singer/Friedler	1	1	1	-	1.8
Templeton Galbraith	7.4	1	7.4	-	1.8
TLS	1	1	1	-	1.8

£1 equivalent 10 pence per share not except where otherwise stated.
*Equivalent 10 pence per share not except where otherwise stated.
+US \$ second interim.

COMMODITIES AND AGRICULTURE

Nickel producers consider following Inco output cut

By Bernard Simon in Toronto

SOME LEADING nickel producers are considering following Inco's example of a production cut in an effort to head off a further decline in metal prices.

Inco, the world's second-biggest producer after Norilsk in the Soviet Union, is trimming its output of refined nickel by 10m lbs for the remainder of 1991 by halting production at some of its higher-cost facilities in Sudbury, Ontario. The company's output for 1991 was expected to be slightly higher than last year's 1.5m lbs.

The main rival, Falconbridge, is also considering a production cut. It recently announced a cut of 10 per cent in its Kristiansund refinery in Norway. Falconbridge's output is not available for comment yesterday.

Inco is concerned that growing supplies, especially from the Soviet Union, may repeat the unsettling experience of early 1990, when prices fell to low levels. In the London Metal Exchange closed yesterday up \$2.50 at \$7,825.50.

LME Warehouse Stocks	
(As at Monday's closing)	
Aluminium	1,350 to 308,650
Copper	+125 to 94,050
Lead	+650 to 10,000
Nickel	+1,750 to 148,575
Zinc	-45 to 15,155

tonne, equivalent to 22m lbs. In addition, producers appear to have an eye on long-term contract negotiations which are due next month. The contracts, typically for three years in Inco's case, contain floor and ceiling prices, and a market now might give them some leverage in demanding a drop in contract prices to their present level of \$2,200 per lb.

The nickel consumption picture is mixed. Victor Lessard, analyst at BBN Capital in Toronto, said yesterday that North American stainless steel producers have little recovery in demand, and have become more active in purchasing commitments.

Inco, however, is confident that strong demand in Japan and other parts of the Far East

will offset stagnant markets in North America and Europe, and that western demand will be strong in 1990's 1.5m lbs. Lower consumption in the Union and eastern Europe may be contributing, however, to rising Soviet supplies.

An Inco spokesman said yesterday that the production cutbacks will have no effect on its expansion plans in Thompson, Manitoba, which is proceeding on schedule. However, hiring freeze has been reinstated and all overtime work has been cancelled.

In the Ontario division, production has been suspended at the Creighton No. 1 mine which brought out of mothballs last October to meet strong demand. Mining of several other deposits adjacent to the main mine has also been suspended, and development of the McCreevy mine, which began in 1989, is being halted for further

Inco said that some other capital spending plans may be delayed in both Ontario and Manitoba in 1991.

Soviet crisis keeps markets guessing

Kenneth Gooding, David Blackwell and Barbara Durr on post-coup confusion

LAST MONTH'S abortive Kremlin coup d'état and the ensuing constitutional crises have highlighted the impact on world commodity markets of the calamitous decline of the Soviet economy over the past two years. The question now concerns the extent to which increased western aid will allow the government to satisfy its population's hunger for food imports and take the edge of the country's appetite for hard currency, thereby staunching the flood of metals exports that have been undermining western markets.

American grain traders are awaiting new estimates this week from the US Department of Agriculture on Soviet supply and demand for grains. Fresh figures will be out tomorrow, based in part on the findings of a USDA team that was in the Soviet Union during the week of the coup examining the state of the Soviet wheat crop.

In August, before the coup, the USDA had already raised its estimate of Soviet import needs during the 1991-1992 grain marketing year to 35m tonnes, a 10.3m-tonne increase compared with last year.

With \$600m worth of government agricultural credits hanging in the balance, the coup had made the grain market gyrate wildly last month, first plummeting then shooting back up.

But two problems are casting a pall on the market: the political instability of the Soviet Union, and the unwillingness of commercial banks to finance these highly uncertain circumstances to finance Soviet grain purchases.

Worries about Soviet financial accountability have caused commercial banks to hesitate on financing the \$315m worth of credits that President George Bush has made available immediately. Under the US government credit programme, 93 per cent of the grain purchase and 45 per cent of the interest, according to Gill & Duffus, the London trader. And Mr Tony Chadwick, analyst with Prudential Bache, believes the figure could be even lower next year.

While chocolate making is a big industry in the Soviet Union, employing many people, such a luxury product is bound to take a back seat behind bread-making wheat and sugar. Nevertheless, consumption figures are more likely to rise than as personal spending power increases.

The same can be said for coffee, another luxury. The great bulk of the Soviet Union's consumption of just over 100 bags (60 kg each) comprises Indian robusta, which is traded for gas oil.

For the world's leading producer of iron ore, lead, nickel, manganese and potash. Furthermore, its output of copper, gold, diamonds, platinum, palladium, rhodium and zinc are of global significance.

The biggest impact of the Soviet search for foreign currency and its ability to divert materials from a sagging domestic economy has been felt in the metal markets - those for copper, aluminium, nickel, lead, zinc and tin.

Uranium free market prices are well below the level of production because western traders are drawing on huge Soviet stockpiles - estimated to contain up to 200,000 tonnes or four years of western requirements - to provide an alternative source of supply.

Much of the Soviet mineral wealth is found in Siberia, part of the Russian Federation, but the high-grade manganese is found in Georgia, there are large iron ore deposits in the Ukraine as well as Russia, while Kazakhstan, the industrialised of the Asian republics, has lead and zinc mines and aluminium smelters. There is also a large aluminium smelter (possibly with an annual capacity of 100,000 tonnes) in Tajikistan in central Asia. Copper is found in Armenia and Kazakhstan as well as Russia.

The Soviet Union made its mark in the west's metal markets most heavily with nickel, produced at Norilsk, on the Kola peninsula - the Finnish border.

Nickel exports from the Soviet Union to the west nearly tripled in the 1980s and now account for about 15 per cent of western metal supplies. The Soviet Union and its former eastern bloc satellites have also been satisfying demand in the west for about 100,000 tonnes, last year. MIMR believes there will be another slight rise, in 1991.

It says the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equilibrium." The former Comecon countries imported no tin last year after taking 10,000 tonnes in 1989.

There is a complete reversal in the zinc market. Comecon imports of 4,000 tonnes in 1990 were replaced by exports of 1,000 tonnes and

exports could be near this level again in 1991.

There are doubts about whether the Soviet Union can maintain metals output because most of its smelting and refining capacity has been deteriorating while the finance required for expansion has been limited.

By western standards the Soviet metals industry is grossly inefficient and also a terrible polluter. In the past 18 months, copper plants in Armenia and the Urals have been closed for environmental reasons. The aluminium smelter in Kanaker in Armenia was shut down as long as 1981 and the Sumgait aluminium smelter in Azerbaijan was closed for environmental reasons.

A Scandinavian group, led by Outokumpu of Finland, has been putting together a scheme to upgrade a six nickel smelter owned by the Norilsk Company in the Kola peninsula, the biggest producer of this metal in the world - and also one of the world's great polluters.

Norilsk also produces nearly all the Soviet Union's platinum group metals. All three metals are essential in a wide range of anti-pollution catalysts and the Norilsk plant last year produced 100 tonnes of platinum, 1,600 tonnes of rhodium and 1,600 tonnes of palladium. That represented about 50 per cent of the west's palladium needs, 20 per cent for platinum and 10 per cent for rhodium.

A meltdown in these precious metals mining would impact the rhodium price first," says Mr Andy Smith, analyst with the Union Bank of Switzerland. "Not only is the Soviet Union a major supplier, but also South Africa, but also Soviet Union is probably low. Rhodium comes out of the end of the platinum group and its refining process, so benefits along the production chain would be rhodium the hardest."

The Soviets certainly loom large in the platinum group metals markets than in gold but the country aimed to increase its share of 25,000 to 30,000 tonnes of foreign currency a year from gold according to Mr Timothy Green, an independent analyst and author of several books on the metal. To do so it sold an annual 10 to 20 tonnes, Mr Green says. Annual sales up to 100 tonnes of gold are now expected.

Most analysts believe that the Soviet Union will stress sales of its gold, which it needs to retain in reserves to provide some credibility for its currency. However, they become more sceptical about the possibility of 100 tonnes of gold in the west (sold last year with a promise to buy back at an agreed future date) should cash to buy the metal back not be available.

to send prices of metals traded on the London Metal Exchange (where world prices are determined) down by an average of 10 per cent this year, taking them close to their historic lows of 1986.

Copper imports from the Soviet Union to the west jumped from 140,000 to 150,000 tonnes last year and it was principally the sharp increase in these sales that prevented another shortfall in supplies. MIMR suggests that western bloc copper exports will rise to 100,000 tonnes this year.

Aluminium shipments to the west rose from 310,000 tonnes in 1989 to 350,000 tonnes last year and MIMR forecasts an increase in 1991. It says the market moved into a supply surplus last year.

because of a flood of Soviet material. In the west, the market imported 3,000 tonnes of lead. Last year it imported 3,000 tonnes and MIMR forecasts another 3,000 tonnes in its way to the west this year.

Nickel shipments from the Soviet Union had already shown only a marginal increase, from 100,000 tonnes last year to 110,000 tonnes this year.

It says the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equilibrium." The former Comecon countries imported no tin last year after taking 10,000 tonnes in 1989.

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Anti-CAP booklet launched

By Brown in Sydney

THE AUSTRALIAN government yesterday stepped up its campaign against European Community agricultural subsidies by launching a booklet designed to make consumers aware of the costs of the Common Agricultural Policy.

The CAP was the main target of the Australian-led Cairns Group of 14 agricultural exporting nations during the unsuccessful Uruguay Round of the Gatt, which stalled in December in Brussels as a result of the row between the US and the EC over farm subsidies.

Australia has long argued that EC subsidies would not accept the costs of the CAP if they were aware of its full effects. However, the timing of the booklet indicates it is intended to lay the groundwork for a renewed Cairns Group attack on the CAP when the Uruguay Round

talks resume later this year.

The government is paying \$40,000 (\$18,000) for 7,000 copies of the booklet, *Are You Paying Too Much?* in an attempt to strengthen internal EC opposition to the CAP.

The booklet is being published in English, French, German, Spanish and Italian, and will be distributed through Australian embassies in "influential" groups such as taxpayers' associations and consumer groups.

It says CAP subsidies increase taxes by up to 37 per cent and food prices by between 10 per cent and 15 per cent, adding \$400 a year to the food bill and \$235 to the bill for the average household.

"The pamphlet demonstrates that the CAP not only grossly distorts world trade, but also massively inflates the price EC consumers are charged for produce and the

of which they have to pay," said Dr Bill Blewett, the Trade Minister. The booklet of protection is not readily identifiable to consumers, who are not aware of the financial burden of the CAP.

"It is in the interests of the pro-protectionist governments to make available this kind of information, which might prompt stronger calls for reform. This is why the Australian government has taken the unusual step of preparing information for dissemination in another country."

The booklet drew immediate criticism from Mr Ove Juul Jorgensen, leader of the EC delegation in Australia, said it was "not conducive" to resolution of the Uruguay Round. "I don't think it is the most brilliant idea in the phase of these very complex negotiations," he said.

But two problems are casting a pall on the market: the political instability of the Soviet Union, and the unwillingness of commercial banks to finance these highly uncertain circumstances to finance Soviet grain purchases.

Worries about Soviet financial accountability have caused commercial banks to hesitate on financing the \$315m worth of credits that President George Bush has made available immediately. Under the US government credit programme, 93 per cent of the grain purchase and 45 per cent of the interest, according to Gill & Duffus, the London trader. And Mr Tony Chadwick, analyst with Prudential Bache, believes the figure could be even lower next year.

While chocolate making is a big industry in the Soviet Union, employing many people, such a luxury product is bound to take a back seat behind bread-making wheat and sugar. Nevertheless, consumption figures are more likely to rise than as personal spending power increases.

The same can be said for coffee, another luxury. The great bulk of the Soviet Union's consumption of just over 100 bags (60 kg each) comprises Indian robusta, which is traded for gas oil.

For the world's leading producer of iron ore, lead, nickel, manganese and potash. Furthermore, its output of copper, gold, diamonds, platinum, palladium, rhodium and zinc are of global significance.

The biggest impact of the Soviet search for foreign currency and its ability to divert materials from a sagging domestic economy has been felt in the metal markets - those for copper, aluminium, nickel, lead, zinc and tin.

Uranium free market prices are well below the level of production because western traders are drawing on huge Soviet stockpiles - estimated to contain up to 200,000 tonnes or four years of western requirements - to provide an alternative source of supply.

Much of the Soviet mineral wealth is found in Siberia, part of the Russian Federation, but the high-grade manganese is found in Georgia, there are large iron ore deposits in the Ukraine as well as Russia, while Kazakhstan, the industrialised of the Asian republics, has lead and zinc mines and aluminium smelters. There is also a large aluminium smelter (possibly with an annual capacity of 100,000 tonnes) in Tajikistan in central Asia. Copper is found in Armenia and Kazakhstan as well as Russia.

The Soviet Union made its mark in the west's metal markets most heavily with nickel, produced at Norilsk, on the Kola peninsula - the Finnish border.

Nickel exports from the Soviet Union to the west nearly tripled in the 1980s and now account for about 15 per cent of western metal supplies. The Soviet Union and its former eastern bloc satellites have also been satisfying demand in the west for about 100,000 tonnes, last year. MIMR believes there will be another slight rise, in 1991.

It says the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equilibrium." The former Comecon countries imported no tin last year after taking 10,000 tonnes in 1989.

There is a complete reversal in the zinc market. Comecon imports of 4,000 tonnes in 1990 were replaced by exports of 1,000 tonnes and

exports could be near this level again in 1991.

There are doubts about whether the Soviet Union can maintain metals output because most of its smelting and refining capacity has been deteriorating while the finance required for expansion has been limited.

By western standards the Soviet metals industry is grossly inefficient and also a terrible polluter. In the past 18 months, copper plants in Armenia and the Urals have been closed for environmental reasons. The aluminium smelter in Kanaker in Armenia was shut down as long as 1981 and the Sumgait aluminium smelter in Azerbaijan was closed for environmental reasons.

A Scandinavian group, led by Outokumpu of Finland, has been putting together a scheme to upgrade a six nickel smelter owned by the Norilsk Company in the Kola peninsula, the biggest producer of this metal in the world - and also one of the world's great polluters.

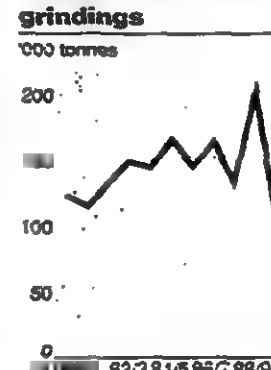
Norilsk also produces nearly all the Soviet Union's platinum group metals. All three metals are essential in a wide range of anti-pollution catalysts and the Norilsk plant last year produced 100 tonnes of platinum, 1,600 tonnes of rhodium and 1,600 tonnes of palladium. That represented about 50 per cent of the west's palladium needs, 20 per cent for platinum and 10 per cent for rhodium.

A meltdown in these precious metals mining would impact the rhodium price first," says Mr Andy Smith, analyst with the Union Bank of Switzerland. "Not only is the Soviet Union a major supplier, but also South Africa, but also Soviet Union is probably low. Rhodium comes out of the end of the platinum group and its refining process, so benefits along the production chain would be rhodium the hardest."

The Soviets certainly loom large in the platinum group metals markets than in gold but the country aimed to increase its share of 25,000 to 30,000 tonnes of foreign currency a year from gold according to Mr Timothy Green, an independent analyst and author of several books on the metal. To do so it sold an annual 10 to 20 tonnes, Mr Green says. Annual sales up to 100 tonnes of gold are now expected.

Most analysts believe that the Soviet Union will stress sales of its gold, which it needs to retain in reserves to provide some credibility for its currency. However, they become more sceptical about the possibility of 100 tonnes of gold in the west (sold last year with a promise to buy back at an agreed future date) should cash to buy the metal back not be available.

Soviet cocoa bean grindings



world's leading consumers of cocoa but its bean grindings have since declined by 10 per cent to 100,000 tonnes, according to Gill & Duffus, the London trader. And Mr Tony Chadwick, analyst with Prudential Bache, believes the figure could be even lower next year.

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Soviet Metal Production

	1980	1989	1990
Aluminium	1,112	1,112	1,112
Copper	1,112	1,112	1,112
Lead	1,112	1,112	1,112
Nickel	1,112	1,112	1,112
Tin	1,112	1,112	1,112
Zinc	1,112	1,112	1,112

because of a flood of Soviet material. In the west, the market imported 3,000 tonnes of lead. Last year it imported 3,000 tonnes and MIMR forecasts another 3,000 tonnes in its way to the west this year.

Nickel shipments from the Soviet Union had already shown only a marginal increase, from 100,000 tonnes last year to 110,000 tonnes this year.

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MINOR METALS PRICES

Prices from MIMR Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, 1 lb. in warehouse, 1,400-1,450 (1,385-1,420).

BISMUTH: European free market, 99.99 per cent, 1 lb. in warehouse, 2,800-3,200 (same).

CADMIUM: European free market, 99.99 per cent, 1 lb. in warehouse, 2,052-2,350 (same).

COBALT: European free market, 99.5 per cent, 1 lb. in warehouse, 1,400-1,450 (1,385-1,420).

MERCURY: European free market, 99.99 per cent, 1 lb. in warehouse, 2,800-3,200 (same).

MOLYBDENUM: European free market, 99.99 per cent, 1 lb. in warehouse, 2,052-2,350 (same).

SELENIUM: European free market, 99.5 per cent, 1 lb. in warehouse, 1,400-1,450 (1,385-1,420).

TUNGSTEN: European free market, 99.99 per cent, 1 lb. in warehouse, 2,800-3,200 (same).

URANIUM: Nuexco exchange value, 1 lb. U₃O₈, 8.75 (8.55).

The transportation system is

WORLD COMMODITIES PRICES

COCOA - London F&O	
	Previous High/Low
Sep 712 710 712	
Oct 712 710 712	
Nov 712 710 712	
Dec 712 710 712	
Jan 712 710 712	
Feb 712 710 712	
Mar 712 710 712	
Apr 712 710 712	
May 712 710 712	
Jun 712 710 712	
Jul 712 710 712	
Aug 712 710 712	
Sep 712 710 712	

LONDON METAL EXCHANGE	
	Previous High/Low
Aluminium 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Copper 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Lead 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Nickel 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Platinum 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Silver 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Tin 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Zinc 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	

LONDON METAL EXCHANGE	
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Aluminium 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
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12 months 1250-1260	
Copper 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Lead 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Nickel 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Platinum 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Silver 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Tin 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	
Zinc 1250-1260	
Cash 1250-1260	
3 months 1250-1260	
6 months 1250-1260	
9 months 1250-1260	
12 months 1250-1260	

		(Prices supplied by Amalgamated)		(Trading)	
Previous	High/Low	#/t Official	Kilos	Open	
1250-1260					daily turnover
1250-1260	1250	1252-3			
1271-5	1260/1272	1266-3	1266-7	- lots	
					lots
1362-5	1362/1347	1347-8	1362-3	- lots	
1354-5					2,746
315-3.5		316.5-7.0			
325-5.5	328	327.5-8.0	328-8	- lots	
				daily	lots
7770-80	7825/7820	7820-25	7825-50	-	
					1,410
5500-70		5580-82	5585-8		
5565-65					4,784
1020-2		1025-8	1045-6	-	
1047-8					
14 months: 1,719		6 months:		9 months:	

LONDON STOCK EXCHANGE

Nervous selling towards the close

By Terry Byland, UK Stock Market Editor

PRICES continued to be braced for the profits statement, and possible rights issue, from British Aerospace. An attempt to rally from an early fall of nearly 20 points on the FT-SE 100 was thwarted by a weak start to the new Wall Street session, emphasised by selling in Glaxo, the pharmaceutical leader due to report profits today.

Optimism on the economic front was heightened by comments from Mr John Major, UK prime minister, who said that the economy is "back on course", although the effects on the market were counter-balanced by his move to "cool election speculation". News of a slowdown in producer price momentum joined

volume increased to 467.1m shares from Monday's 345.8m. Intra-market business provided a substantial proportion of yesterday's deals and the institutions again picked up shares by way of placing rather than by competing in the market. A block of 7.4m shares in British Steel was placed close to the market price and placed with both blocks apparently going into institutional hands.

The contrast between the near peak in the equity market indices and the still high levels of trading volume was reflected yesterday in new hints that a senior, well-known name in the banking world was on the brink of withdrawing from the London market.

British Aerospace stock fell again, although by considerably less than on Monday when the board warned the City regarding today's profits news. The FT-SE 100 was also down 24 points to 2,642.5, which has proved a stumbling block for US equities over the past 10 months.

However, with the US dollar less volatile yesterday, falls in the UK blue chip international were mostly small. Oil stocks, despite Wall Street's weakness, closed with a slight gain, while domestic retail and

FINANCIAL TIMES STOCK INDICES									
	Sept 10	Sept 11	Sept 12	Sept 13	Sept 14	Sept 15	Year Ago	High	Low
FT-SE 100	2,642.5	2,642.5	2,642.5	2,642.5	2,642.5	2,642.5	2,642.5	2,642.5	2,642.5
FT-SE 250	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6
FT-SE 100 Share	118.86	118.86	118.86	118.86	118.86	118.86	118.86	118.86	118.86
FT-SE 250 Share	47.54	47.54	47.54	47.54	47.54	47.54	47.54	47.54	47.54
FT-SE 100 Div Yield	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61
FT-SE 250 Div Yield	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61
FT-SE 100 Earnings	23.16	23.16	23.16	23.16	23.16	23.16	23.16	23.16	23.16
FT-SE 250 Earnings	23.16	23.16	23.16	23.16	23.16	23.16	23.16	23.16	23.16
FT-SE 100 P/E Ratio	16.71	16.71	16.71	16.71	16.71	16.71	16.71	16.71	16.71
FT-SE 250 P/E Ratio	16.71	16.71	16.71	16.71	16.71	16.71	16.71	16.71	16.71
FT-SE 100 Turnover	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6	1,188.6
FT-SE 250 Turnover	47.54	47.54	47.54	47.54	47.54	47.54	47.54	47.54	47.54

Selling about hits Glaxo

PHARMACEUTICALS giant Glaxo saw one of its sharpest falls among Footsie stocks. The drop of 41 to 132.5p on the FT-SE 100 was prompted by profit-taking in the UK market and also by the weakness of the dollar.

There was also talk that traders had been marking down the share price in London in the hope of generating business. This was coupled with speculation that US securities house Wertheim Schroeder had cut its profits forecast for the company.

Dr Jonathan Gelles, of Wertheim, firmly stated the rumours. He said: "We have sold some shares in some but in as way, shape or form have we downgraded our view on Glaxo. Our price target is at the very least £21 in two years' time."

Mr Didier Cowling of Nomura Research said he had been switching from Glaxo into Fisons (p.9 at 510p).

Beazer doubts

The market gave an emphatic thumbs down to Beazer's profits forecast. The company's share price fell 17 to 272p after warning that trading would be difficult in the UK during the second half and that earnings were likely to worsen in Europe. At 272p, Beazer's share price was down 17 to 272p.

Tratagar upset

Construction group Tratagar House made a weak showing after at least one securities house lowered its profits forecast. The shares closed 17 to 272p.

Financial controller for BICC

Mr Roy McGlone (pictured) will be joining BICC, the international cables and construction group, as financial controller next Monday.

Mr McGlone, a chartered accountant and member of the Association of Corporate Treasurers, is currently group controller of Peak.

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company's full-year profits to £100m from £115m. An analyst at Capel said the downgrade was prompted by concern over the general dullness of the property sector, in which Trafalgar is involved, and the group's exposure to Brel, the French railway rolling stock manufacturer.

There was speculation that Brel had had a share repurchase programme. It was unlikely that the company would announce profits of £100m. The confirmed, however, that after talking to Trafalgar's 1982 forecast, the company had reduced its 1983 forecast by £10m.

The shares were further affected by a downgrade in the "A" share by Sir Nigel Brookes, Trafalgar's chairman.

Arjo Wiggins down

Arjo Wiggins Appleton, the Anglo-French paper group, dropped 17 to 272p after warning that trading would be difficult in the UK during the second half and that earnings were likely to worsen in Europe. At 272p, Arjo's share price was down 17 to 272p.

However, the shares moved off their low as the market closed. The news that Arjo was back in talks over the sale of Sopocor, of Portugal, in which it holds a 10 per cent stake, helped to push the share price up to 272p.

NEW HIGHS AND LOWS FOR 1991

Formalities, Maritime, Liberty, N.V., Manx, etc.

Formalities, Maritime, Liberty, N.V., Manx, etc.

Formalities, Maritime, Liberty, N.V., Manx, etc.

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Formalities, Maritime, Liberty, N.V., Manx, etc.

heaviest activity in the insurance area. The market saw a turnover reached an unusually large 5.1m shares. The market was depressed, however, by talk of a big profits downgrade and a big profits downgrade.

Equity Shares Traded

Turnover by volume (million)

Equity Shares Traded

Turnover by volume (million)

Equity Shares Traded

Turnover by volume (million)

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TRADING VOLUME IN MAJOR STOCKS

Volume (million shares)

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Volume (million shares)

TRADING VOLUME IN MAJOR STOCKS

Volume (million shares)

INDUSTRIALS (MISC.)—Contd.					
1981	1980	1979	1978	1977	1976
100	100	100	100	100	100
101	102	103	104	105	106
102	103	104	105	106	107
103	104	105	106	107	108
104	105	106	107	108	109
105	106	107	108	109	110
106	107	108	109	110	111
107	108	109	110	111	112
108	109	110	111	112	113
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124	125	126	127	128	129
125	126	127	128	129	130
126	127	128	129	130	131
127	128	129	130	131	132
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129	130	131	132	133	134
130	131	132	133	134	135
131	132	133	134	135	136
132	133	134	135	136	137
133	134	135	136	137	138
134	135	136	137	138	139
135	136	137	138	139	140
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157	158	159	160	161	162
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163	164	165	166	167	168
164	165	166	167	168	169</

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Price	Price	Price	Price
7.1 06	7.4 06	7.5 03	7.6 01
7.7 02	7.8 01	7.9 01	8.0 01
8.1 01	8.2 01	8.3 01	8.4 01
8.5 01	8.6 01	8.7 01	8.8 01

0410	10
0409	11
0408	12
0407	13
0406	14
0405	15
0404	16
0403	17
0402	18
0401	19
0399	20
0398	21
0397	22
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0393	26
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0389	30
0388	31
0387	32
0386	33
0385	34
0384	35
0383	36
0382	37
0381	38
0380	39
0379	40
0378	41
0377	42
0376	43
0375	44
0374	45
0373	46
0372	47
0371	48
0370	49
0369	50
0368	51
0367	52
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0364	55
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0360	59
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0358	61
0357	62
0356	63
0355	64
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0353	66
0352	67
0351	68
0350	69
0349	70
0348	71
0347	72
0346	73
0345	74
0344	75
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0332	87
0331	88
0330	89
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0328	91
0327	92
0326	93
0325	94
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0323	96
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0304	115
0303	116
0302	117
0301	118
0299	119
0298	120
0297	121
0296	122
0295	123
0294	124
0293	125
0292	126
0291	127
0290	128
0289	129
0288	130
0287	131
0286	132
0285	133
0284	134
0283	135
0282	136
0281	137
0280	138
0279	139
0278	140
0277	141
0276	142
0275	143
0274	144
0273	145
0272	146
0271	147
0270	148
0269	149
0268	150
0267	151
0266	152
0265	153
0264	154
0263	155
0262	156
0261	157
0260	158
0259	159
0258	160
0257	161
0256	162
0255	163
0254	164
0253	165
0252	166
0251	167
0250	168
0249	169
0248	170
0247	171
0246	172
0245	173
0244	174
0243	175
0242	176
0241	177
0240	178
0239	179
0238	180
0237	181
0236	182
0235	183
0234	184
0233	185
0232	186
0231	187
0230	188
0229	189
0228	190
0227	191
0226	192
0225	193
0224	194
0223	195
0222	196
0221	197
0220	198
0219	199

Compiled with the assistance of LARRY H.

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1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound little moved

THE DOLLAR finished little changed in London foreign exchange trading yesterday, while maintaining a soft undertone. It fell to a low of DM1.6875, but rallied after climbing back through DM1.6900 in a technical reaction in the selling seen Monday and last Friday.

In the second quarter of the year the dollar current surplus narrowed to \$2.97bn from a \$10.50bn in the first quarter, but this was widely expected. A high figure for the first quarter was largely the result of payments to allies to defray US in the Gulf. Payments fell during the second quarter, but figures showed the first consecutive quarterly surplus since 1982.

This was not expected to produce any fundamental movement in the dollar however, with the market waiting whether this week's inflation news encourages the Federal Reserve to ease its monetary policy. Producer prices for August will be published tomorrow, followed by consumer prices on Friday.

Expected the Fed to ease the New York banking system yesterday, via \$2.5bn of customer repurchase agreements, but this was a technical move and not a signal of an easing of policy.

C IN NEW YORK

Set 10	Set 10	Set 10
3.00	1.700-1.710	1.705-1.715
1 month	1.705-1.715	1.710-1.720
3 months	1.710-1.720	1.715-1.725
12 months	1.715-1.725	1.720-1.730

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CURRENCY MOVEMENTS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CURRENCY RATES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

OTHER CURRENCIES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

MONEY MARKETS

London rates firmer

THERE was a slight firming of wholesale interest rates in London yesterday as sterling traded nervously against the D-Mark. Speculation faded a UK general election in November.

A surprisingly large fall in August UK producer prices encouraged hopes of another easing of monetary policy. In bank rates, but had little impact on wholesale rates.

Three-month sterling interbank rate rose 10-15% from 10 1/2-10 3/4 to 10 3/4-10 1/2, and 12-month money was quoted at 10 1/2-10 3/4 compared with 10 1/4-10 1/2.

Short sterling futures opened weaker on Life, but the UK clearing bank have leading 10.5 per cent from September 4, 1991.

towards the top of the day's range, supported by the producer price index. December delivery rose to 90.25 from 90.25 in quieter trading than of.

Day-to-day credit remained in fairly short supply on the London money market. The Bank of England initially forecast a shortage of £500m, but revised it to £1,000m, and back to £500m in the afternoon. Total help of £1,000m was provided.

The lunch authorities bought £191m bills out of the market.

At the London close the dollar rose to DM1.6945 from DM1.6885, to Y134.80 from Y134.90; to SF1.4600 from SF1.4580; and to FF5.7800 from FF5.7650. The index fell 0.1 from 65.4.

Sterling showed little overall movement, but was vulnerable to political and interest rate factors. Dealers pointed out that another cut of 1/2 point in UK bank rates would bring levels down to not far above equivalent German rates.

This was acceptable in the event of an early general election, if it were the ruling Conservative party in opinion polls. But if there is not an election until next year the market is likely to grow increasingly nervous about the political risk in holding sterling at a time when there is little interest rate premium.

Wholesale interest rates

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

POUND SPOT - FORWARD AGAINST THE POUND

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

EURO-CURRENCY INTEREST RATES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

EXCHANGE CROSS RATES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

FT LONDON INTERBANK FIXING

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

MONEY RATES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

LONDON MONEY RATES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

FINANCIAL FUTURES AND OPTIONS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

LONDON (CLIFFE)

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CHICAGO

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

U.S. TREASURY BILLS

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

MONEY MARKET FUNDS

Money Market Trust Funds

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

Money Market Bank Accounts

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

JOTTER PAD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CROSSWORD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

BASE LENDING RATES

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

JOTTER PAD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CROSSWORD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

JOTTER PAD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CROSSWORD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

JOTTER PAD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CROSSWORD

Set 10	Set 10	Set 10
3.00	92.4	92.4
1 month	92.4	92.4
3 months	92.4	92.4
12 months	92.4	92.4

CANADA

TORONTO																							
Bates	Stock	High	Low	Close	Chng	Bates	Stock	High	Low	Close	Chng	Bates	Stock	High	Low	Close	Chng	Bates	Stock	High	Low	Close	Chng
2:15 pm prices September 10																							
Quotations in cents unless marked \$																							
3900	Abnail Inc	51 1/2	51 1/2	51 1/2	+	15100	Gomcor	82 1/2	82 1/2	82 1/2	+	26300	Lavon W	9 1/2	9 1/2	9 1/2	+	11300	Scapellato	280	270	280	-10
500	Alquodra	565	485	485	-	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
3000	Air Cds	57 1/2	57 1/2	57 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+	1000	Scapellato	280	270	280	-10
1000	Alcan	21 1/2	21 1/2	21 1/2	+	1000	Gooding	160	155	145	-	8800	Lavon W	9 1/2	9 1/2	9 1/2	+						

Unavailable. JSE 28 Industrials - 264.3 and Australia All Ordinary and Mining - 500; All Close, (a) Unavailable.

TOKYO - Most Active Stocks						
Tuesday 10 September 1991						
	Stocks	Closing		Stocks	Closing	
	Traded	Prices	Change	Traded	Prices	Change
Mitsui Bussan ..	12.0m	974	+43	Sanyo-Industrial ..	5.0m	+ 14
Asahi Chemical ..	8.2m	772	+43	NKK ..	4.9m	+ 5
Cosmo Oil ..	6.5m	820	+ 9	Nippon Carbon ..	4.2m	1,470
Ishihara ..	6.0m	658	+ 10	Fuji Bank ..	4.3m	2,300
Nippon Kayaku ..	5.3m	891	+ 18	Toyo Tire ..	4.2m	732

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FT SURVEYS

2:30 pm prices September 10

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

NYSE COMPOSITE PRICES

[illegible]

AMEX COMPOSITE PRICES

[illegible]

MANAGEMENT BUYOUTS

The FT proposes to publish this survey on
October 1st 1991.
of The FT is read by more Directors and Managers in the
UK than any other daily newspaper. If you want to reach
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or fax 071 873 3078

Data BMRC Businessman Survey 1990

FT SURVEYS

NASDAQ NATIONAL MARKET

2:45 pm prices September 10

[illegible]

WORLD ECONOMY

The FT proposes to publish this survey on **October 14 1991**. It will be of particular interest to the 54% of Chief Executives in Europe's largest companies who read the FT. If you want to reach this important audience, call Tina-Louise Collins on 071 873 3230 or fax 071 873 3079.

Data source: *Chicago*

FINANCIAL TIMES

AMERICA

Dow falls below 3,000 as Fed fails to act

Wall Street

SHARE PRICES remained under steady selling pressure yesterday morning as the lack of an interest rate cut by the Federal Reserve and a rise in bond interest rates depressed market sentiment, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was back below the 3,000 mark at 2,987.70, down 19.46 from the opening. The more broadly based Standard & Poor's 500 was also weaker at mid-session, down 2.96 at 365.59, while the Nasdaq composite of over-the-counter stocks slipped 3.19 to 514.88. Turnover on the NYSE was 86m shares by 1 pm.

The Dow's fall below 3,000 was an indication of the underlying bearish mood of the market. Many analysts had predicted that the index would stay above 3,000 for the long term, aided by improved economic conditions and recovering corporate profits. However, the economy continues to struggle and company earnings are unlikely to display any significant improvements when the third quarter reporting season opens next month.

Although a cut in interest rates may help sentiment in the short term, there is still a marked absence of buying incentives in the market.

Among individual issues, H J Heinz dropped 52¢ to \$38.40 on turnover of 1m shares in spite of an apparently strong first fiscal quarter showing. The food group's profits of \$254.4m during the reporting period, however, owed much to a one-off gain of \$221m from the sale of Heinz's Iowa corn milling operation. The underlying picture showed weak sales in the quarter because of reduced unit volume and the negative impact of a strong dollar on overseas earnings.

AT&T slipped 5¢ to \$37.40 after the giant telecommunications group announced that it would be offering new business discounts for international calls.

The ADRs of Beazer, the UK construction group, fell 1/8 to 86 1/8 on turnover of 1.1m shares on the news that pre-tax profits fell 40 per cent in the current fiscal year.

Among technology stocks Compaq dropped 1/8 to \$34.40 in active trading amid both

good and bad news. The sector analyst at Oppenheimer cut his rating on the stock in anticipation of weak earnings in the third quarter, but on the other hand there were reports yesterday that Compaq plans to unveil a new line of personal computers next Monday.

On the over-the-counter market, Microsoft bucked the trend, rising 1/4 to \$81 1/4 after Mr William Gates, the company's chairman, said at a press conference in Brussels that he expected strong growth this year despite the recession in the personal computer industry.

Canada

TORONTO drifted lower at midday, but recovered from the day's lows, as the TSE-300 composite index fell 15.7 to 3,463.2. Declines led advanced by 350 to 151 in volume of 11.3m shares valued at C\$145.6m.

Dofasco dropped 6¢ to C\$18. The steel company said that it plans to raise C\$200m through an issue of units at C\$30 each, comprising one common share and one half warrant.

Argentina seizes top slot as index doubles

Antonia Sharpe reviews last month's mixed performance by emerging stock markets

ARGENTINA stood head and shoulders above other emerging stock markets in August, as it was propelled to record highs by foreign and domestic enthusiasm for the government's economic reforms.

According to figures from the International Finance Corporation, part of the World Bank, Argentina jumped 103 per cent in dollar terms last month, producing a rise of 282 per cent so far this year and overtaking Brazil as the best performing market of 1991. The record-breaking rally has been accompanied by a large rise in turnover, reflecting foreign investment and flight capital returning. Daily turnover reached a record high of \$1.19m in August, compared with average daily turnover of between \$3m and \$5m last February and just \$200,000 six years ago. Average daily turnover this month has settled back to around \$30m to \$40m.

The stock market has undergone a correction of about 8 per cent in the last week, but analysts believe that this week's landslide victory for the ruling Peronist party in the gubernatorial and mid-term congressional elections will push the market higher again.

Baring Securities director Mr Jeremy Campbell-Lamerton says the government's plan to generate greater income from industry will have a positive long-term effect on the stock market. A reduction in capital gains tax and in corporate tax is expected to coax Argentine companies into giving a truer reflection of their profits, and lead to a closer proximity to US accounting principles.

Furthermore, a prolonged period of accelerated depreciation means that the asset value of many Argentine companies far exceeds the stated balance sheet value. Mr Campbell-Lamerton estimates that many Argentine share prices are trading at only 70 per cent of their book value, suggesting that a further re-rating of the stock market is likely.

Last month's worst performer was Indonesia, which fell 14.3 per cent in dollar terms, bringing its drop so far this year to 30.1 per cent. The market was already suffering in July after the government's first shot at privatisation flopped badly. In August, long-suffering investors were confronted by dismal interim results.

Mr David Bates, a director at Asia Equity, notes that several companies listed in the last 12

IFC EMERGING MARKETS PRICE INDICES						
Market	No. of stocks	Dollar terms		Local currency terms		
		July 31 1991	% Change over month	July 31 1991	% Change over month	
Latin America	(29)	944.28	+103.0	52,044,856	+102.3	+535.1
Argentina	(67)	100.87	+6.9	12,183,349	+5.8	+493.7
Brazil	(35)	1,622.85	+7.5	4,426.40	+8.0	+109.8
Chile	(20)	308.27	+1.0	1,761.48	+0.9	+32.3
Colombia	(56)	1,293.69	+4.2	20,367.54	+4.6	+84.6
Mexico	(18)	433.50	-2.4	3,379.22	-3.0	+1.1
Venezuela	(77)	336.49	-3.8	297.93	-3.8	+0.9
East Asia	(30)	1,360.25	+2.3	1,807.01	+0.0	+43.2
Philippines	(70)	612.82	-1.1	410.11	-1.8	-5.0
South Asia	(60)	261.38	+7.3	544.66	+8.0	+67.7
India	(66)	68.16	-14.3	74.42	-14.0	-27.4
Indonesia	(62)	139.94	-7.2	160.57	-7.3	+9.4
Malaysia	(54)	169.56	-0.4	271.65	+0.0	+58.3
Pakistan	(43)	292.68	-3.5	277.19	-3.4	+0.8
Euro/Mid East	(32)	456.00	+1.1	885.57	+8.5	+4.0
Greece	(25)	85.85	-4.4	157.05	-3.9	+1.8
Jordan	(30)	424.84	-1.3	405.29	-1.8	+5.8
Portugal	(25)	77.33	-4.4	463.82	-0.1	-52.8

Sources: International Finance Corporation. Base date: Dec 1984=100. *Dec 1989=100. †Jan 1990=100. ‡Dec 1989=100.

months have failed to meet their prospects forecasts. The main cause of the disappointing half-year figures has been the government's decision to keep interest rates high as part of its quest to eradicate inflation. Furthermore, with interest rates at 23 per cent and inflation around 9 per

cent, investors have been selling equities to take advantage of the hefty real returns offered by bank deposits.

In the past year Indonesia has seen its price/earnings multiple tumble from the high teens to single digits. Mr Bates says that, while the market may fall another 4 to 5 per cent

in the next few weeks, several companies now look good value, especially those involved with the government's infrastructure programme. But he warns that there are still many overvalued investors around and it may take time for the large lines of stock to disappear.

EUROPE

Weak New York start depresses late-closers

MOST BOURSES eased again yesterday, with sentiment in the late-closers further depressed by an early fall on Wall Street, writes our Markets Staff.

FRANKFURT saw more falls in banks, relative strength in chemicals and another flurry in steels as the DAX index lost another 3.94 to 1,829.12 after a 4.89 decline to 673.48 in the FAZ at mid-session. Volume rose from DM3.3bn to DM3.4bn. Bayernwerk and Bayernwerk fell DM5 to DM3.49 and DM5.70 to DM3.99. Commerzbank shed another DM3.50 to DM2.45. Mr Robert Law, banking analyst at Shearson Lehman, thought little of the argument surrounding the quality of Soviet debt, and said that the banks, among the most liquid stocks in the market, were easy to sell in a period of nervous, thin trading.

The big three chemicals rose by a matter of pennings. In steels, Hoesch put on another DM5.20 to DM310.70 and Klöckner-Werke, talked about last week as a potential marriage partner for Hoesch, ended DM3 higher at DM148.

MILAN failed to get any support from yesterday's delayed settlement of the August account. Investors were concerned that the forthcoming interim results season would be disappointing.

After the close, worries about the economy were heightened by news that the Italian industrial employers' association, Confindustria, had lowered its forecast for gross domestic product growth in 1991 to 0.8 per cent, down from 1 per cent at mid-year and less than half the government forecast.

The Comit index fell 3.80 to 545.69 in turnover of around

FT-SE Eurotrack 100 - Sep 10									
Hourly changes									
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close		
1111.48	1111.32	1111.04	1112.25	1112.84	1113.83	1112.86	1112.84		
Day's High 1114.94				Day's Low 1110.83					
Sep 9	Sep 8	Sep 5	Sep 4	Sep 3					
1116.88	1124.68	1126.92	1125.48	1128.91					
Base value 1000 (28/10/90)									

Base value 1000 (28/10/80)

L70bn after Monday's L53bn. Generally fell L325 to L39,560 ahead of the launch of its giant L1.75 trillion rights issue next week.

PARIS drifted lower as Wall Street weakened in early trading. Turnover remained light after Monday's Ffr1.4bn, as the CAC 40 index fell 15.41 to 1,840.47.

In the banking sector, CCF, which gained Ffr4.50 on take-over rumours on Monday, closed 70 centimes down at Ffr179.30, after rising to a day's high of Ffr182 and sinking to a low of Ffr178. Volume in the stock was less than half Monday's level, but still relatively heavy at 140,460 shares.

The bourse authorities said that Cassa Risparmio di Torino, the Turin-based savings bank, had raised its stake in CCF voting rights to 5.51 per cent from 4.8 per cent, but CCF said this was not connected with the recent speculative activity.

Bouygues, the construction group, bucked the trend, rising Ffr14 to Ffr53. Saur Afrique, its subsidiary, has won a 15-year contract to distribute water in the Central African Republic.

Arjomari-Prioux, the paper group, fell Ffr5 to Ffr2.215 after cautious comments on the second half by the UK's Arjomari Wiggins Appleton.

ZURICH was depressed by

Wall Street's lower opening, and the Credit Suisse index fell 3.5 to 529.7. Industrials were pressured by the weaker dollar in chemicals, Sandoz bearers dropped Sfr50 to Sfr2,360 and Roche bearers by Sfr130 to Sfr7,800.

Bearers in the brewery, Sibra, dropped Sfr50 to Sfr405. Another brewer, Feldschlösschen, said it had taken a substantial stake in Sibra. Feldschlösschen bearers eased Sfr30 to Sfr3,350.

AMSTERDAM was dragged lower by the weaker dollar and Wall Street. The CBS Tendency index closed at 92.2, down 0.2, in thin trading. Volmac Software put on 80 cents to F118.30 after reporting a 36 per cent drop in first-half net profits. Some analysts had been expecting a loss.

BRUSSELS closed lower in thin trading. The Bel20 index fell 6.76 to 1,133.45.

The steel cord and steel wire producer, Bekaert, fell to Bfr9,620 before closing Bfr140 lower at Bfr9,750 in the wake of Monday's announcement of a sharp fall in first-half profit.

STOCKHOLM reversed an early loss on demand for Volvo and Astra. The Affarsvärlden General index rose 10.3 to 1,074.1 in turnover of SKr386m after Monday's SKr283m. Volvo free Bs rose SKr10 to SKr365 while Astra free Bs added SKr12 to SKr568.

ASIA PACIFIC

Nikkei declines on arbitrage-related activity

Tokyo

ARBITRAGE-related activity dominated share price movements in Tokyo as the Nikkei average fell on selling ahead of the September futures settlement this Friday, writes Emiko Terazono in Tokyo.

The index ended 163.40 off at 22,411.58, after a high of 22,612.43 and low of 22,355.54. Volume was unchanged at 306m shares as institutional investors held the sidelines.

Declines led rises by 678 to 256 with 164 issues unaltered. The Topix index of all first section stocks lost 9.74 to 1,748.54, but in London the ISE/Nikkei 50 index firmed 2.02 to 1,321.18.

Prices remained volatile as some arbitrageurs unwound their positions against September futures markets. Participants have been nervous about this week's settlement, but Miss Betty Wu at SBCI said positions were also being rolled over into December futures.

Profit-taking was seen in interest rate-sensitive stocks, which surged last week on hopes of an imminent discount rate cut. Declines in short-term yields encouraged rallies in the financial markets last week, but the Bank of Japan reiterated yesterday that, while Japan's economy was slowing, it was still strong.

Overnight unsecured call rates rose by 9 basis points to 6.9 per cent. The central bank was seen draining reserves from the money markets on technical factors. Analysts now believe that the Bank of Japan will try to influence money market rates, rather than reduce the discount rate, to implement monetary policy.

Interest rate-sensitive large-capital shares lost ground. Nippon Steel retreated 76 to ¥290. Pharmaceutical-related issues were stronger as the

Japan Cancer Association started its conference. Meiji Seika, the day's most active issue, surged ¥45 to ¥974 on speculation that it would announce a new antibiotic at the conference. Yakult Honsha, the beverage company, added ¥70 to ¥2,060 on its new cancer drug, and Nippon Kayaku gained ¥18 to ¥981.

Dia Kensei and Daiwa Construction, the two construction companies which held a joint press conference on Monday to deny bankruptcy rumours, continued to fall. The former shed ¥390 to ¥1,360 and the latter dropped its daily limit of ¥300 to ¥280. Traders said the press conference had made market participants more wary.

Nippon Carbon closed unchanged at ¥1,470 after hit-

ting a record high of ¥1,550. Investors looking for short-term profits have been buying the stock on rumours of speculative interest.

In Osaka, the OSE average dipped 68.75 to 24,801.73 on volume of 65.6m shares. Ono Pharmaceutical gained ¥240 to ¥3,760 on afternoon reports that the Ministry of Health and Welfare had authorised the company to sell a new diabetic drug.

Roundup

A QUIET day in the Pacific Rim saw most markets move slightly lower.

AUSTRALIA eased on weak corporate earnings, an appreciating currency, some poor results from Commonwealth Bank and a lifeless US market.

The All Ordinaries index lost 6.5 to 1,558.1 in turnover up from A\$105m to A\$142m.

Commonwealth Bank, which makes its market debut tomorrow, said after the close that net operating profits had fallen by 45 per cent in 1990/91 to A\$272m after bad and doubtful debt provisions.

MANILA finished above the day's lows on bargain hunting. The composite index, down 4.4 per cent on Monday, ended 12.14 lower at 946.61 in a session shortened to allow traders to join a demonstration in favour of a pact extending the US military presence in the Philippines. Turnover shrank to 100m pesos from 143m.

PLDT, the telecommunications company, closed a net 36 pesos down at 527.50 pesos, after reaching a low for the

day of \$22.50 and high of \$30.

HONG KONG rose in cautious trading. The Hang Seng index gained 18.75 to 3,987.7 in turnover of about HK\$1.12bn, up from HK\$1.05bn.

Jardine Matheson, with interim results due next week, put on 75 cents to HK\$32.

TAIWAN fluctuated within a narrow range. The previous day's credit easing by the central bank had been discounted. The weighted index rose 14.33 to 4,722.08 in turnover of T\$20bn, down from T\$25bn.

KUALA LUMPUR declined in thin trading. The composite index fell 6.56 to 532.69 in volume of 29m shares, down from 40m. Business was also sluggish in SINGAPORE. The Straits Times Industrial Index lost 1.54 to 1,419.48. Volume remained steady at 37m shares.

Changes to FT-Actuaries World Indices

THE World Index Panel has decided on the following changes, which will come into effect at the end of the current quarter:

Australia: The partial weighting factor applied to

Santos will be removed and the company will be taken at full market capitalisation.

Finland: Delete Fiskars (K Free).

Japan: A weighting factor of one-third will be applied to All

Nippon Airways following clarification from the Tokyo Stock Exchange. The company has been taken at market capitalisation hitherto.

Switzerland: Add Alusuisse-Lonza (registered).

SOUTH AFRICA

A RISING financial rand kept a lid on Johannesburg's gains. The industrial index rose to a new closing high of 4,237, up 38, while the all-gold index gained 8 to 1,192. The all-share index added 18 to 3,458.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS																
MONDAY SEPTEMBER 9 1991																
FRIDAY SEPTEMBER 8 1991																
DOLLAR INDEX																
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year Ago (Approx)
Australia (69)	150.00	+0.1	128.55	127.91	132.23	126.21	-0.4	4.80	149.85	130.84	128.91	134.88	126.72	151.58	112.74	143.67
Austria (20)	187.44	+2.5	160.63	159.84	165.23	166.00	+0.7	1.71	182.98	159.67	157.32	164.81	222.37	164.82	224.72	140.29
Belgium (47)	130.78	+1.2	112.08	111.51	114.50	113.54	-0.7	3.29	112.86	112.86	111.20	116.35	113.95	151.60	110.04	140.29
Canada (114)	136.59	-0.2	118.77	118.17	122.16	114.30	-0.32	3.32	138.69	121.27	119.49	125.02	140.80	127.16	112.15	121.16
Denmark (37)	255.78	+1.7	219.20	218.12	225.47	228.47	-0.4	1.55	251.59	219.67	218.45	228.48	229.43	270.96	217.74	255.22
Finland (16)	95.91	+1.4	83.05	82.64	85.42	84.42	-0.5	2.85	95.81	85.48	82.28	90.97	84.67	125.15	89.93	138.04
France (109)	140.54	+1.7	120.44	118.83	123.87	127.09	-0.2	3.49	138.15	120.60	118.83	124.38	127.40	158.18	118.11	138.04
Germany (69)	110.74	+1.4	94.91	94.45	97.62	97.82	-0.7	2.30	109.21	95.35	93.95	98.31	125.35	95.15	113.15	110.45
Hong Kong (56)	164.01	-0.7	140.55	139.85	144.57	163.22	-0.8	4.32	165.20	144.25	142.12	148.72	164.55	189.88	119.82	126.35
Ireland (18)	160.02	+2.3	137.14	136.48	141.08	143.12	+0.0	3.50	136.38	136.54	134.83	140.77	145.13	182.45	132.98	145.90
Italy (77)	73.09	+1.1	62.83	62.32	64.42	69.10	-0.3	3.38	72.26	63.10	62.17	65.05	68.73	86.23	70.00	124.45
Japan (474)	128.43	+0.5	110.05	109.51	113.22	109.61	-0.4	0.77	127.76	111.55	109.91	115.02	109.91	146.97	112.23	130.85
Malaysia (58)	207.52	+0.0	177.84	176.95	182.92	221.23	-0.2	2.75	207.59	181.25	178.58	186.85	221.78	247.78	189.15	219.61
Mexico (16)	120.85	-0.5	103.55	102.71	106.05	4015.86	-0.5	1.57	1210.85	1057.25	1041.71	1061.02	4035.67	229.19	534.45	515.85
Netherlands (37)	142.01	+1.8	121.70	121.10	125.19	123.73	-0.5	4.33	138.53	121.82	120.03	125.60	124.37	145.73	122.45	144.54
New Zealand (14)	47.22	+0.4	40.55	40.25	41.71	43.16	-0.3	7.06	47.14	41.16	40.55	42.93	43.06	54.64	41.18	61.55
Norway (31)	201.57	+1.4	172.81	171.57	177.87	182.03	-0.7	1.55	199.86	175.63	171.70	179.04	163.22	223.24	175.88	265.06
Singapore (36)	195.67	+0.7	171.11	170.25	176.00	158.60	-0.2	2.77	185.85	175.57	170.10	177.82	160.90	208.25	151.53	189.93
South Africa (61)	244.97	+1.0	199.33	206.68	215.93	171.90	-0.3	1.37	242.61	211.85	205.72	216.92	231.35	236.35	173.00	274.45
Spain (53)	154.30	+1.9	132.23	131.58	136.01	125.79	-0.3	4.34	151.38	132.10	130.24	136.27	124.20	171.12	131.51	146.58
Sweden (25)	192.15	+2.3	164.68	163.86	169.39	175.73	-0.2	2.53	187.84	161.82	161.80	169.10	175.32	204.12	145.60	195.64
Switzerland (52)	94.58	+2.3	81.03	80.83	83.35	87.28	+0.2	2.21	92.41	80.85	80.81	83.20	87.28	100.07	82.17	83.10
United Kingdom (240)	184.30	+1.3	157.94	157.14	162.45	157.54	-0.4	4.66	181.11	158.81	158.81	163.87	147.44	155.27	145.62	127.70
USA (527)	157.63	-0.2	135.08	134.12	136.95	157.63	-0.2	3.06	157.92	137.69	135.81	142.17	157.92	161.02	125.95	122.70
Australia (627)	145.21	+1.6	122.73	122.12	126.24	125.08	-0.4	3.82	144.00	123.11	121.30	126.93	125.83	151.62	125.50	138.02
Nordic (106)	189.24	+1.9	161.32	160.82	165.93	163.62	-0.2	1.96	184.77	161.73	159.38	163.93	163.93	200.51	159.55	190.04
Pacific Basin (718)	129.59	+0.5	111.32	110.77	114.54	111.34	-0.4	1.12	129.30	112.89	111.24	116.40	111.75	145.92	117.88	131.03
Europe - Pacific (1945)	135.80	+0.9	116.13	115.54	119.44	117.64	-0.4	2.25	134.27	117.23	115.90	126.98	118.01	147.69	121.29	134.23
World Ex. UK (2262)	118.35	+0.5	102.83	102.33	105.49	103.59	-0.4	3.16	117.85	102.83	101.59	105.49	102.83	125.61	102.83	118.35
Europe Ex. UK (587)	119.03	+1.7	102.01	101.52	104.95	106.28	-0.4	3.16	117.02	102.22	100.74	105.41	106.75	129.80	103.58	116.01
Pacific Ex. UK (244)	144.43	+0.1	123.78	123.18	127.33	127.56	-0.4	4.29	144.57	126.23	124.40	130.18	128.22	147.80	114.40	132.35
World Ex. US (1735)	137.40	+0.9	117.75	117.18	121.12	118.95	-0.4	2.30	139.21	118.93	117.19	122.62	119.41	148.16	122.32	134.69
World Ex. UK (2262)	118.35	+0.5	102.83	102.33	105.49	103.59	-0.4	3.16	117.85	102.83	101.59	105.49	102.83	125.61	102.83	118.35
World Ex. S. Afr. AL (2202)	142.53	+0.5	122.15	121.55	125.65	130.78	-0.3	2.58	141.86	122.85	122.05	127.17	131.20	148.86	122.92	135.61
World Ex. Japan (2289)	152.39	+0.5	130.60	129.95	134.34	143.05	-0.3	2.40	151.69	132.45	130.91	135.57	143.47	152.83	126.95	135.76
The World Index (1775)	129.20	+0.5	122.73	122.11	126.24	131.14	-0.3	2.59	142.51	124.43	122.61	129.30	131.54	149.41	123.29	131.91